FINANCIAL

Ruling Russia

The seven men who really count

Frieads of Bill

Clinton toasts Gingrich and Greenspan

Philip Stephens, Page 14



Jordan Peace crisis crushes hopes



Business Newspaper http://www.FT.com

FRIDAY NOVEMBER 1 1996

defeat as Tutsis advance on Goma

Zaire's army was facing a humiliating defest as Tutsi fighters advanced on Goma, capital of north Kivu. The Tutsis, suspected of belonging to the Rwandan army, are on the verge of seizing a ewathe of east Zaire, putting them in a position to dictate terms to the Zairean authorities. The country is seemingly paralysed by the absence of President Mobutu Sese Seko, who is being treated in Switzerland for prostate cancer.



All 95 passengers and crew on board a Fokker F-100 en route to him de Janeiro were killed when it crashed shortly after take-off from Sao Paulo airport. The aircraft, operated by Brazilian airline TAM, clipped two blocks of flats before crashing into houses two miles from the airport. Rescue workers (above) said at least three people on the ground were killed. Page 4

Stena Mips into red: Stena Line, the world's largest ferry operator, blamed competition on the English Channel and delayed ship deliveries for a/a SKr251m (\$38m) loss during the first nine morths. Page 17

World Bank's management attacked: The World Bank's management came under fire from members of its executive board after its in-house watchdog warned that its work on poverty reduction was inadequate. Page 7

iFC moves into Vietnam: The international Finance Corporation, private sector arm of the World Bank, announced its first move into Vietnam's financial sector. Page 5

Sabona unions agree cuts: A fresh financial crisis at Sabena was averted when trade unions agreed a cost-cutting programme after Swissair threatened to write off its SFr260m (\$207,2m) investment in the Belgian airline. Page 16; Airline strike likely to embarrass Philippines, Page 6

Pharmacia's second profits warning: Swedish-US pharmaceoticals company Pharmacia and Upjohn issued its second profits warning in three weeks. Page 17; Lex. Page 26

Hungarian telecoms group to float: Matay. Hungary's company, is poised to float within the next 18 months. Page 17

Malaysia challenges US threat: Malaysia. whose national oil company faces US sanctions for investing in Iran, said that it will use "international forums" to challenge Washington's threat. Page 6

india speeds investment approval: India's Foreign Investment Promotion Board cleared 63 foreign investment proposals worth a total of \$694m, sustaining a recent government drive to accelerate such approvals. Page 5

TV Asabi ilmits Murdoch's influence: Japan'e Asahi National Broadcasting, in which Rupert Murdoch's News Corporation has a 21.4 per cent stake with Softbank, has acted to curb the influence of the media group and its Japanese partner. Page 17

plank et watchdogs plan summit: The world': , three biggest commodity futures market watchdogs are to discuss concerns about global commodity market regulation in the wake of the Sumitomo copper scandal. Page 26

Thad trade gap narrows: Thailand's current account deficit dipped below Bt30bo (\$1.18bn) for the first time in six months, the central bank said, suggesting the country's economic woes may be easing. Page 6

Swiss army secrets missing: The head of the Swiss army, which has not fought a war in 500 years, is stepping down following accusations that top-secret battle plans may have fallen into the wrong hands. Page 2

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STOCK MAPRIET INDICES
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Dow Jones Ind Av 5,986.58 (4-3.5) NASDAC Composite 1,212.71 (46.48) Enrope and Far East CAC40 2,149.51 (4-15.75) DAX 2,682.25 (-19.48) FISE 100 3,179.1 (-19.48) Middel 20,486.80 (-214.81) MI US LUNCHTIME PATES Federal Funds 57.% Grant Treas Bits: Yio .5.145% Long Bond 1001; Yeld 5.57% MI OTHER RATES (A-3.5) (A
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Zaire's army faces Russian gas group to raise up to \$500m to stream hold on market Britain

Gazprom aims for eurobonds

Gazprom, the world's biggest gas concern is planning to become the airst Russian conpany teap the eurobond mar-ket the the collapse of the

he move could presage a lood of similar issues by Rusian borrowers.

expected to raise between 250m and \$500m to finance investments to strengthen its already dominant hold on the European gas market. With the eurobond, Gazprom intends to test the market for

Malaysian

banks in

complex

talks over

merger

Two Malaysian banks are

negotiating to merge into the

country's second biggest bank,

responding to a government drive to prepare local industry

for unrestricted regional com-

The government has pledged

to opeo its banking sector to

foreign competition by 2004. It

is aware that many of the 37 banks which serve Malaysia's

20m people would struggle to

compete with Asia's heavy-

The complex negotiations,

confirmed by officials yester-

day, are aimed at merging

(wong Yik Bank and DCE

Holdings. Another company,

the conglomerate Malayeian Resources (MRCB), is also

negotiating to take a stake in

the new bank. The name of the

new bank and the proposed

shareholdings of the respective

parties have not been revealed

with shareholders' funds of

M\$1.89bn (\$747m) and total

would rank it behind May-

bank, which has total assets of

M\$94.2bn, and just above Bank

Bumiputra with assets of about M\$45.6bn.

The new group is likely to

operate a range of banking and

stockbroking services.

Mr Rashid Hussain, the

stockbroker and owner of a

brokerage, is expected to be a

prime mover in the banking and financial services com-

pany. Mr Raebid, the son-in-law of Malaysian tycoon

Mr Robert Kuok, has a reputa-

tion for innovation and profes-

sionalism in stockbroking. The merger is expected to

happen in stages. DCB is

expected to acquire the Rashid

Hussain stockbroking house.

In return, Mr Rashid - who

already owns 20 per cent of DCB - is expected to receive

new chares. Later, DCB will

acquire Kwong Yik Bank and MRCB will also take a stake,

Through the MRCB etake,

the government will have a

commercial opportunities.

guidance are everywhere."

ets of about M\$45.7bn. This

weight banking groups.

programme in the coming months. The eurobond move is likely to come swiftly after a Russian sovereign bond issue planned for later this month. Mr Alexander Livshits, the finance minister, said yesterday he still expected the sovereign eurobond issue to come

an aggressive capital-raising

President Boris Yeltsin's health, and the breakdown of talks with the International Monetary Fund over the dis-\$10.2bn budget support loan.

Power behind throne Page 15 ...Page 15 Page 24 a small issue with a low yield. We want the first Russian bond issued abroad to have a

respectable status." Mr Livshits said he hoped the IMF would resume disbursing its credit after a review of Russia's progress in collecting taxes in mid-November.

The sovereign debt issue is seen as a milestone in Russia'e ments in principle with the Paris and London clubs of offi-

debts. It, and the Gazprom issue, could clear the way for the rapid development of a corporate bond market, opening up a new source of capital for the country's biggest priva-

Several of Russia's munici-pai authorities, including Moscow, St Petersburg, and Nizhny Novgorod, are also planning to issue debt finance

Mr Alexander Semenyaka. the Gazprom director responsible for raising capital, said the company needed \$40bn to exploit its vast reserves in the Yamal peninsula, and could not finance the project solely through cash flow.

"We will firmance these feeds

by a variety of means through project finance and the issue of hares and bonds," he said. Mr Semenyaka said Gazprom had to look abroad to

underdevelopment of Russia'e own capital markets. It would sell more equity to foreign investors following publication of internationallyacceptable accounts next summer. The Russian governmen

has agreed that 9 per cent of Gazprom's equity can be sold Gazprom's placement of 1.15 per cent of its shares abroad was heavily over-subscribed by

international investors, suggesting there could be strong

set for over EU work rule By Robert Peston, X10 N Political Editor raise finance bacause of the

The British government is preparing for its most dramatic showdown to date with its European Union partners. over a European Court of Justice judgment due in ten days which is expected to imple-

working week in the UK. The government has been bitterly resisting the implementation of the restrictions. contained in a 1993 directive. If the judgment goes against the UK, it will threaten to veto any EU reforms proposed at the current European intergovernment conference unless

ment a maximum 48-bour

the judgment is overturned. "We don't care whether or not there is a new EU treaty funder negotiation at the conerence]. So if they mant it. they are going to have to play ball on the working time directive," said a senior politi-

The cabinet's combative stance follows the receipt of disappointing legal advice on their ability to delay implementation. Ministers bad hoped that they could buy time by insisting on a long period of consultation before implementation.

However they have been dvised that the November 23 deadline for other EU countries applies to the UK as well. The government denied it was once again talking tough, as in the early stages of the BSE beef crisis, only to back

erunch.
"You have to understand that the prime minister feels passionately about the social angle of the EU," said one of

off when it came to the

"Having-secured an opt-out not going to see all that thrown away just before the British election".

The working time directive would give employees in many industries the right to secure a maximum 48-hour working week. Mr Major feit be had

Continued on Page 16 Pension debt, Page 8

By John Thomhill and Andrew Gowigs in Moscov

The company, which in October received \$429.3m from an international share offer, is

during November This is despite fears over

bursement of the latest tranche of the government's do not want to have a mass issue," he said. "We will have

re-integration into the world economy, following agreecial and commercial bank creditors to reschedule its



Brussels approves French scheme to A merger of Kwong Yik and DCB would create a group with charabolders' funds of

By Gillian Tett in London and David Owen in Paris

The European Commission yesterday approved France's plan to use FFr87.5bn (\$7.36bn) of pension fund transfers from France Télécom to reduce its budget deficit to qualify for a single currency.
The speed at which the deci-

sion was taken irritated Germany and Britain, Consultations with countries like the UK bad not yet been completed after doubts about the plan's legitimacy were raised

Mr Yves Franchet, director of the Commission's statistical wing, said France could use the pension fund transfers to cut its deficit to 3 per cent of gross domestic product in 1997. The move strengthened belief in the financial markets that political pressure would ensure that European Monetary Union takes place. The prices of European government bonds rose sharply, and the French franc rose to FFr3.3755 against the D-Mark,

significant say in the new bank. In return, the bank is likely to be regarded favourafrom a previous close of FF13.379. bly by top officials - a crucial The Commission's decision delighted Mr Jean Arthuis, attribute in a country where the government often has an French finance minister, who said it "confirmed his analyinfluence over which companies are awarded a range of sis" that the move was permis-

What we are seeing is Mal-However, it irritated some European countries, including aysia Inc at work," said one analyst at a local brokerage Germany. Mr Klaus-Dieter house. "Signs of government Kuehbacher, a Bundesbank council member, argued that One sign is the fact that the decision was "wrong". Kwong Yik is a subsidiary of "It challenges other coun-

Continued on Page 16 fulfil the criteria to take simi-

French unemployment rose to September to a record 3.11m as an opinion poll ebowed prime minister Alain Juppé'e popularity at a record low. The Bank of France clipped five basis points from its intervention base rate to 3.20 per cent. Markets felt little effect. Report, Page 2; Paris may sell part of GAN, Page 2

reflecting concern that countries such as Italy may now copy the French move.

Soms economists also warned that the decision could exacerbate splits between the Bundesbank and other European countries about how etrictly the Emu criteria

ebould be applied. The European Monetary Institute is to publish its report on Einu convergence next week. Some diplomats believe this may take a more rigorous approach than the

Last week a meeting of the Commission's statistical advisory committee revealed that German, British and Dutch officials doubted whether it was legitimate for France to use France Télécom funds in its budget calculations.

The Commission asked each member state to comment and said yesterday that a "large majority" of countries accepted France's move, but it refused to reveal the size of this majority.
The statistical advisory com-

mittee now plans to hold an emergency meeting to formulate its response next Monday.

LDP set to form new government

Japanese prime minister Ryutaro Hashimoto, right, indicates to Takako Dol, leader of the leftwing Social Democratic party, a member of the

previous coalition, where also should sign a policy accord in Tokyo

Yesterday. The agreement, which also involved the New Harbinger

party, should allow Mr Hashimoto's conservative Liberal Democratic

party to govern as a one-party minority government, with its two former

partners offering parliamentary support on the Issues outlined in the policy accord. Members of parliament will probably elect Mr Hashimoto prime minister at an extraordinary session of the lower house next

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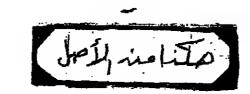
Overseas. Time set free

VACHERON CONSTANTIN

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LONDON - LEEDS - PARKS - FRANKFORT - STOCKHOLIN - MADRID - NEW YORK - LOS ANGELES - TOKYO - NONG KON



French jobless at record level

By David Owen in Paris

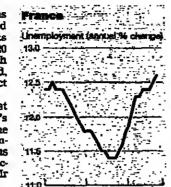
French unemployment rose more than expected in September. It climbed by 27,700 to reach a record high of 12.6 per cent, as an opinion poll showed the popularity of Mr on the markets. Alain Juppe, the prime minister, falling to a record low.

The unemployment rate reported by the labour ministry was the same as that initially recorded for August but this was subsequently revised down by 0.1 percentage points to 12.5 per cent. The September figure is more than a full point higher than the level a year ago. Yesterday'e figures, which took the overall number out

of work to 3.11m. came as the Bank of France shaved five basis pointe from its intervention base rate to 3.20 per cent. The move, which was smaller than expected, had bittle immediate impact

The opposition Socialist party seized on yesterday's jobless statistics, saying the 'inexorable" rise in unemployment was a "disastrous consequence of the restrictive economic policy" of Mr Juppé's government. It said that the most wor-

rying aspect of the figures was the increase in unemployment among young people under 25 years of age. It pledged to give this problem



"an absolute priority". The party's comments came as a new survey entered office 17 months-

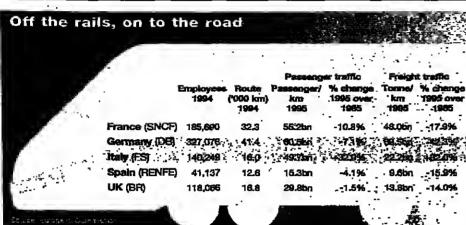
Actuelles said 24 per cent, or less than one in four, of 1,000 respondents questioned were satisfied with the prime minister's performance, down from 30 per cent a month ago. This figure was lower even than the 27 per ceot approval rating for Mr Juppé recorded last December around the time of the crippling public-sector strikes thet virtually paralysed the

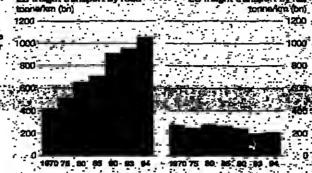
The government has been criticised strongly in recent

showed Mr Juppe's popular - days for its handling of the ity at its lowest level since sale of the Thomson electronics giant to the Lagar dère defence group. Earlier The Louis Harris poll for this week, it tried to defuse the magazine Valeurs the situation by promising full parliamentary debate hefore a definitive decision

> The survey also showed a five-point increase to 70 per cent in the proportion of respondents who believed the economy was deteriorat-

> Adding to the gloomy pic ture, the Unedic unemployment insurance scheme yes terday revised up its jobles forecasts and predicted unemployment would not finally stabilise until 1998.





Red signal ahead for EU rail aid

continent are caught in a time-warp. There is no single market, competition rules do not apply and rail companies in most EU countries are heavily subsidised. While liberalisation has forced

deregulation in energy, telecommunications and some parts of the transport industry, such as airlines, most EU rail operators have been left untouched.

But their cosy position could be coming to an end. Plans are being drawn up in Brussels to strip rail companies of their right to unlimited state aid, force the break-up of monopolies which control infrastructure and services, and remove barriers to EU-wide rail networks.

Said one EU diplomat: "The choice is between governments pouring money into a bottomless pit, or doing something about loss-making monopolies. The Commission is

Rail operators from the 15 EU countries bave been meeting in Brussels this week to map out the first "freight freeways" across the European Union. The idea, spear-beaded by the Commission, is to force the pace of change by pressing ahead with corridors running through several EU countries to prove that rail can match the speed

and reliability of road bauliers. Rail freight services have been in steady decline for 25 years. Hauliers have taken to the road as rail freight speed has dropped to an average

By William Hall in Zurich

The head of the Swiss army,

which has not fought a war

in 500 years, ts stepping

down following accusations

that some of his top-secret

battle plans may have fallen

General Arthur Liener, 60,

wbo has commanded Swit-

zerland's 400,000-strong

part-time army for four years, has announced he

will retire at the end of

No reason has been given

1997, e year earlier than

for his departure but it is

believed to be linked to the

forthcoming publication of

the findings of an investiga-

THE FENANCIAL TIMES

GERMANY:

into enemy hands.

Brussels is intending to shake up the Continent's cosseted railway companies, writes Caroline Southey

speed of 25km per bour. Between 1970 and 1994 rail lost half its market share as road freight increased by 150 per ceot. Although railways carried 25 per cent more passengers. this figure must be set against a 120

per cent rise in car ownership. The merit of the freight freeway initiative is that it requires no legislation or large investment in infrastructure. As a result, all member states have volunteered to take part. One of the first of six routes to be considered will run from the ports of Rotterdam, Antwerp and Hamburg through Germany and Austria to Milan.

The Commission bopes the corridors will set useful precedents breaking down national barriers and sweeping away out-dated practices. These include different signalling and safety standards, limited and nationally dominated access to tracks, as well as crew and locomotive changes at borders.

However, the enthusiasm for the freight freeways could easily evaporate once Mr Neil Kinnock, the transport commissioner, begins an assault on commercial structures. A key element of his strategy

includes bringing rules on state aid for rail in line with those for air-lines. This would mean only large

Switzerland's ministry of

The prohe followed con-

cern two years ago about the behaviour of Colonel

Friedrich Nyffenegger. He

had been charged with over-

seeing the army's first foray

into the computer age - pnt-

tlng all the information

needed by Switzerland's mil-

itary high command on to

books which were issued to

CD-Roms

every senior officer.
The CD-Roms

restructuring projects and subsidies for public service networks would be entitled to assistance. "The nuclear option would be to epply wholesale all the rules on state aids. But we

don't want to do that. Not yet any-way," a Commission official said. The intention is also to force rail companies to put their infrastructure and operational divisions under separate and distinct managements. There has to be some independence between those running the services and those owing the track. Otherwise newcomers have no chance of breaking into the market," an industry official said.

he Commission also wants to tackle the staunchly national character of EU rail companies. Mr Kinnock will have to consider whether to apply three-year-old laws on public procurement which cover the water, energy, transport are likely to support moves towards and telecommunications sectors, greater liberalisation. Others, such These set down the principles of non-discrimination between suppliers as well as procedures for open tenders. Competition rules which forbid discrimination by dominant suppliers could also be enforced.

The commissioner wants governments to write off debts accumulated

tion into recents events at intended to cut costs and information, and another confidence has been consid-

quo, rail companies would have to be run on a commercial basis. "The idea is to get eway from the debt culture. This should be sttractive to many member states trying to meet the criteria for joining a single currency," the EU diplomat said.

Brussels admits the changes will cost jobs, but argues that opting for no change is a recipe for disaster. It has proposed that EU social funds be used to ease the impact.

Opposition to the plans is wide-spread. Strongly unionised rail companies such as the Belgian SNCB/ NMBS and the French SNCF are opposed to radical restructuring.

There is no need to cut jobs, to make a revolution. We are competing against an uncontrolled sector where the market is totally free and where users do not pay the proper price for the service. We do not need this kind of cowboy competition." said Mr Hugues de Villele, secretary general of the EU federation of

transport workers' unions. Mr Kinnock can expect strong becking from Sweden and Britain. while countries such as Germany, Denmark, Italy and the Netherlands as France, Spain, Portugal and Belgium, could well balk at the more radical measures.

There is a lot of opposition to most of the ideas. As things stand now there is not much room for optimism," said an industry analyst. But, he added: "Don't write.Mr Kinbefore 1993. However, as a quid pro nock off. He can be very persuasive."

erable and conflicts with the

stance of Mr. Adolf Ogi,

army minister, who is e strong advocate of the motto

that there should be "no

shadow of a shadow" in the

decision to take responsibil-ity for the misdeeds of his

subordinates has led to con-

Nevertheless, Gen Liener's

affairs of his department.

Paris may sell part of GAN to private investors.

By Andrew Jack in Paris

The French government is considering allowing a number of private sector investors to buy some of its shares in the state-owned GAN insurance group as part of a move to recapitalise and sell it off as soon as next

The initiative has the implicit support of the European Commission, which mentions the option in its official judgment on a previous recapitalisation of GAN carried out by the govern-ment last year, a draft of which has been obtained by the Financial Times.

The Brussels judgment also sets conditions which are likely further to fuel the controversy around the sale of the CIC banking group, which is controlled indirectly by the state through GAN, and which is currently being privatised by a trade

The document rules that an injection into GAN in 1995 of shares the government held in both the petroleum group Elf Aquitaine and in CIC should be considered as a form of state aid provided to the insurance group to the value of FFr2.9bn (\$570m).

However, it concludes that the aid was justified under European competition rules because it met the legal requirements of a restructuring of a company in diffi-

GAN last week reported osses of FFribn for the first half of the year, on top of heavy losses in 1994 and 1995. These were largely related to its heavy exposure to loans in the property sector incurred by a subs of CIC which is now man-aged directly within the holding company.

The Commission stresses in its judgment that its approval of the FFr2.9bn in French government aid is conditional on a restructuring of GAN and, among other factors, on the partial privatisation of CIC.

It also says it "understands" that the CIC sell-off long-standing partnership in which CIC sells GAN's insurance products in the bank's

However, there is growing pressure on the Paris gov-ernment to postpone or abandon the CIC sala, in view of fears over both the low value of the bids and the fact that the two potential purchasers are rival French banks - Société Générale and Banque Nationale de Paris - which may pull CIC apart and jeopardise its links

with GAN. GAN itself is believed to be pushing for the sale of CIC to be postponed until after its own privatisation has taken place, and after it has received a recapitalisa-tion of FFr5bn-FFr6bn. Some of the latter it believes could be sought from a core group of private sector investors who would take the majority of the capital. It favours subsequent sell-off to the general public of the remain-

The Brussels decision also criticises the French govern-ment for the way in which the recapitalisation of GAN was carried out. It says It learnt about the rescue plan last year only by reading newspaper reports, and that it was forced to make repeated requests over many months for further informa-

EUROPEAN NEWS DIGEST

Brussels clears Telekom offer

The European Commission yesterday cleared a controversial plan by Germany's soon to be privatised Deutsche Telekom to offer its business clients rebates of up to 49 per cent. In a statement, Mr Karel Van Miert, the competition commissioner, said the agreement was conditional on the conclusion of retroactive network access agreements between Deutsche Telekom and its competitors by December 31, and on the German post and telecommunications ministry taking additional regulatory steps required for competitive network access in the domestic market before that date.

The rebate plan had been subject to complaints by competitors, which include WorldCom of the US as well as subsidiaries of Veba, Vlag and RWE. They claimed that Telekom and the ministry had failed to fulfil the strict terms laid down by the Commission in June for tha rebates to be allowed. Telecoms investors may quit Ukraine, Page 3

Telefónica share warning

Tha there value of Telefonica, the Spanish telecom operator due to be fully privatised early next year, could collapse unless the government speeds up liberalisation of the sector, Mr Juan Villalonga, its chairman, said yesterday. He warned that any delay in opening Spain's market by the January 1, 1996 deadline agreed by most EU countries would prompt the European Commission to bar Telefonica from membership of Unisource, an alliance

of smaller-European operators.

A Unisource ban would have an immediate effect on Telefonica's share price. "It could apply made [the price] by 15-20 per cent," he said.

The government plans to sell its remaining 21 per cent stake in Telefonica early next year in a disposal that would raise Pta505bn (\$3.9bn) at current market prices. The share price, which is trading close to record levels, lost Pta20 yesterday to close at Pta2,560 A 20 per cent drop in its share value would knock close to Pta100bn off what the government bopes to raise through the

Italian growth forecast cut

The Bank of Italy yesterday offered a far more caultious estimate of economic growth next year than the 2 per cent projected by the centre-left government. Its bi-annual economic bulletin says the sheer size of the budgetary measures due to be introduced next year are bound to have a negative impact on growth. It expects gross domestic product to be "about half" that predicted by the

The bank confirms the view of most economists that depressed consumption and slack domestic demand, against a background of weaker export markets, will restrict this year's growth to under 1 per cent.

The two-stage 1997 budget, due to be voted on in the chamber of deputies this month, aims to find L62,500bn (\$41hn) in spending cuts and fresh taxes. This is equivalent to removing 3 per cent of gross domestic product from the economy. The bank further points out that additional corrective measures will be required in 1998 to the tune of L27,000bn.

For the first time in many years, the bank is more sanguing about inflationary trends. It says inflation next year should be below 3 per cent, although wage demands would need to be moderated. Robert Graham, Rom

Stet chief 'investigated'

The head of Italy's state telecommunications bolding, Stet, and the third highest official in the tax police were sterday placed under investigation in a corruption probe, state television reported, quoting judicial sources It said maxistrates in the north-western town of Aosta

alleged that Stet managing director Mr Ernesto Pascale was involved with e secret group set up to try to influence public and government appointments.

Tax police chief of staff Nicolo Pollari was reported to

be under investigation as an accessory. The deputy head of the tax police, Michele Mola, was recently placed under investigation for the same offence, Italian media reported. Magistrates allege that both tax police officials tipped off a member of the separatist Northern League party that his telephone was bugged. Mr Pascale issued a statement saying, "I can't even imagine what hypothesis this investigation is based on.

There's never been anything secret in my life and I am sure that this can be demonstrated as quickly as possible." Mr Pollari called the investigation bewildering".

French film director dies

Marcel Carné, director of the French film classic Les Enfants du Paradis, died yesterday aged 90. Carné pioneered the French "film noir", winning widespread / acclaim in the 1930s and 1940s, and worked consistently for three decades after the second world war. He won widespread acclaim for *Quai des Brumes* and *Hotel du* Nord in the 1930s and 1940s, but will probably be remembered best for Les Enfants du Paradis, starring *
Arletty, Pierre Brasseur and Jean-Louis Barrault, which evoked the street life of Paris in the mid-19th century. . He was hit by the end of his partnership with

scriptwriter and poet Jacques Prevert in 1947, and then by the arrival of the French "new wave" in the late 1950s which rejected his classical style of film-making. His post-war career was plagued by critical and commercial setbacks. "The last coupla of films I made were not a success. I didn't want to become academic and dry," he

ECONOMIC WATCH

EU inflation at low level

90

European Union inflation in September remained at the record low level it reached in August, rising at an annualised rate of 2.3 per cent, Eurostat reported. In September last year inflation stood at 3.2 per cent. Nine of the 15 EU countries registered rates at or below 2 per cent, with Sweden performing best at 0.2 per cent and Greece worst with inflation of 8.5 per cent. Reuter, Brussels ■ Greece's first-half current account deficit jumped by 47.3 per cent to \$3.15bn, seconding to the

Bank of Greece. Although the balance of payments gap widened by only 3.8 per cent to \$8.9bn, receipts from invisibles showed a sharp decline. Imports increased by 2.8 per cent to \$11.8bn, while exports were flat at \$2.8bn. The surplus on invisibles fell by 10.6 per cent to \$5.7bn. Income from tourism was down 14.8 per cent to \$1.4bn. while transfers from the European Union dropped by 8.3 per cent to \$2.2bn because of the slow rate of disbursement of grants for infrastructure improvements.

Finland's gross domestic product rose 2.1 per cent year-on-year in August. ■ Unemployment in Norway fell to a seasonally adjusted 3.6 per cent in October from 3.9 per cent in September.

court-martial offence. At last count, Switzerland siderable sympathy. The Neue Zürcher Zeitung CD-Rom computer discs. bad 148 fighter jets, 730 newspaper, which bas strong army ties, argued in an editorial yesterday that if Until then the Informa-Tha army has played combat tanks, 300 anti-tank guns, 1,800 mortars and 400 tion, which ranged from down the importance of the troop deployments to battle loss to the country's CD-Roms containing the plans, had been updated national security. Battle politicians were to follow every year in two large plans have been changed the geogral's example and and a new set of CD-Roms resign whenever there was a secrets of the army's top

300 with less sensitive infor-

swooped on Col Nyffeneg-

ger's home they found two

of the red CO-Roms slong.

side his other CDs in his

music collection. The hap-

less colonel was sent to fail

and the army bas still not

been able to account for tha

whereabouts of all its CD-

But the damage to public development".

Whan the authorities

Romanians spoilt for choice in polls

Virginia Marsh watches the final TV debate between 16 presidential hopefuls



President Ion Iliescu:

Romania wrapped up a standing for a third term, dominated by former Combitter two-month alection campaign last night with a tense marathon television debate between the 16 candidates in Sunday's presidential elections.

Move to computers defeats Swiss army

speed communication.

The project seemed to be

proceeding with typical

Swiss efficiency until Col

Nyffenegger's jllted wife

informed the anthorities

that some of ber husband's

CD-Roms may have fallen

into the wrong hands. As any soldier knows, losing

one's equipment can be a

There were 100 red CD-Roms with the most secret

Voters, who will also elect a new parliament, faced a dazzling choice. As well as Mr Ion Iliescu, the incumbent, the debate included a faith-bealer, a fiery nationalist who was one of the late Nicolae Ceaușescu's favourite poets, the car owners' party candidate, an ethnic Hungarian lawyer, a retired general and a beart surgeon called loan Pop de Popa. The debate, broadcast live from the deposed dictator's

vast Palace of the People,

also saw a rare meeting

between Mr Iliescu, who is

and Mr Petra Roman, munists, is trailing the oppo-Romania's reformist first sitioo Democratic Convenpost-Communist prime minister. The two men worked together closely in the aftermath of Ceausescu's violent overthrow but have been the Roman's government was toppled by rampaging miners in 1991.

Despite the many candiof voters will opt for representatives of the three main sign that the fledgling democracy's fractured political scene is maturing. While Mr Illescu is ahead

tion, a centre-right coalition. in the parliamentary race. Mr Roman's technocratic Social Democratic Union is in third place in both conbitterest of enemies since Mr tests but hopes to join a Convention-led government.

Several small parliamentary parties, including the extreme nationalists and dates, however, opinion polls neo-Communists which have suggest about three-quarters supported the PDSR's fouryear minority government, are bovering around the 3 groups in both contests - n per cent threshold needed to enter the new legislature.

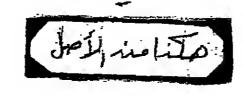
In last night's debate candidates were limited to answering questions and disin the presidential polls, his cussing policy, in contrast to

over organisation of the elec-In aggressive video-clins. Mr Iliescu's campaign has

accused Mr Emil Constantinescu, the Convention's candidate, of being a closet monarchist intent on returning farmland to large landowners. Mr Roman, who is half-Jewish, has faced anti-Semitic attacks while Mr Diescu has been heckled and booed by factory workers who were once solidly behind him. Mr Riescu is expected to

face Mr Constantinescu, an academic, whom he defeated easily in the last elections four years ago, in what is likely to be a tightly con-Party of Social Democracy a campaign marked by tested run-off for the presi-(PDSR), a leftwing group insult-swapping, alleged dency on November 17.

The second



By Matthew Kaminski

Two of the largest foreign investments in Ukraine are in jeopardy after the government last month raised tariffs and changed licensing requirements for cellular telephone operators.

The changes have hametrung plans by a jointventure company called Ukrainian Mobile Communications (UMC) - formed in. 1992 by Ukrainian Telecom, Deutsche Telekom, PTT Netherlands and TeleDanmark - and separately Motorola of the US to operate GSM cellular services in Ukraine.

The dispute highlights that difficulties faced by foreign companies in Ukraine, which has attracted barely \$1bn in investment since 1991, one of the lowest per capita figures

in the region.
UMC ahareholders, at a Copenhagen, warned the company would rethink its \$300m commitment planned over the next three years unless the Ukraine government honours what it claims is a binding promise made in

The Ukrainian cabinet moved yesterday to open up the lucrative gas distribution business next year under pressure from President Leonid Kuchma, writes Matthew

Mr Kuchma implicitly criticised the current scheme. which gives two influential companies, United Energy Systems (UES) and Itera, a virtual duopoly, by telling Interfax-Ukraine news agency on Wednesday that the

distribution market chould become competitive.
The Ukramian leader made the statement after a meeting with Mr Rem Vyakharev, the head of Gazprom, the Russian gas monopoly, It appears directed at Mr Pavlo Lazarenko, the prime minister. His position has been undermined by allegations that he personally benefits from his involvement with UES and other business

The charges coincide with the growing influence of officials from Dnipropetrovsk, a large industrial city in eastern Ukraine, within the government since Mr Lazarenko took over in May. Both the prime minister and Mr Kuchma are from Dnipropetrovsk.

With an annual turnover of \$5bn, UES this year won a government mandate to handle 25.2bn cubic metres of natural gas, nearly half the 58.13bn cubic metres imported

Neither UMC nor URC

Instead, the Ukrainian cab-

were allocated GSM frequen-

cies on time in September.

Motorola, which got its GSM licence through a jointvanture with Ukrainian meeting on Tuesday in Radio Systems (URS) that was formed last year, has plans to invest \$500m over

inet said all mobile telephone operators must renew the next 15 years. UMC officials are alleging their licences before the new year and set tariffs for radiothe Kiev government frequency use several times above regional standard. changed the rules in order to is a binding promise made in push out western competi-a 1992 licence to award it a tore from the growing director of UMC, said the GSM frequency. Mr Martin Dirks, general director of UMC, said the company had already made

a \$90m investment - \$12m alone to test out GSM technology - in a risky country on the assumption that the GSM frequency would be allocated and reasonable rates set. UMC had a local monopoly until last year. "I hope the Ukrainian govern-ment understands that when investors lose trust in a country it will have serious repercussions on its image abroad," he said.

Ukrainian officials counter that the government has no contractual obligation and can enact new licensing pro-

"We don't have a government guarantee signed by [President Leonid] Kuchma," said Mr Gregory Perchatsch, Motorola'e country manager.
"But we have promises that they would be allocated fre-

Two other companies, BK Telekom of Yugoslavia and Kiev Star, a Ukrainian company, last waek were awarded GSM licences. The frequencies may now be awarded by another means, such as a tender.

UMC officials said this further undermined the initial agreements. "There's only room for two" GSM opera-

Famous Paris cultural attraction to close for 2 years

Centre a victim of its own success

By Andrew Jack in Paris

Just 20 years after it was opened, one of Paris' best known cultural attractions is to largely close down or transfer most of its activities to allow for wide-ranging renovations due to last for

The Georges Pompidou centre, at the heart of the French capital and one of in Europe, is to launch an ambitious reconstruction programme set to cost

FFr440m (\$86m). The changes should offer relief to visitors to the centre who in recent years have faced the prospect of frequent break-downs in its moving escalators, and the sight of peeling paint and wideapread rust on its famous multi-coloured exter-

nal pipework. They come at a time when a number of Paris' leading public monuments constructed in the last few years are running into difficulties,

The Pompidou Centre, 20 years old and receiving a facelift in no way a criticism of the original design, and that structurally the building was entirely solid. Their aim was

The repairs stand in stark contrast to the apparent durability of many of the city'e longer established buildings, such as the Comédie Française, which has lasted more than 200 years without more than modest periodic facelifts.

Arche at La Défense to the

west of Paris, both of which

are suffering from cracking

marble on their façades.

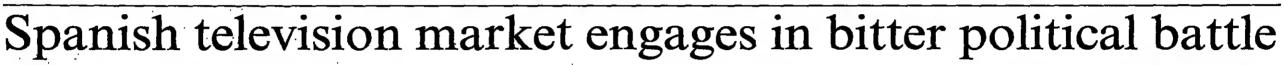
However, officiala unveiling the Pompidou's plans in are running into difficulties. Parla yesterday were at including the new Bastilla pains to stress that the modi-

to increase the internal

Mr Guillaume Cerutti, director general of the cen-tre, said: "In many ways, tha building is a victim of its own success." He pointed out that in place of the original estimates of 5,000 visitors a day, there were up to 25,000, with an average of 8m

He also stressed that dur ing the renovations - the pace of which has been accelerated - one large exhihition space as well as the external stairway offering panoramic views across Paris will remain open, with

the library moving nearby. the centre will re-open ahead of the millennium, when the buge digital clock counting 2000 which stands at its entrance will have theoretia year or 160m since it cally reached zero on its



Global television groupe Tom Burns on why potential global partners are closely following developments seeking to secure alliances in the Spanish market are being presented with a frac-tured industry that pits big domestic players against each other in a poisoned

political atmosphe At stake is the launch early next year of digital satellite services with local and Latin American partners which are estimated to generate a free cash flow of Pta36.6bn (\$285m) in Spain and earnings of Pta21.4hn on sales of Pta108bn at the end of 10 years.

These projections are based on the formation of ona digital infrastructure serving close to 3m domestic eign players who are closely Kirch group.

10.06

subscribers. The income esti-following Spanish developmates are much higher for ments is a long one. It broadcasters and program-includes US companies ming providers if the services embrace the Spanishspeaking world.

The problem is that two digital platforms are being planned. Aside from dampening profit forecasts, the rivalry has confused prospective partners. There is no feasible working arrangement at present so we are talking to everyone," said an executive of one US programming company. The list of potential for- poration and Germany's Leo

largest producers and distributors of Spanish-language programmes, Mexico's Televisa network, the UK satellite company British Sky Broadcasting that is 40 per cent-owned by Mr Rnpert Murdoch's News Cor-

services in January, is being promoted by Sogecable, the DirecTV, the digital broadbroadcaster controlled by caster which is part of the Hughes Electronic Corpora-Grupo Prisa, the main domestic media company tion, Time Warner, and and the publisher of the Venezuela's Cisneros group. influential top-selling newspaper El País. A aecond, which is one of the world's which plans to begin operating in March, is being led by Telefónica, the national telecoms company that is 21 per cent state-owned and due to be privatised next year.

Telefónica announced yesterday that it had contracted relays with Hispasat, the vision business. Socecable Spanish satellite that it part said it would make an initial

One platform, due to start owns together with other investment of Pta50bn. state-controlled companies, in order set up its digital infrastructure. "This is a strategic project for us," said Telefónica chairman Mr Juan Villalonga.

Two weeks ago Sogecable signed a relay deal with Astra, the French satellite system, and said its decoding equipment would be supplied by France's Canal Plus which is one of the Spanish broadcaster's biggest shareholders. In a clear bid to lead Spain'e move into a new tele-

DirecTV, one of Sogecable's initial backers, was understood yesterday to be reassessing its alliance with Grupo Prisa in the light of Telefónica's aggressive bid to enter the sector. "We are conducting feacibility studies with Sogecable but there is no firm agreement.

the California-based broad-

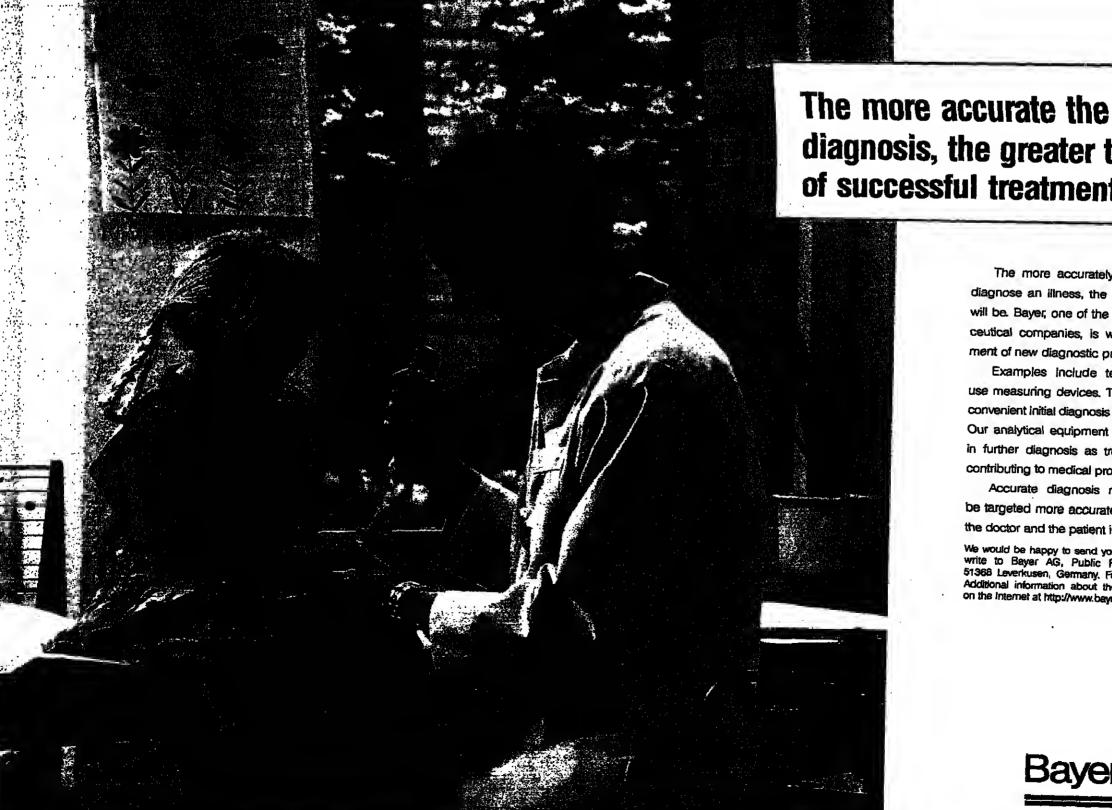
caster said. Ironically Telefónica and Grupo Prisa, which pio-neered pay TV in Spain seven years ago with Canal

had signalled a far-reaching agreement early this year to jointly develop cable television. However, this arrangement fell foul of general elections in March that brought the centre-right Popular party to power replacing the Socialist party. The political change ended

what critics of Grupo Prisa claimed was the advantageous position enjoyed by left-leaning media group durformer investment banker has now some 1.5m subscrib- minister Mr José María privatisation.

new government to run the telecoms company, he abandoned the cable project and repositioned Telefónica into Grupo Prisa rival for the

digital business. Mr Villalonga's supporters say the venture is an intelliforeign telecoms groups seeking a backdoor entry into Spain via Sogecable. But critics say he is spearheading a government crusade to keep the hostile Grupo Prisa out of the indusing the years of Socialist try. They believe this overtly rule. When Mr Villalonga, a political battle will reduce the operator's investor Plus España, a network that and a school friend of prime appeal as it approaches full



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Expertise with Responsibility

A last-minute advance appears to be bad news for Dole

Nowhere man **Perot shows** a late surge



ELECTIONS

day. Mr Ross Perot, candidate of Party, may finsily be tbis dential election, to be Tuesds y.

He has begun to nudge into double digits in some national public opinion polls, apparently benefiting more than Mr Bob Dole, the Republican candidate, from the scathing attacks both have launched against President Bill Clinton's ethical

He has even challenged the president to an election eve debate on the acceptance cratic Party of contributions

grounds that the president

Mr Perot also inserted bimself into the widely watched Senate race in Massachusetts by coming to Boston to endorse Republican Governor Bill Weld, who is locked in the tightest of cootests with Mr John Kerry, the incumbent Democrat. His mini-surge in the polls

to double the support of two weeks ago still brings Mr Perot to barely half the 19 per cent of the popular vote he took as an independent candidate four years ago. But final pre-election polling then, giving him 12-14 per cent, underestimated his eventual appeal.

His advance appears bad news for Mr Dole, whose mantra long has been that a vote for Mr Perot is, in effect, a vote for Mr Clinton. especially in those states whera the two main contenders are close. Last week Mr



typical fashion. Glving a

speech, he kept the governor

waiting off stage for

Lacklustre Perot doubles support of two weeks ago

draw from the race but got on his opponent's ethics the back of the Texas billionaire's hand in response. in Massachusetts Mr Weld had appeared to have drawn level with Mr Kerry prior to their eighth and final debate in Boston on Monday night. But a combination of the senator's arguments directed Dole even unsuccessfully at women voters and the a good hour while he invited Mr Perot to with governor's relentless assault laid into the "buge

moral, ethical and criminal seems to have helped Mr Kerry, who had re-opened a 6-point lead in a small sample Boston Globe poll. Mr Perot's endorsement of Mr Weld was delivered in

the governor ss s "doer" who "got rid of the red ink"

problems" facing Mr Clinton and the "rotten corrupt practices" in the money-raising techniques used by both par-

California Latinos find their voice

By Christopher Parkes in Los Angeles

alifornia's quiet minority the Latinos who make up a quarter of the state's population - have found their voice. It will be heard in an unprecedented chorus in next week's presidential, congressional and state legislature elections. A record 1.4m are expected to vote, 25 per ceut more than in the 1992 poll which brought President Bill Clinton to power. All but 20 per cent of them favour the Democrats, according to the Tomas Rivera Pollcy Institute, a regional think tank. Their votes are probably not criti-

cal in the main race, where latest samplings show Mr Clinton still handsomely ahead of Mr Boh Dole, but their 10 per cent share of total votes in the state represents a valuable resource for Democrats boping to regain control of Congress. lt is an even more powerful lever

in Mr Clinton's party's efforts to regain control of the evenly divided state assembly, where the Republicans control the balance of power through their occupation of the

In the longer term, Latino advo-5 voting patterns may clarify trends

of national significance in a country the actively to court support. Rather ancestry displace African Americans

as the country's largest minority. According to Mr Fernando Guerra. an academic analyst from Loyola Marymount University, Latino support is now more clearly in the Democrat camp than at any time since 1976 when the group's voting patterns were first monitored. He calcu-

which in 10 years will see citizens they have found votes driven in with Latin American origins or their direction hy leading Republicans, including Mr Pete Wilson, the state governor, and Mr Bob Dole. the Republican presidential challenger. who have strongly aupported initia-tives on issues widely perceived as anti-Immlgrant.

These inclode opposition to bilingual education, a looming state referendum on a proposal to end affirlates at least 40 city councils in the mative action to benefit minority

A record 1.4m Latinos are expected to vote and 80% favour Democrats

state are mostly Latino.

For years, with exceptions such as the stoutly Republican Cuban group. California's Latino vote has showed few distinct political tendencies despite the innate conservatism of a religious, hard-working and socially introspective community.

In the past, the turnout has tended to under-represent the group. But now, grassroots issues and candldates have emerged which may serve to galvanise this reticent slice Californian hallot sheet, to raise the among moderate Republicans, but to a minimum and his reluctantly, but not Mr Thurmond, 93, is tottering Democrats have done relatively lite expected to bring out a higher pro- well rest in the hands of Latinos.

students and workers, and existing measures to exclude illegal immigrants from public education and

health services Mr Jesus Silva Herzog, the Mexican ambassador in Washington, echoed widespread resentment when he said the presidential campaign had generated an "antl-immigrant atmosphere, with a certain flavour of being anti-Mexican."

portion than usual of Latinos, In one rural area, widely touted as the make-or-break seat for Republican control in the Sscramento assembly, Latina Democrat Ms Lily Cervantes faces the Republican incumbent, Mr Peter Frusetta, Ms

have registered as Democrats. But most eyes are on an apparently uneven struggle developing in advertisements, many the 46th Congressional district running close to the line of

Cervantes lost the race last time by

700 votes, since when 5,000 Latinos

Here. In deeply conservative Orange County, another Latina Democrat candidate with no political experience faces a right-wing toughguy who set the tone by accusing his opponent of attending a gay-sponsored fund-raiser organised by "sodomites." Ms Loretta Sanchez, a Republican until 1992, has been lavisbed with financial support from gay groups, environmentalists, prochoice advocates and supporters of every cause Mr Robert Doman, the resilient Republican incumbent, so

robustly denounces in Washington. Polls say the race is too close to eing anti-Mexican."

Call. This suggests Ms Sanchez has relations committee. His proper.

Another proposal on next week's quickly found substantial support own appearances were kept Mr state's minimum wage, is also the decisive portion of the vote could

But he finally described

observe a Helms election. This time, as in 1990, he is opposed by Mr Harvey Gantt, former mayor of Helms: age and disease have Charlotte, a successful not seen him off architect, an energetic and

His approach had been a little different from six years ago, when Mr Gantt led early before being swamped

hy a tidal wave of negative where half the population is Latino, overt appeals to racial prejudice. Mr Helms won by 53-47 per cent, ahout the average for his victory margins from 1972 onwards. His new campaign team. according to Mr Dan Gurley.

> Republican Party, sought to portray a "kinder, gentler Jesse," right down to pictures with his grandchildren and much emphasis on the "statesman's" role he had

political director of the state

follow through by tilting their coverage, often pooled, to those deemed most important. Candidates were asked to submit to two long interviews on the issues, one assumed in Washington as early in the year, the second

Helms dies hard in North Carolina

Ageing political streetfighter looks odds on to win a fifth term in the US Senate

architectural business.

to use the n-word."

real issues. Even Mr Gurley

concedes "some debste" in

Republican circles over the

By Jurek Martin in Greensboro, North Carolina

looks it. A heart condition sinwed him down, a bone has turned his long stride into s shuffle, be wears hearing aides in both ears and his complexion, once ruddy, appears waxen. But it would be premature

to assume that political mortality is necessarily catching up with Mr Jesse Helms, much as his legion of foes might wish it. They include American liberals. US trading partners, any developing foreign country. especially thoss with regimes even slightly to the left of centre and, to the last bureaucrat, the state department in Washington.

Thay do not, however, constitute the electorate of North Carolina. Some doubts may remain but the odds are that on Tuesday he will be returned for a fifth term in the US Senate where he will again act as scourge of the left st home and overseas, enemy of foreign aid and sponsor of controveralal legislation like the Helms-Burton act punishing foreign companies for

trading with Cuba.

It is always instructive for students of politics to fluent campaigner - and

wisdom of a change in tack that has gone down poorly elsewhere in the country. But Mr Helms always plays hard ball in elections. Alone of statewide candidates, he has refused to participate in an innovative, controversial, experiment in issue-oriented "clvlc journallsm" undertaken this year hy several North Carolina

newspapers They took an extensive state opinion poll to identify voter concerns and sought to chairman of the foreign at the start of the campaign

Mr Gantt agreed, if But even with a lesd press. At his only public term.

slide is temporary.

months."

Mr Panlo Leme, a senior

economist at Goldman

Sach'a in New York, believes

the peso remains underval-

ned hy about 13 per cent against the dollar. "The dis-

tnrbances which bave

affected the peso are tempo-rary," Mr Leme said. "The

peso should continue to

appreciate over the next 12

Mexico's tight monetary

policy, higher-than-expected

oil revennes, and the grad-

appearance on Tuesday, on bordering on 10 points, the old Helms dies hard. Over the edge of a vast Wal-mart parking lot in Sanford, he the last week s new round of was hriefly besieged by reporters. "Why not sit down TV commercials has hit the air wavea, accusing Mr with us for just 20 minutes?" Gantt of taking advantage of one local begged. "Why?" he replied and stepped into his "minority privileges" to win atate contracts for his bus. Naturally he has also refused to debate Mr Gantt. "He's more subtle than he used to be," ohserved Mr Ned Cline, the veteran It is a tactic that works in North Carolina, where the "liberal media," state and political commentator on the Greensboro News and national, is held in unusual contempt. That sense, deftly Observer. "Thirty years ago. he would not have besitated stoked by Mr Helms, has been heightened by what the state generally considers an unconscionable attack by Mr Gantt, in good form at s rally outside High Point this week, insists Mr Helms the Clinton administration is going "negative" in order to avoid discussion of the and its press "allies" on its

> No North Carolina polltician interested in winning takes on tobacco with impunity – and Mr Helms is its staunchest aupportar. Even popular Democratic Governor Jim Hunt, assured of re-election on Tuesday, talks of 260,000 jobs in tobacco and has filed so it against the administration's proposal to place the industry under the jurisdiction of the Federal

aecond largest industry -

Drug Administration. It also helps Mr Helms that the population influx into his booming state -700,000 since 1990 - has turned out to be more Republican than Dsmocrat. Mr Gurley claims his party hss gained 140,000 new registered voters in the last four years, while the Democrats have lost 70,000. In 1994 that helped the state elect eight Republican

congreasmen and four Democrats, the reverse of the previous representation, and gavs Republicans control of the lower house of the local assembly for the first time.

Some of the newcomers, especially from the north, may find their new senator an unfamillar breed of politician, almost an anachronism in matters of race, but that has been local sentiment for years. The North Carolina truism Is that 40 per cent will back Mr Helms always and 40 per cent never, leaving elections decided by the remainder.

So age and infirmity do not appear to work against Mr Helms. And after all, across the horder in South

A Brazilian jetliner crasbed into a residential area of São Paulo yesterday, killing all 95 people aboard and raising new questions over the safety of air travel in the region, writes Jonathan Wheatley in São Psulo.

ted to rise as firefighters searched homes struck and set on fire by the crash. The Fokker F-100 airliner, operated by TAM, a domestic airline which recently expanded into international

The death toll was expec-

Witnesses said the jet clip-

buildings before crashing in flames into 10-15 houses. Buildings and cars were set on fire by burning fuel escaping from the aircraft after its first impact. Many residents had slresdy left Mr John MacDonald of Aviation Management Ser-

vices in Miaml said the

flights increasing as it is, the rate of accidents is bound to

services, crashed shortly increase in accidents in after taking off for Rio de South America in the past Janeiro. South America in the past two years reflected the growth in air travel in the ped two small apartment With the number of

> go up." he said, adding that TAM was a modern airline with s good safety record. Officials said the cause of the crash would not be known before the aircraft's two flight recorders bad



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Brazil crash stirs safety fears Hard-pressed Mexico delays the start-up of private pension funds

By Leslie Crawford in Mexico City

The start-up of private pension funds in Mexico has been delayed for six months. The move, coupled with backtracking over the privatisation of the petrochemical industry, has raised con-cerns about the governent's sbility to deliver fundamental economic reforms.

Private pension fund companies, known as Afores in Mexico, were due to open shop in January 1997. However, the government congressional approval this week to delay their launch until next July. The official explanstion

for the postponement was that time was needed to design a new identification code for pension accounts. despite the fact that all working Mexicans already possess a social security

Some economists said the government a lot of money in 1997, a year in which Mexico will still he

stabilising at around 8 pesos to the dollar, following a the currency has depreci-Mexico City.
On Wednesday, the spot

The Mexican currency showed signs yesterday of month-long slide in which ated hy 6 per cent, Leslie Crawford reports from

rate for the peso closed at a historic low of 7.995 to the dollar. It weakened further on Thursday, opening trade at 8.0525 before rallying to close at 7.97 against the dol-

Mexico's central bank has sought to stabilise the curby incressing mists believe the currency's

minister, has estimated the annual cost of Mexico's social security reforms at around 1 per cent of gross domestic product, or about

is hecause the This government will have to President Ernesto Zedillo'a continue paying for the pensions of 1m retired Mexicans after workers awitch their contributions too dependent on foreign from the state-run system to capital flows to finance Mexico will still ne trom the salet an system of recovering from the deep individual retirement economic growth.

recession of 1995. Mr accounts managed by Mexico's domestic savings Guillermo Ortiz, finance private-sector fund rate fell to below 16 per cent

sbort-term interest rates. but the peso has not benchmark rate for 28-day treasury bills to almost 30 per cent from 23 per cent in early Dctober. The peso's volatility has also scared off foreign portfolio investors: Mexico City's stock City's stock exchange index bas fallen

terms since the high point of the year on August 27. The peao's depreciation bas not heen accompanied by the panic which affected Mexico's financial markets

by 8 per cent in nominal

administrators. Last week. Mr Ortiz said the cost of the reforms would open s budget deficit of 0.5 per cent of GDP in 1997.

The postponement of penaion reforms will delay gosl of raising Mexico's dismal domestic saving rate, which has made the country

ual accumulation of internstional reserves were factors that ought to strengthen the currency, Mr Leme said. of GDP in 1995, a level considered too low to spearhead significant

Chile, which privatised its pension system 15 years ago. boasts an internal savings rate of 27 per cent of GDP as well as one of the highest growth rates in Latin America

The decision to postpone the launch of private pension funds has annoyed several financial groups which were looking forward by the turn of the century.

January. Mr Juan Fernández Casas. director of an Afore joint-venture between Serfin, Mexico's third-largest bank Citibank and the Chilean pension fund administrator Habitat, said yesterday: "The

will be an additional cost to our investment outlays." Mr Fernández Casas said Serfin and its partners planned to spend an initial \$70m to set up the pension fund management business, including the cost of hiring

delay is not welcome from s business point of view; it

Other financial groups have announced similar outlays. Banamex and Bancomer - Mexico's two largest banks, have lined up foreign insurance companies Aegon and Aetna as partners the pension fund

Banco Santander and Banco Bilbao Vizcaya of Spain have also expressed an interest in offering pension schemes in Mexico business which analysts estimate could be generating

And have Water and



By David Pilling in Buenos Aires

Argentins's former president Mr Raul Alfonsin launched his push to be a candidate in the 1999 presidential elections during a rally at which he accused the Peronist government of "transforming Argentina into a colooy" and promoting a savage free-markct system of "every man for

Wednesday night proved that rumours of his political demise were exaggerated hy drawing a crowd of 30,000 supporters to a Buenos Aires football stadium, Adopting his famed rhetorical style, be said Argentins's economic policy was being decided in Alfonsia was last year Washington, and that the government's sdoption of unfettered neo-liberalism destroying jobs

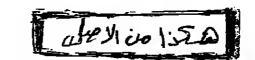
Mr Alfonsin, 69, on and regional economies. Ostensibly to mark the anniversary of his 1983 electoral victory, which returned Argentina to democracy after seven years of dictatorship, the rally was aimed at resurrecting the former president's political fortunes. Mr replaced as leader of the Radical party by Mr Rodolfo Terrsgno after a disastrous 1995 presidential campaign.



The Industrial Credit and Investment Corporation of India Limited nith House, Keshavraci Khade Marc. Mehalestrii, Mumbei 400 034, hada

EXTENSION OF LAST DATE OF OFFER FOR SALE/TAKEOVER/MERGER OF A COMPANY ENGAGED IN MANUFACTURE OF WHITE CEMENT AT RAJASTHAN VIDE AN ADVERTISEMENT RELEASED IN THIS PAPER ON

The last data for submission of blds for sale/takeovsr/ merger of the above-mentioned company is hereby being sxtended from October 31, 1998 to November 30, 1996.



move into Vietnam

By Nancy Dunne in Washington

The International Finance Corporation, the private sector arm of the World Bank this week announced its first foray in Vietnam's financial sector - the establishment of a leasing company to enable small and medium-sized companies to procure capital goods.

On the surface the \$15m loan and \$750,000 equity investment looks modest. However, tha corporation has been promoting leasing as one of the quickest, cheapest and wost flexible ways of supporting business in emerging aconomies, where husinesses deaperately need machinery, office

and plant equipment.

The IFC is planning to sign a joint venture deal on November 12 to set up the first leasing company in

Egypt. The joint venture partners are tha National Bank of Egypt, Commercial International Investment Company and Orix Corporation of Japan and Orix Leasing Pakistan. Orix has been working actively with tha IFC to introduce leasing around the world.

The new Vietnamese company. Vietnam international Leasing Company (VILC), is expected to write leases of \$25,000-\$30,000 for smaller or micro anterprises and \$100,000-\$150,000 for mediumsized companies. IFC says VILC will have "a strong impact on Vietnam's financial sector by extending and improving credit delivery and introducing new financial products to the local industry.

market to encourage capital formation and investment." It will be based in Ho Chi Minh City and initially serve

the surrounding region. IFC has been working closely with governments, advising them on leasing regulations, recruiting sponsors and technical partners and investing in new leasing

companies.

In Vietnam IFC launched technical assistance operation in 1991 and helped officials develop a legal framework for licensing and

An IFC paper, issued in August, said one-eighth of the world's private investment was financed through leasing. Its share is soaring: in some countries it provides as much as one-third of the private investment.

IFC has helped set up leas-ing companies in over half of the developing countries. In August it provided \$5.8m in financing to help establish Uzbek Leasing International, the first specialised leasing company in Uzbekistan.

The corporation also helps leasing companies, in which it has equity, to expand. Last March it guaranteed a local currency loan of \$3m equivalent for the Industrial Development Leasing Company of Bangladesh, established in

IFC's involvement allows the company to harrow locally for a longer period than otherwise would he possible.

IFC's first leasing venture

was in 1977 in Korea. The Korea Development Leasing Corporation is now the world'a fifth largest leasing

urged to pursue liberal

By Frances Williams

Brazil's trading partners

yesterday welcomed the

country's overall progress towards economic stabilisa-

tion and a more liberal trad-

ing regime but raised a host

of complaints over protec-

industry.

textiles and toys.

vehicle exporter.

producers.

been withdrawn.

tionist measures in specific

Brazil

measures

WORLD TRADE NEWS DIGEST

Airbus A3XX engine deal near

Airbus industrie; the European aircraft manufacturing consortium, is within days of signing memoranda of understanding to develop engines for its planned ASXX super-jumbo with Rolls-Royce of the UK and an alliance of ral Electric and Pratt & Whitney of the US. Both R-F and the US consortium will be obliged to develop new engines to equip the four-engined jet. The engines will also be designed to power new "stretched" versions of the 747 jumbo planned by Boeing of the US.

An Airbus spokesman said: "We are talking to both the General Electric/Pratt & Whitney grouping and Rolls-Royce about the A3XX. We will be able to sign an MoU pretty soon."

Both groups are expected to base their engines on super-large engines designed to power the Boeing 777, a wide-bodied twin jet, and its Airbus rival, the A330. Rolls-Royce is set to offer a new engine, the Trent 900,

with around 84,000lbs of thrust. GE and Pratt have formed an alliance to jointly develop an engine for the Boeing aircraft, and are expected to offer the same power plant, or a derivative, for the A3XX. Ross Tieman, London

Investment into India boosted

india's Foreign investment Promotion Board yesterday cleared 63 foreign investment proposals worth a total of \$694m, sustaining a recent drive by the four-month-old United Front government to accelerate such approvals. The cleared projects include two in the consumer goods sector, one for Cadbury Schweppes, the drinks and confectionery group, to establish a 100 per cent owned soft drinks venture in Bombay, and another for Gillette, the US personal products group, to take a 49 per cent stake in a shaving blade project.

Clearance was also given to De Beers Consolidated Mines, the mining group, to take a 50 per cent share in a \$15m diamond mining project. Mark Nicholson, New Delhi

EU transit system reprieve

A complete collapse of the TIR international transit system for lorry freight in Europe was narrowly averted this week when the two main German hauliers' associations were persuaded to continue operating the scheme after declaring their intention to pull out. However, the United Nations Economic Commission for Europe, which oversees the TIR convention, warned yesterday that the scheme would remain under threat without longer-term measures to combat growing problems of fraud and smuggling.

The German hauliers' associations, AIST and BDF, had said they would no longer honour TIR guarantees to pay customs duties because of delays and uncertainties in obtaining reimhursemen; from the International Road Transport Union (IRU) and international insurers. The decision was rescinded after negotiations with the

insurers. Under the TIR scheme, which has more than 60 members, loaded trucks are sealed and the TIR carnet allows them to pass national frontiers with the minimum Frances Williams, Geneva of red tape.

ADB aid for Bangladesh

The Asian Development Bank (ADB) had offered assistance to Bangiadesh for a controversial plan to purchase electrical power from india, government officials said yesterday. Bangladesh, suffering a big power shortfall, is considering huying electricity from India as a stand-in measure to boost its power supply.

Government officials said the offer was made by a mission from the Manila-based ADB that visited Bangladesh this week to review progress of bank-funded programmes. The main opposition Bangladesh Nationalist party (BNP) and some fringe groups, however, have strongly opposed the idea, arguing it would make Bangladesh dependent on India for a kay commodity alectricity. Energy Minister Nooruddin Khan told a seminar this week that the country's demand for electricity would rise to 3,000 MW by the year 2000 and 4,600 MW by 2005.

IFC makes | Cuba seeks to board tourist bandwagon

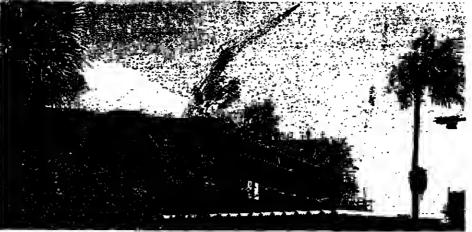
ess than two months before the arrival of its first foreign guests, the new Gran Hotel at Cuba's premier tourist resort of Varadaro still looks more lika a building aite than a four-star beach hotel Surrounded by scaffolding. raw concrete and construc-

tion debris, the hotel's Cuban manager, Mr Alexis Ferriol, smiles nervously when asked whether all will be ready to receive the first scheduled busload of tourists on December 15. "Tha hotel is already sold through tour operators," he said. Built over a former holi-

day camp for Communist Young Pioneers - a sign of the changing times in Cuba the Gran Hotel is an example of the frenzied hnt erratic pace of new hotel construction on the island. which desperately needs to maximise hard currancy tourism revenues to help bolster economic recovery.

The communist government's strategy to transform Cuba into a hig Caribbean tourist destination has produced a growing crop of joint ventures and management contracts signed with foreign hoteliers, mostly from Europe and Canada. Up to now these investors seem generally undeterred by US legislation aimed at curbing foreign investment on the

Following a rebuke from heavy rain on October 17 finance economic recovery



A hotel nears completion. Cuba hopes to double capacity to nearly 50,000 rooms by 2000

the sluggish pace of hotel construction brigades are straining to complete a target this year of around 5,000 new rooms, more than a third of them at Varadero, 75 miles east of Havana. But although the pace has picked repaired.

up, delays persist. On tha less-developed eastern sida of Varadero, a 12mile heach peninsula on Cuba's northern coast, half a dozen new hotels, some still unsightly skeletons, are rapidly emerging from the tropical vegetation.

Tha hotel construction schedule was tight even before Hurricane Lili lashed Cuba with high winds and

weather disrupted work for a huilding last year, Cuban few days, Cuban tourist authorities raported with relief that big beach resorts such as Varadero, Cayo Coco and Cayo, Largo suffered only minimum superficial damage which was quickly

> Deputy tourism minister Miguel Brugueras said Cubs was maintaining its target to achieve a new record of Im tourists this year. Tourist arrivals up to September totalled 715,800, nearly 38 per cent more than the same period last year, he added.

> The government says it urgently needs to raise tourism receipts to even higher figures, not only to help

President Fidel Castro about and 18. Although the bad but also to offset a belance of payments squeeze caused hy rising costs of essential world prices of more traditional exports such as sugar

> The Cuban tourism industry is seeking to lift 1995 gross tourism receipts of \$1.1bn to \$1.3bn this year. Most visitors came from Canada, Italy, Spain, Germany and France. These remain Cuba's main markets, in the absence of US tourists, barred from visiting by Washington's longstanding economic embargo.

> Authorities in Varadero are moving to clear up the construction debris before the November start of the

lauoched a crackdown against hundreds of prostitutes who worked the resort. And following complaints from foreign hoteliers, they also shut dozens of private home restaurants and taxis and prohibited Cubans from privately renting out accommodation.

This accentuated Varadero's image as a kind of tourist ghetto". But tourism has boosted local living standards by providing jobs and

access to hard currency.
The new Gran Hotel belongs to Cubanacan, age several hotels. Cuba's biggest tourism corporation, which along with other Cuban companies has entered selective joint ventures and management contracts with foreign partners. These include Spain's Sol-Melia group and Tryp Hotels, Jamaica's Superclubs, Germany's LTI-International Hotels, Delta Hotels of Canada, Italy's Venta Club, Golden Tulip of the Netherlands and France's

Club Mediterrané and Accor. "What do we seek from foreign investors? Fast growth, know-how, access to foreign markets and the use of internationally known names," said Mr Mario Sori, Cubanacan vice-president.

Foreign investor interest

Another sort of clean-np seriously blunted by the US has already taken place. Helms-Burton law, intro-After declaring Varadero a duced on March 12 and special tourist zone, police which threatens sanctions against companies judged to be "trafficking" in expropriated, formerly US-owned properties in Cuba.

ln April, an Anglo-Dutch group, Vitol, signed a deal to help build a five-star hotel in Varadero. in July, a Canadian entrepreneur, Wally Berukoff, clinched a \$400m deal to construct 11 hotels in

More recently, another Canadian group, Journey's End, is understood to have agreed a similar blg contract to refurbish, build and man-

Spain's Sol-Mella group, whose three joint venture hotels in Varadero are believed to occupy at least part of land once owned hy the wealthy US Dupont famreceived neither claims nor sanctions under the Helms-Burton law. It is expanding operations, but two other Spanish groups. Poradores Hoteles, are reported to have halted investment plans. Cuba's tourism develop-

ment programme foresees doubling the existing 25,000 hotel rooms to nearly 50,000 by the year 2000, with an estimated overall investment of \$2,7bn.

Pascal Fletcher

Global chip market 'will grow by 7.4%' become even more critical \$16.7bn, and will rise by 23 remain the world's largest

By Louise Kehoe In San Francisco

The global semiconductor market will grow by 7.4 per cent next year to \$138.8bn, reversing a 10 per cent drop this year, according to the annual Semiconductor Industry Association fore-

The US industry trade group said that world chip sales were expected to SIA. return to strong double-digit world sales should top \$200bn by 1999.

Although the annual forecast has seldom proved accurate, it is a reflection of rising optimism throughout the

semiconductor industry following a year in which the market has shrunk for the first time in over a decade.

As recently as 1994, the global chip market was just over \$100bn, so the 1999 forecast suggests a doubling in sales over a five-year period. "1996 is merely a hlip on the industry's phenomenal growth record," said Thomas Armstrong, president of the

"Long-term prospects for growth in 1998 and that the chip industry are still excellent because the world has a ravenous appetite for the electronic equipment that relies on semiconduc-

tors," he said. *Over time, chips will

parts of the world economy than they are today."

in 1995, chip sales jumped 41.7 per cent. This year's market decline is largely a reflection of sharp declines in the prices of Dynamic Random Access Memory (D-Ram) chips, which account for about 20 per cent of the chip market.

D-Ram prices will continue to fall in 1997, the industry group said, although at a more moderate pace than

over the past 12 months. In contrast, sales of microprocessor chips, the brains of personal computers, are

per cent next year to top \$20hn, the industry group predicted.

Much of this rise reflects booming sales for Intel, the world's largest semiconductor manufacturer. Industry executives noted

that excluding Intel from the market data would produce very different picture of industry's health. Growth in microprocessor sales is expected to account for about two thirds of the total anticipated ssles growth in 1997.

US chip sales will rise by a modest 5.8 per cent in 1997 to growing rapidly. 1996 sales \$44.2bn, the industry group will be up 17.5 per cent, to projected. The region will

chip market. in Japan sales are expec-

ted to bounce back in 1997 with 6.6 per cent growth to achieve sales of \$36bn. The Asia-Pacific region,

excluding Japan, is the fastest developing semiconductor market and is expected to overtake Japan as the second largest regional market by 1999.

Next year, Asla-Pacific sales are expected to rise by 11.6 per cent to almost \$30bn. European sales are expected to grow by 6.7 per cent

next year to \$28.6bn. Europe currently represents about 20 per cent of total world sales.



US sanctions | HK doubts raised over immigration row threat angers By John Ridding in Hong Kong Malaysians

By James Kynge in Kuala Lumpur

Malaysia, whose national oil company faces possible US sanctions for investing in lran, yesterday said that il would use "international forums" to challenge Washington's threat to impose penalties on companies investing in the Islamic

"We are a sovereign nation. . . We will not submit to US dictation," Dr Mahalhir Mohamad, the prime minister, said.

The US has threatened to impose sanctions under the Iran-Lihya Sanctions Act. passed in August, on companies that invest more than \$40m a year in the oil and gas sectors of the two coun-

Petronas, Malaysia's state oil company, has agreed to take a 30 per cent atake in two oilfields in Iran. The total investment required to develop the two fields was

Although Petronas has not made public the exact amount of its proposed investment in Iran, analysts estimate it will exceed the ceiling set by the US.

Malayslan officials have tried to play down Petronas' involvement in Iran hut the issue was re-ignited this week by comments by Mr Gregg Rickman, legislative director at the office of US Senator Alfonse D'Amato, who said the Malaysian company should face sanctions.

Ms Rafidah Aziz, Malayaia's minister for international trade and industry, told reporters vesterday that Malaysia would question Washington's right to take



Mahathir: 'will not suhmit'

did in third countries. "This is not an issue of Petronas, hut a matter of principle." Ms Rafidah said. The US has no right to impose extra-territorial jurisdiction on other countries." Ms Rafidah added that Malaysia would raise the issue at the Asia Pacific Economic Co-operation (Apec) aummit in the Philippines this month. The issue may also he raised at a World Trade Organisation (WTO) meeting in Singapore in December, she said.

The WTO meeting is alresdy expected to be the scene of heated exchanges because of Waahington's insistence that social and labour reform ahould accompany trade liberalisation. Washington argues that east Asia's rules on wages and lahour give some regional countries unfair cost advan-

The ringgit, Malaysia's currency, dropped slightly against the US dollar yester-day partly because of fears of worsening relations over the Iran sanctions issue, the basis of what they dealers said.

Retirement is supposed to bring a more peaceful life. But that is unlikely to be the case for Mr Laur-

ence Leung. The Hong Kong director of immigration has become the centre of speculation since he resigned suddenly from his post this aummer. Controversy about his departure, and claims of a cover-up, have prompted the establishment of a select committee in the legislature to examine the case. The first

meeting will take place next week. For the government - which has trumpeted its improved transpar ency and implemented political reforms which created Hong Kong's first elected legislature the affair threatens an uncomfortable scrutiny. Pulling down the shutters could set a troublesome July next year amid fears of reduced accountability in the

Sensitivity is increased by the importance of immigration issues ahead of the handover. With the government stepping up efforts to secure approval from diplomatic partners for visa-free access for holders of the territory's post-1997 passports, the probe comes at an awkward time. In comments made earlier this

month in the Legislative Council, Mrs Selina Chow, a legislator from the pro-husiness Liberal party and a member of the select committee, said it was essential that allegations he addressed. "Unlesa the matter is cleared up this will be damaging to the administration and to Hong Kong." While the 10 legislators pursuing the case remain guarded on details of the affair, attention has focused on Mr

reports he may have passed information about the British national-

ity scheme to mainland officials. The scheme, implemented after Beijing's bloody suppression of prodemocracy demonstrations in 1989, offered passports to 50,000 prominent Hong Kong residents and their families. Beijing demanded, unsuccessfully, that It be given information on civil aervants included in the scheme. Any leakage of names, it is feared, could have a damaging effect, particularly if information included names of unsuccessful applicants.

"Instead of boosting confidence it would have the opposite effect," said someone involved in lobhying for the scheme.

Using parliamentary privilege in the session called to vote on the establishment of a select committee, Mrs Chow also cited reports that information on Chinese dissi-

to return to Chinese sovereignty in Leung's relations with China and dents in Hong Kong might have tomary praise. Pressed to combeen passed across the border.

government has dismissed such claims. "Fanciful specula-tion," said Mr Lam Woon-kwong. secretary for the civil service. Rejecting the view that public interests are involved he has rigidly maintained the official line that Mr Leung departed for personal reasons with mutual consent hetween employer and employee. Such a solld stance, however, has

failed to dissuade Hong Kong legislators. "The circumstances were very unusual," said Mr James To of the Democratic party, referring to the fact that the usual notice period was waived for Mr Leung. He added that the government sought to dissuade legislators from pursuing the issue.
intrigue was fuelled by the fact

that Mr Leung's departure was accompanied by the tersest of statements and without any cus-

mend the former immigration chief, Mr Chris Patten, the governor, said merely that "he worked for many years for the Hong Kong government". Mr To and his colleagues pledge to press until more information is revealed. But they face some difficult obstacles.

Under section 14 of the Legisla tive Council'a powers and privileges ordinance, officials can refuse to testify, with a decision on whether they must ultimately resting with the attoroey-general. Perhaps more significantly, the governor's assent is required for witnesses to give evidence relating to the security of Hong Kong.

That, said one committee member, might obstruct investigations. But, she argued, it would also fuel suspicions. "You cannot claim per-sonal reasons are involved and then turn around and say it is a

IMF deal a boost for Bhutto China rejects

By Farhan Bokhari in Islamabad

The successful conclusion of talks hetween Pakistan and the International Monetary Fund to resume lending under a \$600m standby loan is the first bit of good news in months for the beleaguered government of Prime Minister Benazir Bhutto.

The news boosted the Karachi stock market, with the 100-share index rising 22.05 points, or 1.53 per cent. on the back of the IMF The new finance minister, Mr Naveed Qamar, who was

appointed this week after Ms Bhutto gave up the portfolio which ahe has held since coming to power three years ago, said: "This welcome development should put an end to the speculative behaviour of some vested interests against the economic well being of the nation."

Mr Antonio Furtado, who led the IMF team in Islamabad, said the resumption of



Antonio Furtado, IMF mission chief (left), and Naveed Qamar, Pakistan's new finance minister, yesterday

the standhy loan could be followed by reviving a extended structural adjustment facility (Esaf) next year, if Pakistan met all the performance targets. Pakistan concluded a three-year \$1.5bn Esaf with the IMF that began in February 1994, hut payments were suspended a year later because Islamabad failed to

the stand by loan, the Fund is likely to release two delayed tranches, worth about \$30m each, "as soon as bumanly possible"

The Fund's decision to suspend the loan after what it regarded as Pakistan's unsatisfactory hudget in June had triggered widespread econnmic anxiety. Foreign

exchange reserves have plummeted to \$700m from \$1.7bn In June - enough for 3-4 weeks' imports - while the rupee has been devalued twice in recent months, mostly recently by 7.86 per cent last week.

in response to IMF pres sure, the government introduced earlier this month an emergency austerity budget, which included spending cuts and a 10 per cent increase in oil product prices. The government pledged to cut the budget deficit to 4 per cent of gross domestic product, though analysts consider this amhitious,

in spite of Mr Qamar'a optimism yesterday, there remain doubts within the IMF and the opposition whether the government will be able to press ahead with the most unpopular components of its hudget. These include a farm income tax which has angered the politically powerful agricultural landowners' lohhy.

His family said he would appeal, but it is extremely rare under the Chinese justice system for judgments to he overturned nr for sentences to be commuted.

By Tony Walker in Beijing

China said yesterday the sentencing of a prominent dissident to 11 years' jail had nothing to do with human rights and was strictly a

"The trial of Wang Dan is

Mr Wang's sentencing has drawn strong protests from weatern governments and international human rights organisations. He was jailed for allegedly seeking to nverthrow the government - a crime which carries the

"We are angry he received such a heavy sentence even though he was innocent," said Mr Wang Xianzeng, Mr Wang Dan's father. "Wang Dan said he wants to appeal. He feels everything that he has done has been aboveboard...it was all for Chi-Mr Wang's harsh sentence

deals a further serious blow to China's flickering dissi-

rounded up leading disaidents systematically over the past year in an apparent effort to silence criticism.

China yasterday also vestern journalists, accusing who recorded early stages nf

"In his reportage, Edgar Snow wrote exactly what he witnessed," said the official China Daily. "What the west-ern medla is doing is the opposite of what Edgar Snow

"One may ask why there have been so many disappointing reports by western journalists," It said, adding: One clue lies in the fact that those journalists do not know what is really going on in China." The world press has, almost universally, con-

bave strongly criticised China. A French official said: "France notes with disappointment that China does not take account of European feelings and concerns. France adds Its voice to all those requesting a revision of this judgment on appeal."

Vietnamese press starts to taste the fruits of freedom

hen Vletnamese film star Le Cong Tuan Anh commit-ted sulcide by taking an overdose of anti-malaria pills this month, his fans were not the only ones to get excited. Two Ho Chi Minh Clty-based newspapers snapped up the story, devoting whole pages to the

They sent reporters along to his funeral at a pagoda where a crowd of 100,000 had gathered. There were scuffles and a wall collapsed. The Communist party offlcials ordered coverage to he toned down. But hy then the two papers - Tuoi Tre (Youth) and Nguol Lao Dong (Workers) - had achieved their desired aim: their circulation doubled.

This is the new face of the media in Vietnam, where the country's 10-year experiment with economic liberalisation has brought great change to are about 350 newspapers the formerly staid media. Yet as in the case of Mr

Anh, the authorities have

not given up all their old

ways. Yesterday the authori- bappy with this develop-

sations to establish reporting remains undiminished. hureaux in 1990. torcea ship that drove him to death, a cut in state subsidies to many newspapers and televi-

sion stations that previously had relied on handouts from Hanol. Now, many are adopting tactics more familiar to European tahloids than to socialist state censors in a hid to boost readership and revenue. According to SRG Vlet-

nam, a Ho Chi Minh Cityhased foreign research group, advertising spending In Vietnam increased to almost \$150m from about \$30m over the last five years. Competition is fierce: there and magazines nationally. About 90 publications have been launched since 1990. But Hanol is not entirely

ties, in effect, expelled the ment. The challenge for the party is how to cope with a Hanoi correspondent of the Far Eastern Economic Review, the first time the media that, through commercialisation, is becoming country has got rid of a formore responsive to its readeign correspondent since It ership at a time when the allowed foreign news organi- party's desire to control

Vietnam does not require Domestic newspapers Its media to submit material have, in any case, been for censorship before publinist party appoints what it member, has managed to considers as ideologically reliable editors-in-chief to each organisation. They are responsible for ensuring that coverage toes the party line.

> nder Vietnam's press laws, newspapers are not allowed to criticise "the achievements of the revolution" and.

party leaders. Journalists are also required to be "responsible". although the term is not

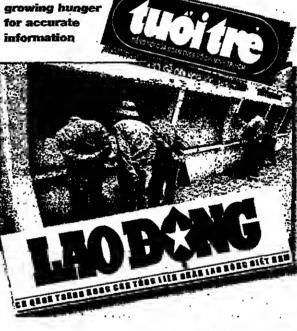
Nowhere is the issue more contentious than at Tuoi Tre. It is the best example of a newspaper that has snccessfully managed to tread a delicate path between state censorship and hold cover-

age of social issues and, on occasion, party scandals. A few years ago one of its former editors was sacked for running an article dis-cussing whether Ho Chi Minh had a wife. The former president's private life is taboo in Vietnam.

Yet Mr Nguyen Son Phuoc, Tuoi Tre's current turn it into one of the most successful newspapers. through successful manipulation of party contacts and sound business acumen.

The paper rents out office space to Volvo of Sweden and Nestlé of Switzerland at a huilding in central Saigon. It has its own printing press and plans to invest \$10m next year in real estate, construction materials and a hospital

His paper has been at the forefront of attempts to wean journalists off reliance on the hureaucracy for information. "If you get information from the government, lt's not enough. You're just hanging your head against a closed door," he says.



Newspapers like Tuol Tre may he pushing editorial boundaries to a degree, but is too early to speak of editorial freedom. Corruption scandals are pursued in the press only after the

party has given its approval. Foreign and Vietnamese companies often include cash in press packs as a way of ensuring favourable coverage of their activities.

This, coupled with the obsessive secrecy with which the bureaucracy still treats most kinds of information, is likely to ensure Vietnam's newspapers will shun issues sensitive to the party and stick to what pleases most people - stories about film

Jeremy Grant

Mandarin Oriental, Manila. A cocoon in the centre of Makati.

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Mandana Orental, Kuala Lumpus (1997)

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Airline strike likely to embarrass Philippines

By Edward Luce in Manila

Philippine Alrllnes (PAL) yesterday threatened some 9.000 striking employeea with aummary dismissal if they failed to return to work today on All-Saints Day one of the most important religious holldaya in the

country's calendar. The warning escalates the dispute just three weeks before Manila plays host to the Asia Pacific Economic Co-operation (Apec) leaders'

summit.
The Philippine government says the Apec trade forum is the most important intercational meeting to be held in the country since the IMF-World Bank meeting in 1976 and is keen to avold emharrassments. President Suharto of Indonesia and President Jiang Zemin of China are among 18 leaders

Manila's airport, which is being spruced up for the arrival of 18 Apec heads of state, could suffer heavily if the strike persists. President refused to intervene.

A spokesmen for Mr Lucio

Tan. chairman of the privatised airline who recently won a court hattle with minority government abareholders to gain majority control of the national flag car-rier, dismissed the walk-out as a "wildcat" strike. Most of PAL's maintenance and ground-handling crew are on

"PAL management has advised striking personnel to return to work not later than Friday. November 1 or he deemed terminated from the company," said an alrline statement yester-

strike.

Government officials, who have had running battles with Mr Tan over alleged tax evasion in hla beer and tohacco subsidiaries, yesterday expressed concero over the possible ramifications of the walk-out

· Human rights activists have challenged in the Supreme Court the government's decision to deny a vlaa to Mr Jose Ramos-Horta, Nobel peace prize winner.

The government refused a visa to the East Timorese activist on the grounds that national security' undermine Manila's relations with Indonesia before

the Apec summit. indonesia has faced widespread international criticism over human rights ahuses in East Timor.

Mr Ramos-Horta was to have attended a parallel summit on Apec next month. The petition to the Supreme Court was submitted hy Philippine human rights groups yesterday.
Critics, including leading

senators and Cardinal Jaime Sin, doyen of the 1986 "people power" revolution which overthrew the dictatorship of Ferdinand Marcos, accuse the government of betraying the country's democratic val-

The government - which earlier thia week leaked a hlacklist of other activists who would be refused entry. including Mrs Danielle Mitterrand, widow nf the late French president, and Bishop Carlos Belo, jnint Nohel peace prize winner from East Timor - said it was giving priority to the

Wang critics dent movement. Beiling has

legal procedure.

entirely a Chinese legal pro-cedure carried out in accordance with the law," said Mr Shen Guofang, the foreign ministry spokesman. "It has no connectinn with human rights or other issues.

death penalty.

na's democratisation."

launched a atrong attack on foreign reporters of lacking an understanding of Chinese conditions and engaging in hiased reporting. It compared the present generation unfavourably with Edgar Snow, the American reporter the Chinese revolution.

did 60 years ago.

demned the sentence.

Britain, France and the US

ASIA-PACIFIC NEWS DIGEST

hailand trade gap narrows

Thailand'a large current account deficit has dipped below the psychologically important level of Bt30bn (\$1.18hn) for the first time in six months, suggesting the country's economic woes may be easing, according to figures published vesterday by the central bank. The deficit shrank for the fourth month in a row to Bt29.3bn in August from Bt31bn in July.

However, rapidly slowing export growth this year has forced the Bank of Thailand further to trim its growth forecast this year to 7.8 per cent, the alowest rate of annual growth in more than a decade. Exports grew by a alow 2.4 per cent in the first eight months of this year. reinforcing the helief that the year-end figure would fall short of the government's already reduced growth target of 10.2 per cent export growth

Manufacturing activity did pick up for a second consecutive month in August and there was also a modest expansion in fireign reserves to Bt39.5bn from Bt39.4bn in. July. The Stock Exchange of Thailand index climbed 4.22 William Barnes in Bangkok

Property businessman charged

Mr Prasong Panichpakdee, chairman of one of Thailand's higgest property companies, Somprasong Land, was yesterday charged with doctoring financial statements and breaking laws designed to protect customers. Somprasong'a amhitious expansion ran headlong into the greatly over-supplied Bangkok residential property market after its flotation in 1991. The Bank of Thailand. the central bank, yesterday sought to calm nerves by insisting it was not worried that struggling property companies might damage the banks and finance house

that lent them money. William Barnes, Bangkok Indian warning to Pakistan

India yesterday warned it would review the "entire gamut" of hilateral relations with Pakistan ahould it fail to protect indian diplomatic staff in Islamabad, the Press Trust of India said. It said the Indian warning came after Pakistan suggested the two estranged neighbours ahould call a "truce" on picking off each other's officials.

Meanwhile a non-diplomatic official of india's embe in Islamabad returned with his wife to New Delhi after heing ordered to leave Pakistan. Mr Ashok Kumar Wahi's rsturn came a day after indian police arrested Mr Hafiz Mushtaque Khosa, a non-diplomatic staff member of the Pakistani High Commission on charges of spying in New Delhi. The tit-for-tat expulsions came a month after Pakistan and India ousted diplomats from each other's capitals for alleged spying. AFP. New Delhi

Bangladesh sell-off planned

Bangladesh's Securities and Exchange Commission chief yesterday said the government would sell up to 2bn taka (\$47m) worth of ahares in state-owned companies listed on the Dhaka stock exchange by the end of fiscal 1996-97 to beef up the stock market. "The government as a first step will privatise the companies which are already listed with the Dhaka Stock Exchange to increase the market depth." Mr Haroonur Rashid said. He said the government would sell its stakes in all multinational companies, which number about eight, hy December. Reuter, Dhoka

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wild Bit

management criticised

By Robert Chote, **Economics Editor**

The management of the World Bank has come under fire from members of its executive board, after the development organisation'e in-house watchdog warned that its work on poverty reduction was inadequate.

In a recent internal report, the Bank's quasi-independent Operations Evaluation Department produced a lengthy critique of the content and use of "poverty assessments". These country-specific reports, which cost more than \$220,000 each to produce, are supposed to ensure that poverty reduction is prioritised in the Bank's assistance to borrower countries.

At a meeting of the Bank's board in September, one executive director described the report as "catastrophic" and several said that it cast doubt on the seriousness with which management and staff approached the task of poverty reduction. The management argued in turn that the report was overly rigid and too negative.

The report looked at 46 poverty asseements between 1988 and 1994, comparing them with standards laid down in an operational directive on poverty reduction issued in 1991. The report concluded the quality of the assessments improved

after the directive came out. but that more than 40 per cent were still inadequate.

The watchdog added that the content of poverty assessments had only "a modest influence" on the country assistance strategies and that there was only a weak link between the sments and the extent

of poverty-targeted lending. "Country assistance strategies focused overwhelmingly on broad macroeconomic stabilisation and structural reform issues, with few references to the status or causes of poverty, or to approaches to poverty reduc-tion," the report said.

The Bank's formal policy on poverty reduction identifles three main objectives: broad-based, job intensive growth; investment in human resources and especially the poor; and the provision of safety nets for vulnerable groups and the very poor. But the report noted that some poverty assessments - notably from the Latin America and Caribbean office - focused on only one part of this strategy.

"Bluntly put, a significant mismatch appears to exist between the ambition and specificity of [the operational directive] on the one hand, and the performance of the Bank and its borrowing member countries in delivering on its provisions, on the other." it concluded

World Bank | Nigerian logging scheme hits a logjam

Paul Adams on the scandal surrounding plans which threaten a valuable conservation area

ud cheques worth N600m (\$7.5m) may seem unlikely to save a rainforest but the fraud ecandal rocking the Federal Environmental Protection Agency (Fepa) could help delay a logging scheme which threatens Nigeria's most valuable conservation area.

Cross River National Park in south-east Nigeria is the last big rainforest in West Africa. A new timber operation covering 100 sq km on the edge of the park by the Chinese-owned Wempco industrial group has provoked a etorm of protest locally and abroad, and forced it to submit an environmental impact assessment (EIA) to the agency. only the second company

ever to do so in Nigeria.

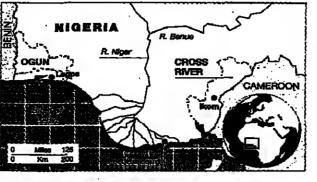
Conservationiets warn that Wempco's logging scheme threatens the entire 6,000 sq km Cross River forest - 40 per cent of the forest remaining in a country where 95 per cent has already been destroyed. The area contains at least 1,500 plant species, some of them endemic to the area, the only population of gorillas in West Africa and dozens of other endangered species. But Fepa appeared to have dismissed the environmen-

talists' arguments and was

By Frances Williams in Geneva

the knowledge of other Wipo mem-

ber governments and most Wipo



on the verge of approving Wempco's scheme last month when the scandal broke.

Dr Evans Aina, its director, and other senior officials were detained over embezzlement of Fepa's funds, alleg-edly to support an insolvent bank in Lagos with which they had connections. The Nigerian Conservation

Foundation (NCF), backed by the Worldwide Fund for Nature, had urged the federal government "to reject existing plans to log Nigeria's last rainforest". Wempco's environmental

assessment only covers the impact of the scheme on 1 per cent of its timber concessions, proposes a plantation system which will destroy biodiversity and fails to recognise tha role of local communities in forest man-

"We believe that these are errors and omissions which make Wempco'e EIA document seriously flawed and an unfit and insufficient basis to give Wempco the go-ahead to log the rain-forest," said the NCF. "There are constructive ways to log the rainforest, but a proper EIA should be conducted to address the shortfalls."

agement, said the NCF.

The arrest of the director has temporarily paralysed Fepa but the NCF suspects that Wempco has begun log-ging without approval.

The company has already built access roads to link its large new saw mill at nearby Ikom to their remote concessions in the forest. The Chinese company and the government of Cross River state see the scheme as a lucrative new venture employing state which needs such investment more than it needs the national park.

But critics of Wempco sav the \$4m plywood and veneer saw mill at Ikom was built to handle far more timber than Wempco's forest concessions can legally supply. They claim the project will encourage illegal logging and undermine community forestry schemes which the EU and other donors are trying to establish.

Environmentalists say Wempco has a bad record in an earlier logging operation in the Omo forest, one of the few habitats for rare monkeys and the few elephants left in western Nigeria. The company was accused of illegally logging protected trees for export, prompting the government of Ogun state to suspend Wempco's operations in Omo and close down its nearby plywood and veneer factory.

Wempco is reluctant to comment but insists that it is not out to destroy the forest, that it will protect it by employing local people in legal logging and that the environmentalists' campaign against the company is a false alarm that is misleading the public.

For decades, hunting and farming by a growing poputhe Cross River forest. In a 1990 report the WWF warned that without prompt action the upland Okwangwo area would be "of trivial significance for concervation

within 10-15 years." A year later the federal government made two thirds of the forest a national park. Conservationists are gradually persuading communities in and around the park that they are better off preserving the forest than hunting and farming in it.

One such project, the Ikuri Initiative, ia recognised by the state government as a model for community forestry. The Pandrillus rare monkeys breeding programme has won international awards for its community work at Afi mountain. The European Union project to develop the economy and protect the forest around the Okwangwo division is winning local support.

The Fepa's lack of sympathy with the conservation-ists follows criticism of the park from the Cross River state government, which recently claimed compensation from the federal government for loss of revenue through the creation of the national park.

Mr Frank Afufu, the com-

more than 1,000 people in a lation have encroached on and forestry in Calabar, the state capital, says the creation of the Cross River national park in 1991 and an EU aid project, now cancelled raised false bopes.

Conservationists say the claim, coinciding with the arrival of Wempco, has left the forest in severe jeopardy. Mr Afufu believes fears

are exaggerated. "We want the national park but people can't die to let a tree live. You have to provide an alternative way to make a living. The develonment which our people believe in is ocular development - what they can see,' says Mr Afufu.

"Nigeria should follow the lead of other African countries - South Africa, Gabon and Ghana - and join the certification for all forestry operations by the International Stewardship Council, said Mr Philip Asiodu, a former oil minister, who heads the NCF.

"The companies now descending on us here have all been affected by the stricter controls now imposed in countries like Thailand, Malaysia and indonesia. The risk is that

Uzbeks' hard currency problems in Kabul increase

in Almaty

Uzbekistab'e efforts to ease a sbortage of hard currency backfired this week, boosting black market rates of the dollar and driving many importers of western goods to either increase prices or halt business altogether.

Shelves of many westernowned eupermarkets have pass, Khair Khana, also run out of supplies and prices of electromics have shot up as traders struggle to adapt to new restrictions on the purchase, use and export of hard currency. The street exchange rate of the sum, the local currency, has lost 30 per cent of its value in recent weeks as Uzbeks rushed to change their sums into dollars illegally.

Uzbekistan has faced a hard currency shortage since March because of disappointing export revenues. Rather than selling gold reserves or lowering the exchange rate of the sum, however, the government has left even its largest investors dangling with mil-lions of dollars in local cur-

"We're only getting a frac-tion converted," said Mr Hikmat Ozmaden, general manager of Tashkochavto, a dealership for Turkish-made Fiat cars. "But they will solve their problems. This is temporary."
Mr Ozmaden said the gov-

spring charged

Pakelill

ernment had banned conversion of revenues from passenger car sales, his main business, and started charg-ing a 30 per cent commission on every dollar converted from sales of car accessories, parts and lubri-

Mr Igor Melnikov, head of strategic research at the National Bank, Uzbekistan's largest commercial bank, said that sum revenues on some foodstuffs, including chewing gum, beer and tobacco were at the bottom of the waiting list for con-

"We have sizeable gold reserves - they can cover all imports for seven months," Mr Melnikov said. "Problems arose while we started moving towards convertibility. But they were more organisational than eco-

"There's no fundamental problem with the economy," one western economist said, "but they have no great faith in market measures working in solving prohlems. They felt they could weather the storm with a bit of short-term rationing. That didn't work."

Attack on Taliban positions

Afghan government bombed Kabul and launched a blistering assault on Taliban troops north of the capital yesterday, breaking a two-day full in Afghanistan's latest war. Reuter reports from Kabul.

The assault, on both the north of Kabul, and another north of Kabul, began early

Kabul, which killed three children and wounded seven

used for both military and civilian traffic, appeared

advance as far forward as possible," Mr Mehrabnddin Masstan, a epokesman for the commander of former government forces, Mr Ahmad Shah Masood, told reporters at the force'e headquarters in Jabal os-Siraj further north.

was "progressing well". The assault on the passes

militarily vital.

The Pakistan-based Afghan Islamic Press (AIP)

Jalalabad. Sources close to com-mander Hazrat Ali told AIP his forces had seized the the West Bank between 1990 and 1992 but unfinished by ban fighters and capturing the former Labour govern-

restarts

Forces loval to the ousted

yesterday morning.

It was followed shortly after by a bombing apparently aimed at the capital'e main airport in northeastern

people. Witnesses said the airport

"The objective is to

Mr Masstan said he could not confirm whether any ground had been secured by the anti-Taliban alliance, made np of Masood'e troops and heavy weapons and those of the northern Uzbek leader, Genaral Abdul

Rashid Dostum. Bnt he said the assault

is the third in nine days. The previous two attacks were stalemated around both passes, viewed by the former government as "the gates to

A senior source in Mr Masood'e camp said retaking Kabul from the Taliban militia was both politically and Taliban shells also landed

near the old road into Kabul, below the Khair Khana pass. A commander on the old road reported fighting around the village of Hus-sein Kot, about 20 km (12 miles) north of Kabul.

agency reported later yesterday that a commander loyal to the ousted Afghan government on Wednesday launched an attack on the Taliban in Dara-i-Noor. about 28 miles northeast of the eastern city of

A diplomatic row is brewing in Geneva over the recent presentation of a gold medal to General Sani Abacha, the Nigerian president, by the head of the World Intellectual Property Organisation (Wipo), a United Nations agency. The award was given in spite of condemnation of Nigeria's human rights record by two other UN bodies, the Human Rights Commission and the International Labour Organisation, and the country'e suspension from membership of the Commonwealth for human Sani Abacha; medal normally given to inventors

rights violations. The presentation, made without

Abuja, the Nigerian capital, during a visit in October by Mr Arpad staff, apparently took place in Bogsch Wipo director general. The

US is demanding an explanation of the award.

Abacha medal award prompts UN dispute

In a letter to Mr Bogsch express ing Washington'e "deep concern", Mr Daniel Spiegel, US ambassador to the UN in Geneva, notes the Wipo gold medal is normally given for significant achievements by

We are not aware that Gen Abacha has made significant contributions as an inventor, nor has Nigeria proven to be particularly deserving of special recognition for its progress in advancing the pro-tection of industrial property rights." the letter says.

Nigeria is said by international business groups to be a thriving market for counterfeit goods, including films, television programmes and sound recordings.

Mr Bogsch, a Hungarian-born US citizen now in his late 70s who has headed Wipo since 1973, was not available for comment yesterday. This latest incident followe another dispute in September over an ambitious plan for a new Wipo building. now being re-examined after US intervention.

Western diplomats yesterday confessed bafflement over Mr Bogsch'e motives for giving the award. One speculated that Mr Bogsch, who retires next year, was trying to boost the chances of Mr Carlos Fernandez Ballesteros, Wipo's Uruguavan assistant director general, to succeed him. Mr Ballesteros accompanied Mr Bogsch on the trip to Abuja.

Another suggested Mr Bogsch under "very question may have felt obliged to accept a stances a year ago.

Nigerian government recommendation that Gen Abacha receive a medal. Mr Bogsch "showers two to three medals wherever he goes,' the diplomat said, noting that the president of Uzbekistan had received one last year. However, in his letter Mr Spiegel argues that, as a specialised UN agency, Wipo has an obligation to respect UN mandates and recognise the politi-

cal consequences of its actions. He said yesterday that it was award for inventive genius and creative talent to be given to the head of a government that had forced its only Nobel Laureate, writer Wole Soyinka, into exile and executed another writer, Ken Saro-Wiwa. under "very questionable" circum-

Settlements policy under fire in Israel

By Judy Dempsey

The Israeli government is actively pursuing a policy of expanding Jewish eettlements as well as encouraging people to live in the West Bank by offering financial incentives, Peace Now, Israel'a most prominent peace movement, said yes-

The settlement policy will be allocated Shk600m (\$183m) from the 1997 budget, double the amount in this year's budget.

Mr Mossi Raz, a Peace Now activist who has scrutinised the 1997 budget, said the government would finance its settlement policies by trimming the budgets of minietries not involved in the settlements.

"While ordinary Israelis have to face a Shk4.9bn cut in social welfare pro-grammes, the settlements will be spared any of these measures," added Mr Raz. "We are sure of one thing. There is now a conscious policy of expanding the set-tlements and ancouraging people to settle in them." Settlers will continue to be granted a tax reduction of

seven percentage points from their salary. Peace Now earlier in the week sent a letter to Mr Benjamin Netanyahu, the prime minister, to coincide with the first reading of the budget, which aims to cut the budget deficit to 2.8 per cent of gross domestic product next year compared with 3.8 per cent this year.

It protested about the 100 per cent rise in spending for the settlements as well as the fact that 90 per cent of the budget allocation was for areas he ond the Green Line, Israel'e pre-1967 bor-

A close reading of the 1997 budget proposals show that the housing and construction ministry will be allocated Shk172m to finish the last three years were housing projects started in constructed by Arabs. ment, which itself had struction without a permit.

gest settlement expansions during its tenure in office. The agriculture ministry

has been given a budget of Shk145m for new settlements and the ministry of industry and commerce has additional spending of Shk69m for investing in settlements on the West Bank.

The state-run Israel Lands Anthority, the country's largest landowner, will be given Shk193m, a 15 per cent increase on this year's bud-get - which was not spent specifically for expropriating

land at Har Homa. Har Homa is in east Jeru-salem where Israel's jurisdiction is not recognised under international law. It has been earmarked for develop-ing a Jewish-inhabited dis-

Meanwhile, the govern-ment would not confirm whether a plan drawn up by

Pressure is coming from ultra-Orthodox communities

Mr Avigdor Lieberman, the director general of tha prime minister's office, would grant new settla-ments in Gaza and the West Bank "high national

priority".
The government is coming under pressure from the ultra-Orthodox communities to make more new housing available for the settlers.

 Almoet all buildings demolished by Israeh regulators since 1993 for unlicensed construction belonged to Arabs, the Haaretz newspaper said yesterday, Reuter reports from Jerusalem. The newspaper, which examined Interior Ministry

Israel and East Jerusalem in It said, however, that

reports, said 90 per cent of all illegal buildings razed in

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to deliver superior performance to clients.

LASALLE PARTNERS

Lloyd's may broaden regulation

By George Graham in London

The Lloyd's insurance market is reviewing whether its regulatory functions abould be passed to an outside organisation.

Lloyd's yesterday announced the formation of a review group under the chairmanship of Sir Alan Hardcastle, who chairs its existing regulatory board, to examina arrangements for overseeing the market.

The group's terms of referwbether organisations holders interests. Bringing

undertake or aupervise any

regulatory activities." Sir Alan said the review would involve the Securities and Investments Board, the regulator of most of the rest of the City of London's financial institutions and markets under the 1986 Financial Services Act.

Lloyd'e is regulated under lts own 1982 act of parliament and largely exempt from the FSA, though the government's Department of Trade and industry has a ence say it will consider role in protecting policy-

other than Lloyd's should it under the SIB would lined by the market's trou- about Lloyd's future shape require fresh legislation.

Although a committee of the House of Commons said last year that the insurance market's regulations needed overhauling, the government has ruled out any action before the summer of 1997.

The 13-mamber raview group will also consider the structure and staffing of Lloyd's regulatory division and the composition of its

regulatory board. Efforts to review Lloyd's regulation and internal structures have for the last five years largely been side-

In September, however, the DTI approved the creation of Fourtas the reinsurance company into which Lloyd's is transferring about £12bn of mainly US liabilities outstanding on policies sold before 1993.

Approval came after more than 90 per cent of the 34,000 Names - the individuals whose assets have traditionally supported the market agreed to accept a £3.2bn settlamant offer to end legal action against Lloyd's.

Mucb remains unclear

hility of the traditional Names is being replaced by new corporate investors professional fund managers and insurance specialists which have pumped £1.5bn into limited liability corpo rate members at Lloyd's in the past three years.

If that trend continues Lloyd's officials say, it could change the sort of regulation

that would be appropriate. Transferring Lloyd's regulation to another body, such as the SIB, would have much support within the market.

European bus and coach comparisons

1993 (*1991 **1992)	ор'я П	Bus/co	eches vehicle	Passenger kn travelled by bus/ coach				
	. 2. 4	- 000	bn lon	total ·	capita			
Great Brown	25.6	30	400	42.0	742			
Northern Ireland	1.6	2	_					
Autobia	7.9	316	0.5	13.7	1784			
Belgium .	10.1	15	0.4	4.7	465			
Destroy	12	33.0	0.5	92	1760			
Finland ·	5.1	8	0.6	8.0	1569			
Program .	TAX.	17.50	287	418	727			
Germany	80.6	71	. 47	74.4	909			
Greece	10.4	326	7	52	. 50G			
Irish Republic	3.6 .		0.3					
Make 1	55.92	200	4.8	87.8	1543			
Luxembourg	0.4	1		_	-			
Netherlands	152	A	2.530.6	110	783			
Portugal	9.9	. 11	0.7	11.6	1192			
Spain .	30	A COLOR	7.78	808	1 (288			
Sweden	8.8	14	0.8	10.9	1239			

after it was suggested they may he scrapped hy 2000, but only lanth highest may of the end coach use per head of population Liam Halligan writes. has progressively reduced

more to do with technical standards than with common sense," said Mr Anthony Pursey, commercial director of Walter Alexander, a UK hus and coach body builder. "We found no evidence of any passengers being seriously injured or killed over the past decade because there was no second

Britain's two main political

parties yesterday called for London's distinctive Route-

master huses to he saved

metre compared with the

"These proposals have more, the UK hus industry

The confederation believes that, far from enhancing passenger safety, any moves to reduce seating in buses and to increase the number of doors will increase the risks

We are convinced that a seated passenger is always safer than a standing one," said Mr Flower. "Further-

the number of vehicles with centre and raar doore hecause of the risk to passengers boarding and alighting out of the driver's direct In addition, hus operators

do not like doors away from the driver because of the increased chance of passengers avolding paying their fare and the need to position bus doors alongside shelters and platforms at hus stops. Bus operators fear that the

shift away from double-decker buses to smaller, more economical and flexihle mini and midi-huses which followed the deregulation of the UK bus industry in the mid-1980s could also be jeopardised by EU

One element of the directive is expected to be e regulation on the minimum width of seats. This would have the effect of reducing the number of seats abreast which could he installed from four to three and make their operation uneconomical. This would be in line with mini buses which account for 12 per cent of the

UK hus fleet, EU member countries will be allowed to seek exemp-tion from the terms of the directive until a review planned for 2005 but British bus operators described this as a "fudge" which at best would postpone the imposition of unattractive regula-

Charles Batchelor

UK NEWS DIGEST N Ireland

By John Kampfner,

The British government was

yesterday presented with a radical prescription for

reforming anti-terrorist leg-

islation in Northern Ireland.

The recommendations

were contained in the find-

ings of a year-long inquiry

by Lord Lloyd of Berwick,

who was asked by ministers to look at changes in the

event of lasting peace in

Some of the suggestions relating to human rights in

Northern Ireland are likely

to be dismissed by pro-British politicians in the

region and many Conservative members of the House

The report was commissioned two months before

tha Irish Republican Army broke its ceasefire in Febru-

ary. With the inquiry remit

seemingly out of date, many of its more controversial pro-

posals are likely to he

The opposition Lahour party, however, called the

report a "significant contri-

hution" which showed how a

second IRA ceasefire "could transform the framework of

law and order throughout

The legislation is intended

to replace the existing Pre-

vention of Terrorism Act,

which applies to the British

mainland, and the Emer-

gency Provisions Act for

Northern Ireland which are

both subject to annual

The report makes clear

that, even if peace is agreed

in Northern Ireland, perma-

nent anti-terrorist legislation

One of the aims is to pre-

empt future challenges against Britain by European

courts. Among the sugges-

Ending exclusion orders,

which have been used in the

past to prevent individuals from entering Britain from

Ending so-called

"Diplock" courts in North-

ern Ireland, set up to allow

judges to cast verdicts instead of juries because of

Replacing the seven-day

pre-trial custody for terrorist

if they testify for the prose-

might be exposed to, the

committee said the UK's

total national debt - includ-

ing unfunded pension liabili-

ties - was currently equiva-

lent to £9,000 per person.

This would increase to an average of £30,000 of deht if

total EU liabilities were

shared among all member

sury argued that the UK was

protected by several aspects of the Maastricht treaty.

a leading economic adviser

to the European Commission

was set to raise concerns

about the economic pres-

sures from public sector pen

sion schemes ecross Europe.

In a paper that will be pub-

lished sbortly, Mr Daniele

Franco, economic adviser in

It emerged yesterday that

will be required.

Northern Ireland.

intimidation.

than ministers.

rorist crime.

Northern Ireland.

of Commons.

shelved.

the UK".

review

Chief Political

Correspondent

Export credits terror law agency recovers proposed

The Export Credits Guarantee Department has completed its recovery from more than a decade of serious financial difficulties caused by the Third World debt crisis, the head of the government-owned trade finance agency said

yesterday. Mr Brian Willott, chief executive, said a buoyant operating performance and an improvement in the department's cash flow in the year to March 31 had enabled it to make 2246m (\$400.98m) cash payment to the Treasury.

The last time the ECGD contributed to the exchequer was in 1983. It then operated in deficit before achieving break-even in 1993-1994. Last year's payment is believed to be the largest ever, although the ECGD said changes in its operations made direct comparisons with previous rears difficult.

The ECGD said its trading surplus on new insurance business written since 1991 rose to £103.3m in the last financial year from £60m. Premium income increased to £156.5m from £112.5m, while claims paid fell to £294.7m

Guarantees issued for new business rose 35 per cent to £4.06bm, twice the average annual level for the previous decade. The figure was boosted by cover for exports of Airbus commercial aircraft and large power station projects in China and the Philippines. China was by far the higgest market for new business. Guy de Jonquières

■ CORPORATE GOVERNANCE

Two-tier German boards rejected

The Confederation of British Industry, the country's biggest employers' lobby, yesterday rejected suggestions from the opposition Labour party that economic "stakeholders" such as employees, customers and suppliers should he represented in company boardrooms.

In a report prepared for the corporate governance committee chaired by Sir Ronald Hampel, the CBI acknowledged that the UK's traditional unitary board system was under attack following public arguments over directors' pay and the role of non-executive directors in supervising

However, the CBI said that the answer to these concerns did not lie in opening boardrooms to representatives of stakebolders or accommodating stakebolders by creating German-style two-tier boards.

■ PENSIONS

Mis-selling leak investigated

The Personal Investment Authority, the City of London watchdog, has launched an inquiry into a leak of figures showing the slow pace of efforts to compensate people who were mis-sold personal pensions. It plans to eppoint

"an independent person of stature" to conduct the probe The figures, printed in the Independent newspaper in London this week, showed that 26 of the country's leading pension providers had assessed only 9,100 of more than 360,000 priority cases.

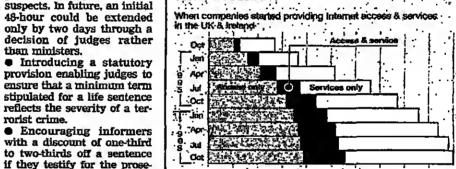
The review into pensions mis-selling was launched by the Securities and Investments Board, the chief city watchdog, in 1994 when up to 1m potential cases were Christopher Brown-Humes identified.

■ INTERNET

Servicing companies' growth falls

The rapid expansion in the number of companies set up to take advantage of the Internet in the UK has fallen off in the past six months, according to a continuing survey of the global network. There are now 630 British companies

Wire services



listed by ArcGlade Services in their "inetuk" list, of which 61 per cent are involved in designing Net services for other companies. The rest base their husiness on linking individuals and companies to the Net, although many now cover both the "access" and "services" sides of the

INWARD INVESTMENT

Tovo Seals leases factory

Toyo Seal Industries of Japan is making its first overseas manufacturing investment with e £2.4m (\$3.91m) project in north Wales. The company, which makes rubber seals for automotive bearings, considered other sites in the UK and mainland Europe before deciding to lease a factory at Wrexham in north Wales from the Welsb Development Agency. The project is grant aided by the British government's Welsh Office.

In a separate inward investment, Contico International of the US is setting up a company in Cornwall, south-west England, to assemble plastic spray heads, used for domestic cleaning and insecticides. The subsidiary, Continental Sprayers, is expected to create at least 60 jobs in a £5.1m investment at Redruth. The Department of Trade & Industry is providing £840,000 of grant aid. Roland Adburgham, Cardiff

COMPANY SALE

Rolls-Royce in negotiations

Rolls-Royce will today issue e statutory protective redundancy notice relating to all the 1,700 employees of its Parsons Power Geoeration Systems offshoot, which was offered for sale in July. Rolls-Royce, which is continuing its efforts to sell Parsons, says it is optimistic of a sale. A couple of potential purchasers, whose identity has not been disclosed, have signed confidentiality clauses and are carrying out due diligence.

Bus industry alarmed by EU design ideas Operators fear new standards

could force their costs to rise

The British hus industry still has deep misglvings in fears that proposed European Union rules on construction mey make bus transport commissioner, to travel less attractive. The the Confederation of Passen-Enropean Commission's industry directorate (DG3) proposes to publish a directive laying down standards for the construction of buses and coaches within the next few weeks after four years of wrangling and no fewer than eight drafts.

The industry fears that the Flower, operations director draft directive could push up the cost of buying vehicles, reducing the already elim margins many operators make. UK requirements to improve disabled access are currently forcing bus operators to invest in more expensive low-floor and "kneeling"

British hus operators complain that the directive is based on the mainland European approach to hus design, which allows for relatively few seats but plenty of standing room. Buses in Britain and Ireland have traditionally offered more seats. The British bus industry

By Alan Cane in London

nine-month-old UK

system which offers small for £28.1m (\$45.8m).

company has developed a

and home-based businesses

the advantages of large, com-

puter based telephone

The system, called "Imagi-

nation", has been designed

and developed and is manu-

factured by Telecom Scl-

ences Corporation for Phil-

exchanges at e fraction of

the cost.

of the confederation. The main proposals on which Brussels has been working include allowing a greater number of standing passengers while redncing the number of seats. Up to eight standing passengers

spite of assurances from Mr

Neil Kinnock, European

ger Transport, representing

bus, coach and tram opera-

tors. "We hope that the

directive will concern itself

with matters of safety rather

than comfort, which are best

The directive is also expected to call for an increase in the oumber of doors and, on certain classes of doubledeckers, the installation of a second set of steps to the top

business in Airdrie, Scot-

land, in February this year

companies with only a hand-

ful of telephone lines to take

advantage of "computer-

telephone integration an

advanced system used by

large companies to recall

customer details speedily, and ISDN (Integrated Sub-

scriber Digital Network),

"Imagination" enables

left to the individual member states or to the opera-tors," sald Mr Dennis would be allowed per square

five at present permitted in to travellers,

stair case on double deck-

tion snperhighway.

phone lines.

CTI systems can cost tens

to large companies. The new

system, however, has an

entry level price of £699 for a

bome business rising to

about £11,000 for a medium-

sized company with 250 tele-

executive, said he expected

Mr David Boyce, TSC chief

nes innovation is linked to Philips

group. TSC bought Philips' tion lines which form the £80m in Europe by the end DM700 (\$463.50) towards the telecoms manufacturing foundation of the information of next year with almost half cost of equipment to be used the total in the UK. mitting voice, data and video images simultaneously. This is chiefly because of cost. In the Netherlands, for exam- and an ISDN line would ple, it is now cheaper to eliminate the need for sepaconventional telephone line,

on a newly installed ISDN The UK lags behind other line. British Telecommunicaof thousands of pounds European countries in the tions is keen to stimulate which has limited their use adoption of ISDN lines, demand for ISDN lines and which are capable of trans- has recently announced new tariffs. Mr Boyce says the use of "Imagination" equipment

install an ISDN line than a rate pieces of equipment such as fax machines and while Germany has stimn- telephone the company to have sales of lated demand hy paying machines.

Healey, was a Labour MP

from 1945 to 1992 and a

"The social strains created hy the fight between the

central bank and the

national governments to try to return to the type of convergence which was originally intended will

produce riots on the streets,

as they already have in

France, and certainly

demonstrations, as they are

minister in the 1970s.

answering cution. Currently it is at the

Pension debt stirs Emu debate



ips, the Dutch electronics high speed telecommunica-

CONTRACTS & TENDERS

INVITATIONS FOR EXPRESSIONS OF INTEREST WITHAM PROSPECT

The Coal Authority has received an Application for a Conditional Operating Licence (Underground) in relation to an area of 19,956 ha, in the countles of Nottinghamshire and Lincolnshire and bounded by the towns of Newark, East Retford, Tuxford and the City of Lincoln. The area is centered on National Grid Co-Ordinates E 482,000 N 365,000 and relates to the Top Hard Seam.

Persons wishing to make alternative expressions of interest in relation to coal mining operations in this area should submit particulars to the Director of Licensing by

31st December 1996. Expressions of interest should be delivered to:-

The Licensing Department The Coal Authority Bretby Business Park Ashby Road Burton on Trent

Staffs. DE15 0QD The subsequent timescale for submission of complete applications will be discussed with interested parties.

kinds of liabilities the UK Lord Healey, then Mr Denis

By Jemes Blitz, Political Correspondent

The cahinet was yesterdey embroiled in a new row over sterling's membership of e single currency following publication of a report into Europe's public pension

In spite of a determined display of unity over Europe at last month's annual conference of the governing Conservetive party, Mr Kenneth Clarke, the chancellor of the exchequer, and Mr Peter Lilley, the chief social security minister, appeared divided over a report expressing alarm over "unfunded" pensions schemes in European Union

Mr Lilley was said to be warmly supportive of an investigation by the House of Commons social security committee, which claimed it would be "crazy" to exclude Europe's growing unfunded pensions liabilities from the monetary union criteria. But officials at the Trea-

Lord Healey, the former Labour chancellor of the exchequer, underlined the increasingly sceptical atance over European monetary union on Wednesday by predicting

that a single currency would cause street riots, David Wighton writes. He told the House of Lords that it would be "a disaster economically and politically" for Europe to go ahead and that if the UK could not

persuade other countries to detey it should stay out. sury, where Mr Clarke is the senior minister, said there was no aubstance to the report, arguing that EU states "have started to take at least some action" to deal

with long-term liabilities from their unfunded schemes. The committee's report. entitled Unfunded Pensions Liabilities in the European Union, argued that France and Germany would face a crippling fiscal burden in the

doing now in Germany," he next century because of their reliance on pay-as-you go schemes. By contrast, it claims tha UK is in a far stronger position because it has more pension assets invested in private aector

schemes than the rest of Europe put together. The committee argues that the UK would be "at risk" from the levels of pension debt in Europe if it joined a singla currency.

As an axample of the system gets worse".

the Commission's directorate general for economic and financial affairs (DGII). argues that the ecale of unfunded liebtlities will mean that "in the first decade of the next century the ontlook for the pension

team fails to prove electricity allegations At the release of the committee's above-average incidence of child- taken by the UK co-ordinating

Britain's electricity industry will take comfort from the most comprehensive survey of research into the effects on human health of electromagnetic fields (EMFe) which has concluded there is no clear, convincing evidence that exposure to them harms health.

More than 500 studies published over the past 17 years were examined by a committee of the US National Research Council, a body funded by Congress.

report in Washington yesterday, Professor Charles Stevens, chairman of the committee, said: "Research has not shown any convincing way that EMFs common in homes can cause health problems, and extensive laboratory tests have not shown that EMFs can damage

human health." All electrical appliances amit EMFs, as do above and belowground power lines. Since a 1979 study implicated EMFs in an

the cell in a way that is harmful to

hood leukaemia, electricity companies have been sensitive to the financial consequences of public

liability suits. Companies have sought to protect themselves from civil suits by taking out special insurance schemes to help them fight court cases. Eight regional electricity companies in Britain are investigating tha establishment of an off-

shore mutual insurance fund. An epidemiological study of childhood cancer is being under-

tinue to linger after nearly 20 years of research

Although Professor Stevens' committee found no experiments on cells, and animals, or studies of excess of childhood leukaemia humans showing EMFs as being carcinogenic, it concluded that there was an as yet unexplained "association" between EMFs and a higher than normal incidence of

It said that the association committee on cancer research. between residential proximity to This may go some of the way to high voltage transmission lines resolving the questions that conand increased rates of childhood leukaemia remained unexplained. High voltage transmission lines were associated with a "statistically significant" 115 fold

> "However, the inconsistency of results and the lack of a positive association when spot measurements are used remain an enigma." the resport says.

ROAN ace cri

FINANCIAL TIMES SURVEY

JORDAN Dagee Cr Peace crisis crushes hopes

Unless the Israeli leader changes course, the kingdom's dream of being the economic hub of the Middle East may prove impossible to fulfil. David Gardner explains why

Just one year ago. King halt, and the much-touted Hussein of Jordan opened israel-Jordan-Palestine "tribe second Middle East economic summit in Amman, intended to demonstrate that the long Arab-Israeli conflict had given way to peace, cross-border business and regional integration - and to entice investors into choosing Jordan as their Middle Eastern base.

Only days later, prime minister Yitzhak Rabin of Israel was assassinated by a Jewish extremist, triggering a chain of events that led to May'e election of Mr Benjamin Netanyahn at the head of a hardline Israeli coalition. The regional peace process has since ground to a

** Them building

has mertigate

interigration of the sales

to Jordanians as the Kingdom's ticket to a middle-income economy, is nowhere

King Hussein, the Arab leader who went furthest in building bridges towards Israel, has since May looked perilously out on a limb, as exposed as at any time in his

bumpy 44-year reign. In August, a more than doubling of bread prices as part of an International Monetary Fund-sponsored programme to cut the budget deficit and deepen structural reform of the economy sparked a revolt, which

dees, are the pillars of the monarchy. It was also the East Bankers who took most exception speech at Mr Rabin's funeral last year. Hostility to Jordan's 1994 peace treaty with Israel is widespread, and has deepened as the "peace dividends" rashly promised by the government have failed

quickly spread from the old

Crusader stronghold of

Karak through southern Jor-

dan to the poor suburbs of

Just as in similarly fierce

rioting after an IMF-backed

fuel price rise in 1989, it was

the Bedouin tribes and eth-nic "East Bank" Jordanians

not the majority Palestin-

ian community in the king-

dom, traditionally seen as

the greatest security worry -

who rose in ire. The Bedouin

army and intalligence ser-

vices, alongside an adminis-tration sprinkled with Pales-

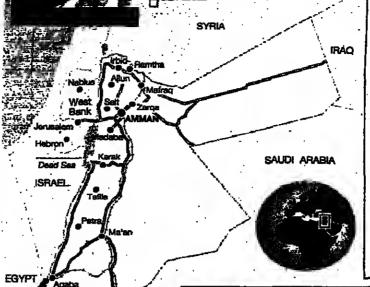
tinian technocrats but

dominated by tribal gran-

the capital, Amman.

Unlike Egypt, which has had more than \$40bn in mainly US aid since signing its peace treaty with Israel in 1979, Jordan has received a write-off of barely \$1bn of its foreign debt, which, at \$6.2bn, still nearly equals its gross domestic product. At the Amman summit a year ago, Jordan had high bopes of attracting investment of up to \$3.5bn, much of it to develop assets shared with its peace partners, such as the water, energy, minerals, land, ports and touriem Valley and Gulf of Agaba. Hard though Jordan has worked, virtually none of this has materialised.

After the near collapse of the end of the 1980s, Jordan snccessfully stabilised its macroeconomy, and until last year managed non-inflationary growth averaging population remains below



Agricultural output (annual % change) Services output (annual % change) Money supply, M2 (annual % change) 7,129 Foreign debt (Sm) 14.4 Debt service (% of exports -221 -279 Current account balance (\$m) 1,776 -1,521 -1.570Head of state: King Husseln Ibn Talai

Total GDP, nominal LID billion

Real GDP growth (annual % change

Assembly: Senate of 40 members appointed by the king. Under the constitution, senators are selected from prominent political and public figures. Directly elected Chamber of Deputies of 80 members.

Electoral system: direct universal auffrace Next election due: November 1997

Amman 1,231,000 Metrac 102,000 Zarqa 585,000 Ramtha 78,000 Irbid 373,000 Aljun 73,000 Salt 187,000 Mediaba 70,000 National government: Council of Ministers headed by the prime minister, appointed by the king; ministers appointed by the king on the advice of the prime minister. The Council of age: Arabic; English is widely Ministers is responsible to the Chamber of Sources: EIU; Detestream

the poverty line

Prime minister, foreign Speaker of the Senate: aker of the National

4.62

1.653

Allianca; Popular Unity Party; Future Party; Unionist Arab Democratic Party; Islamic Ac Front: and pen-Arab nationalist. Beathlat and

around 6 per cent of GDP. It moved quickly on to structural reform, putting in place investor-friendly laws and reforming capital markets, starting privatisation, and signalling its intention to become internationally competitive by negotiating a partnership agreement with the European Union and

membership of the World

Gulf of Agebe

Currency: Jordanian Dinar (JD) Rate: Oct. 15, 1996 \$1=JDD.T11

■ Aree: 91,880 sq km

Main towns and pop (1901 official satisfacts)

Population: 4 3m

Trade Organisation. But reform, coincident with an unpopular peace, has also brought hardship to a fast-growing population, widening the gap between rich and poor, and badly hitting the middle classes, the potential of the Jordan Rift. social bedrock of Jordanian etability. According to Mr Mufleh Akel, a semior executive at the leading Arab Bank, while official figures show an increase in per capits economy and finances at ita income over the past three years of 6 per cent, private consumption has fallen

13 per cent in the same

period, and a quarter of the

Yet while it was buoyed by the peace process, Jordan could plausibly aim at becoming a prosperous regional base for investment and production. "We started seeing ourselves as a catalyst that could activate things around us," says Mr

Taleb Rifa'i, head of the Investment Promotion Corporation, the new "one-stopehop" for foreign investors, "a bridge between the Arabs and Israel, and a processing centre for money, goods and services". The pressure for Jordan to reorient its foreign and trade

relations was and remains strong. The progressive clos-ing off of Iraq, traditionally Jordan's largest market, as a result of UN sanctions following President Saddam Hussein's 1990 invasion of Kuwait, and the very slow recovery of exports to the Gulf, where Jordan was until recently unwelcome because

led alliance that evicted Iraq in 1991, means Jordan has a more preseing economic interest in peace than many of its Arab neighbours.

This may partly explain wby King Huseein took greater risks in arguing that the Arabs should give Mr Netanyahu more time, even though the Israeli leader rejected from the outset returning more conquered Arab land in exchange for peace, and has ruled out a Palestinian state on the (formerly Jordanian) West Bank with occupied Arab east Jerusalem as its capital. At June's Arab summit in Cairo, the first since the Gulf crisis, Jordan resisted Syrian-led demands for an immediate end to diplomatic and commercial ties with Israel.

But September's ferocious fighting between Israeli troops and Palestinian policemen across the Jordan river on the West Bank, the result of Mr Netanyahu's failure to implement even

the interim eelf-rule agree-ment the Paleatiniane reached last year with Mr Rabin, seems to have forced the king to rethink.

He was criticised for attending last month's emergency summit between Mr Netanyahn and the Palestinian leader Yassir Arafat in Washington - whereas President Hosni Mubarak of Egypt garnered Arab plaudits by etaying away. But the king used the occasion to vent all the fury of a spurned moderate on the Israeli leader. American leaks confirmed by the king revealed that he had warned Mr Netanyahu that bie extremism and warmonger-ing could tip the region into an abyss, and fatally undermine the peace camp in the Arab world.

The precariousness of Jordan's own position should the peace process fail and West Bank desperation spill over the river, is underlined by a former Jordanian prime

minister. "With the [September] events in Palestine," he warns, "the frustration of the Palestinian population [in Jordan] is becoming equal to that of the 'East Bankers'. That is very, very

dangerous." In an interview last month the King himself warned that the Egyptian and Jordanian peace treaties with Israel - the only secure achievements of haif a century of peacemaking - "will definitely be in question if there isn't a strict adherence to all agreements", especially the Israeli-Palestinian accords. "Without the peace process," one cabinet minister says, "the [1994] treaty is

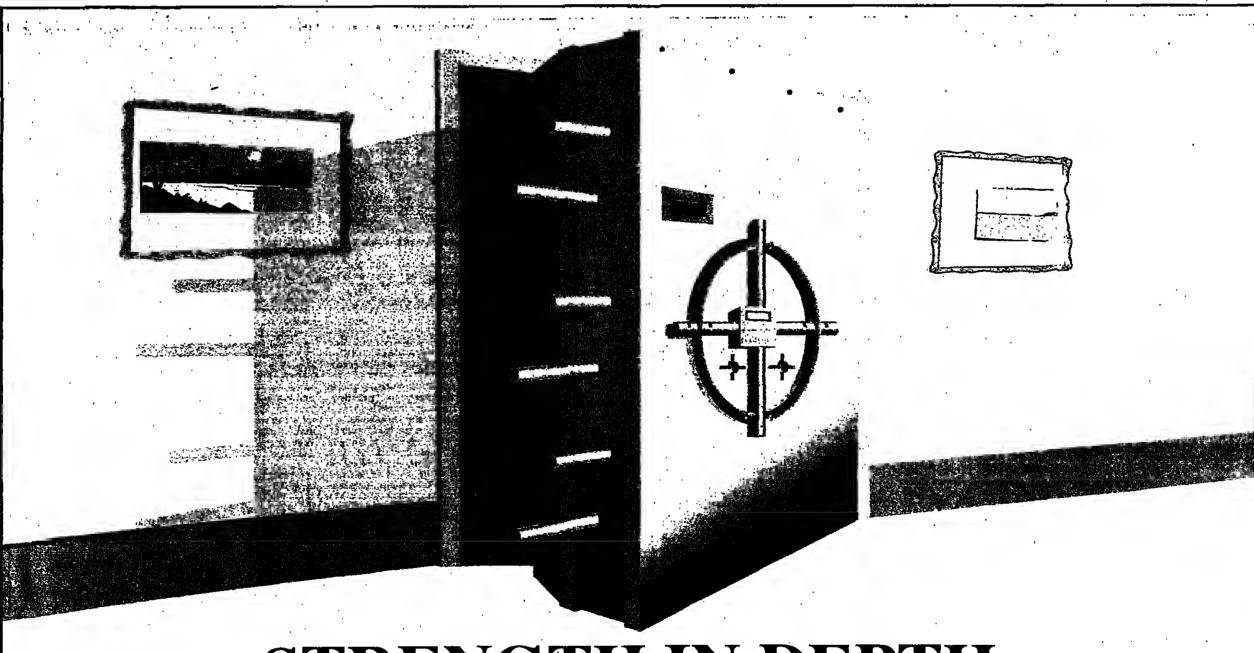
just a piece of paper". The King followed this up with his first visit to the West Bank since Israel captured it from Jordan in the 1967 six-day war, going out of his way to support Mr Arafat and allay Palestinian suspicions of Jordanian col-

lusion with Israel. At home, he bae been under pressure since the riots to replace the reforming government of prime minister Abdel-Karim Kabariti. Some leading Jordanian politicians sense be may circle the wagons with a broadbased national and nationalist coalition, perhaps including the fundamentalist Islamic Action Front, the most cohesive opposition group, which helped keep the August events within constitutional bounds.

Senior officiels say the hope is that increased pres-sure on Israel from Washington after next week's US elections, combined with a united Arab front led by Ierael's peace partners, Egypt and Jordan, will translate into internal pressure on Mr Netanyahu to change course - especially from Ierael's internationallyminded business community. Unless that happens, they believe, there is little prospect of the Middle East fashioning a framework for moving forward, and therefore little chance of Jordan becoming an economic hub for the region.

You have to offer yourself as a region," says a senior official responsible for strategy. There is no alternative, even if, as yet, we don't have a region. These are very difficult times. It will happen, but when is a question I cannot answer."





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Economy: by David Gardner

dressed up with nowhere to go? pressure on the current trade with Iraq. This. UN-

tariff to around 17 per cent.

Organisation - tha two clearest signals of its wish to

be integrated with the inter-

placed a big strategic bet -

signing its 1994 peace treaty

with Israel, and banking on

the emergence of a Jordan-

cross-border economic inte-

gration, investment and

the fat years had developed

turing base, with big state-dominated companies in pot-

ash, phosphates and fertilis-

ers, cement and refined oil

products, and smaller pri-

vate ones producing pharma-

tiles, and processed foods.

The fertiliser business has

bold joint-ventura policy

aimed et eecuring more

High investment during

small but solid manufac-

Israei-Palestine "triangle" of

In mid-reform, Jordan

national economy.

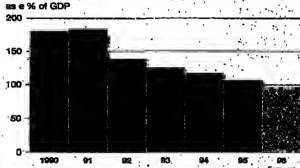
The success of macroeconomic reforms is diluted by continued regional strife

The election in May of Mr Benjamin Netanyahu as Israel's prime minister at the head of a hardline coalition opposed to returning con-quered Arab land in exchange for peace bas given Jordan's economy the look of being all dressed up with nowhere to go.

After near financial and economic collapse at the end of the 1980s, Jordan has successfuliy stabilised its mecroeconomy. It has also put in place investor-friendly laws intended to create a regional hase for a Middle Eastern market it expected to expand and become integrated as a result of the peace process between the Arabs and Israelis. But that has not happened.

Partly as a consequence, attendant restructuring problems - such as the lifting of bread subsidies that convulsed the kingdom in riots in August - and secuiar probiems such as fastdwindling water resources. which can only be soived within a ragional accord. look more intractable.

External debt



Throughout the 1970s and ket, started down the road to most of the 1980s, Jordan privatising state assets and centre for money, goods and prospered from the surge of oil wealth from its Arab neighbours, and by feeding the undemanding Iraqi market throughout the 1980-88 Iran-Iraq war. But then the mid-80s oil price collapse, draining off the flow of aid and Jordanian remittances from the Gulf, was followed by the 1990-91 Gulf crisis. This closed off Jordan'e biggest market in Iraq and isolated the kingdom from the Gulf, aftar King Hussein refused to support the Western-Arab coalition that

evicted Iraq from Knwalt. Nevertheless, backed by tbe International Monetary Fund and the World Bank, Jordan in 1990 launched a thorough restructuring programme, which until last year yielded average annual growth in GDP of 6 per cent. cut inflation from 16 to just over 4 per cent, and siashed the budget deficit from over 18 to around 5 per cent of GDP.

Beyond macroeconomic stabilisation and the maintenance of a etrong and convertible dinar through high interest rates, the government has cut corporate taxes beavily, liberalised foreign investment rules, consolidsted the banking sector and reformed the securities mar-

added value and long-term markets. But to attract desperately needed investment from foreigners and Jordanians who hold an estimated \$6bn abroad - Jordan. without the size of Egypt or the riches of the Gulf, had to expand from a small market of 4.3m people to e base for

> cess appeared to be the key. The peace process added something unique to a strategy to integrate our economy internationally." says Mr Taleb Rifa'i, director of the Investment Promotion Corporation, the government'e new "one-stop shop" for foreign investors. "We started seeing ourselves as a bridge between the Arabs

the region. The peace pro-

centre for money, goods and halved the weighted average services.

First-quarter direct invest-By the end of this year, it ment approvals of \$300m. hopes to have sealed a partabout one fifth from abroad, nership agreement with the showed modest promise -European Union, and has which quickly faded with already started negotiations the Israeli election. to join the World Trade But hopes that the 1994

treaty would lift Jordan's economy into the middle income bracket were not materialising even before the advent of Mr Netanyahu, and his subsequent freeze on the peace process with the Palestinians and Syria. "Economic logic cannot be a substitute for political prog-ress," Mr Rifa'i ruefully

Jordan received nothing like the peace "dividend" Egypt got for its 1979 treaty with Isreei, which etill amounts to nearly \$4bn for-eign aid a year and the near halving of its foreign debt. Tha kingdom instead got modest sovereign debt writeoffs, mainly from the US and ceuticals, detergents and chemicals, footwear and tex-UK, cutting the debt from \$8.4bn in 1991 to \$6.2bn now. That is still roughly equiva-lant to Jordan's GDP and internationalised through a this "overhang" is putting

account at a time when Jordantan export options are far from clear.

The Palestinian West

Bank, let alone the much bigger, more sophisticated Israali market, is all but closed to Jordan for what Israel insists are eccurity reasons but Amman construes as protection of a captive market Jordanian cement, for instance, when it can get into the frequently blockeded occupied territories, has to travel on a "back-to-back" systam, unloading at the border and reloading in the West Bank; leaving Jordan et \$46.50 a ton, it arrives in Gaza at \$91

Israeli suppllers. But it is above all in Iraq, which even after the Gulf War was taking 20 per cent of Jordanian exports, where the pressure is becoming acute. The indefinite postponement of UN-sanctioned "humanitarian" oil sales to enable Iraq to buy food and medicine has combined with Jordan's decision nearly to

halve its oll-for-goods barter

a ton, erasing Jordan's com-

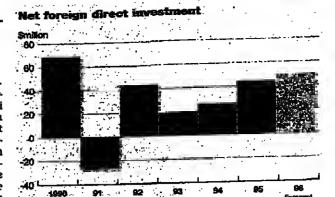
parative advantage against

agreed, protocoi allowed Jordan to import \$400m in Iraqi oil at a discount, in exchange for goods that Amman paid Jordanian merchants for supplying. In practice, Jordanian export-

ers were supplying far more - leading to arrears on the protocol of \$1.3bn, officials say. The government's decision to rein in this trade means that total Jordanian exports are now growing at only 10 per cent, against nearly 50 per cent in 1994-95. All this has highlighted

once again the dilemma Jordan faces about where to aim its goods - regionally or internationally. Mr Mufleh at Arab Bank, Jordan's leading bank, says "the Iraqi market is e strategic market for us, and we can't easily replace it", adding thet, with exceptions like fertiliser, to go regional is more practical".

Mr Riad Fariz, the naw governor of the central bank. by contrast detects the beginnings of "a structural shift towards more demanding markets", with exports



to Europe, for instance, up fivefold since 1991. "My view is thet with globalisation, if we cannot competa internationally then we cannot compete regionally," he says.

The central bank has come under attack for maintaining high interest rates - currantly ranging between 13 and 14 per cent against infla-tion of 4 to 5 per cent if the one-off effect of the bread prica rises is discounted. Yet these rates are a vital hook for remittances and repatrieted capital - running at JD504m in the first half of this year against JD797m all last year, or JD265m in 1991 one of the kingdom's three main sources of income along with tourism and fertiliser exports. Mr Fariz also

intends to deter dollar speculators. While there is virtually no dinar liquidity, the banks hold around \$3bn in dollar deposits and the governor is determined the price of redemption will be high. The policy diverts savings

into land and high-yield gov-ernment Instruments, but Mr Fariz maintains that investment is still high (at over 30 per cent of GDP), and points to central bank rate rebates and dinar lines avaiiable to industrial investors. "My top priority is to maintain the stability and credibility of our macroeconomy and vital to that is the

stability of the dinar." he

insists. "Without macro sta-

bility, there would be no

Up for sale: the government's prime privatisation candidates

At a time when the stalling of the peace process has the Jordanians worrying about where to find stable export markets and where to get investment to upgrade their economy the sale of state assets looks the best book both for foreign investors and an estimated \$6bn in Jordanian capital held abroad.

The government, after selling off a number of hotels, has yet to devise a rounded strategy. After August'a revolt against IMF-backed bread price rises, it is also conscious that privatisation should not be seen to widen the growing income gap between rich and poor, and should serve to bolster the

hard-pressed middle classes. In principle, therefore, future buyers and private operators will be required to keep at least 25 per cent of their equity in the market to broaden the base of ownership. The placement of shares with company employees is being studied, and proceeds from the sales will partly go towards social safety nets

ranging from housing to pensions.

Among the state assets being reviewed for private sale are: The TCC monopoly ends in 1998, and private mobile telephone operators already have 8 per cent of the market, Last month, it was

turned into a stockholding company capitalised at JD250m. The government is seeking a strategic partner for 26 per cent of TCC, with the rest offered on the stock markat. Jordan Electricity Authority JEA was converted into a stockholding company in September. The governme poised to invite tenders for independent power generation projects prior to privatisation.

• Water and transport The government will privatise the Aqaba Railway Corporation and public bus companies and will invite private investment in transport and water projects.

 Jordan Coment Factories The state owns 49.5 per cent of Jordan Cement and is looking for a strategic partner from at least six applicants, among them Lafarge of France and Holderbank of Switzerland,

investment at all."

 Arab Potash Company (APC) and Jordan Phosphete Mines Company (JPMC) The state holds 55.3 per cent and 42.4 per cent in APC and JPMC respectively. No decision on these highly profitable and strategic assets, has as yet been made, partly because of the pan-Arab shareholding structure, but officials say "they will be studied".

Politics: by David Gardner

rms at the 'oasis'

Recent events have raised doubts about the king's system of government

Ahout a year ago, King Hussein returned to Jordan to find that his then prime minister had erected a monumental statue to him outside his office - huilt in It was the ethnic or "East mandias dimensions to ouin origin, the bedrock of match. The King, himself a the king's army and adminsubtle man, politely thanked him, hut ordered its immedi-

But if he thought that artifact might seem provocative. its swift replacement by an obscure monument resembling a sbeaf of wbeat is unbeatable for its poor timing. For the new prime min-ister, Mr Ahdel-Karim deeply unpopular 1994 peace Kabariti, and the Hasbemite monarchy he serves, in August had to face down a failed to deliver any "peace revolt against a more than dividends". Although govdoubling of bread and wheat prices implemented as part of an IMF-backed restructur-

The rioting forced the King to suspend parliament and send in elite units of his domestic challenge the with the king's enthusiasm regime had faced since similar riots in 1989 against IMFagreed fuel price rises.

citizens of Palestinian origin - easily 60 per cent of the 4.3m population and seen as the country's most serious security concern since the 1970-71 civil war with the Palestine Liberation Organisation - who rose in revolt. North Korea and with Ozy. Bank" Jordanians of Bed-

The king quickly brought the situation under control. Few. in or outside Jordan. took seriously his claim that Iraqi agents were behind the unrest. The origins of the discontent are domestic.

Put simply, Jordanians were promised that the with Israel would raise incomes, whereas it has ernment cutbacks and structural economic reform would have had to happen anyway following near economic collanse at the end of the 1980s. the ensuing hardship and widening of the gap between army. It was the biggest rich and poor is associated

for closer links with Israel, and his volte-face last year on Iraq, after refusing to join Just like then, it was not the US-led alliance against President Saddam Hussein's 1990 invasion of Kuwait.

To keep peace with Israel, moreover, the authorities have bad to tighten their grip on the "guided democracy" that the King has touted as a model for the region. This democratic experiment, with an elected Islamic Moslem Brotherhood, still makes Jordan an oasis of liberalism in a desert of dictators and despots. But it is under heavy pressure, especially with the

peace process now at a halt. The ferocious fighting in September on the West Bank between Israeli troops and Palestinian security forces is still reverberating through the kingdom. It prompted the King - the Arab leader who has done most to build bridges towards Israel - to warn that the extremism of the government of Mr Benjamin Netanyahu could tip the region into disaster.

"With the events in Palestine," warns a former Jordanian prime minister, "the

frustration of the Palestinian population [in Jordan] is becoming equal to that of the 'east bankers'. That is very, very dangerous,"

But, for the moment, the system has shown its resillence.

August's discontent initially crystallised around the Brotherhood's Islamic Action Front (IAF). The IAF became the higgest party -with 34 of 80 seats - when the King responded to the parliament including the 1989 riots by restoring parliafundamentalists of the pan- ment, dissolved in 1957 after tion. In the 1993 elections, tha IAF was whittled down to 16 seats, as the regime nervously changed voting procedures to ensure more loyalist tribal grandees were

But after the August events, the King appears to have recognised that the IAF which grouped around it just over half Jordan's fragmented political spectrum in a call for Mr Kabariti's resignation - was a factor in the system's resilience, a loyal opposition that helped keep the outbreak within manage able bounds.

Subsequently, in the face of Israeli obduracy towards the Palestinians, King Hussein has been strident in his criticism of Mr Netanyahu. often foreshadowed in his remarks by Crown Prince Hassan, his younger brother and heir to the throne.

All of this taken together has ied Amman'e rumourdriven political salons to expect a change of govern-

After the 1989 riots, the King immediately dismissed his then premier. This time, however, he has stood firmly by Mr Kabariti. The ambitious prime minister is closely associated with the turn towards Israel and away from Iraq, and is carry. ing out an economic reform policy to which the regime is firmly committed. But one function of the premiership, within a political élite that rotates frequently, is as lightning rod for the monar-chy. "Most of the criticism of Kabariti is in fact directed at the King," observes one leading politician.

He, and others like him, believe the King will dispense with Mr Kabariti and seek a new, "more national and nationalist" administration, possibly with more Palestinian-Jordanians in its ranks. While few such scenarios are without self interest, they at least have ampie precedent to draw on. And King Hussein will need more than his Bedouin troops and intelligence services to batten down the batches against the storms ahead.

■ Relations with Israel: by Judy Dempsey

Fences may not mend

It seems the accord between the kingdom and Israeli leaders died with Rabin

When Mr Benjamin Netanyahu was elected prime minister of Israel last May, Jordanian officials chose their words carefully. Unlike the other Arab states, which viewed Mr Netanayhu's election with more than trepidation, helieving the peace process begun five years earlier at Madrid was in jeopardy. Jordan preferred to wait.

We wanted to give Netanyahu the henefit of the doubt," one senior Jordanian official explains. "Until then, we had high expectations . perhaps too high - about the

peace process." That those expectations were not justified seems to have been confirmed in recent months by the breakdown of Jordan's epeclal relationship with the Israeli government.

Over the years, King Huseem of Jordan forged a par-ticulariy close relationship with Mr Yitzhak Rabin, the former Labour prime minister assassinated by a farright wing Jew a year ago.
"We honestly felt he understood not only our needs bnt, more importantly, the Arab world," a Jordanian official

Even though Egypt was the first Arab country to sign a peace agreement with Israel back in 1979. Jordan's links with Israel were in fact closer, culmineting in a peace treaty in 1994. Jordan's borders were opened; trade improved. And although there were many outstanding issnes to ba resoived - most notably the future status of Jerusalem ~ Jordan felt it bad a reliable partner in Mr Rabin, His death, and the eubsequent election of Mr Netanyahu, created a vacuum in reiations between Jordan and Israel. It is one that Mr Netanvahu's conservative Likud-led coalition seems

unable to fill. Two examples serve to illustrate the deterioration of trust. Just days before Mr Netanyahu announced bis decision to expand the Jewish settlements in the West Bank iast September, Mr Dore Gold, one of Mr Netanyahu's closest advisers, visited King Hussein to discuss the slow pace of the peace process. Not a word was said about the settlements. The day after Mr Gold returned to Jerusalem, the settlement decision was announced. A few weeks later, Mr Gold has, ironically, galvanised



The king (right) and Netanyahu.

returned to Amman but did not tell King Hussein of Mr Netanyahu'e decision to open a tunnel exit close to the Al-Agsa Mosque in Jerusalem. The next day, the tunnel was opened, a move that sparked off violent demonstrations and fighting between Israeli and Palestinian forces.

Jordanian officials, who in the past conveyed their opinions on any sensitive issues through diplomatic channels, this time chose to criticise the Netanyahu government publiciy. The fact that Israel dismissed - initially such criticism, was, according to Jordanian officials. indicative of the way the Likud government perceived Jordan and the Arab world. "Likud is not sensitive to Arab needs or Jordan's," a Jordanian official said.

"Rabin understood them." Those needs are considerabie. The peace process is not only about legitimating Palestinian self-rule, or the establishment of a civil socithe West Bank and Gaza, or the development of a new security architecture in the Middle East: for the Jordan ians, it is the tool that will help resoive a complex range of issues.

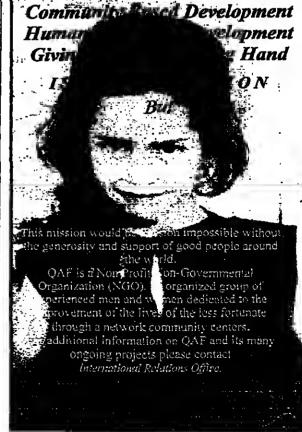
These issues include the fate of Palestinian refugees in Jordan, the kingdom's status in relation to the Holy sites in Jerusalem and its relations with the West Bank. And since 70 per cent of Jordan's population is Palestinian. Amman can ill-afford to have unstable relations with either Palestinians in the West Bank, who are far from united in their policies towards Jordan, or Israel.

Yet the way the Netanyahu government bas conducted foreign policy with Jordan and the Arab states

the Arah world against Likud. And, regardless of the gap between rbetoric and substance, it has brought it closer to Mr Arafat, the president of the Palestinian Authority who, over the years, has had a difficult relationship with his Arab

kin. Last month, King Hussein made a visit to the West Bank town of Jericho - his first since 1967 - as a show of solidarity to the fledgling Palestinian state and as a demonstration of his anger

with Mr Netanyahu. Since that visit, it has been left up to Mr Ezer Weizman, the president of Israel, who himself has been outspoken about the Netanyahu government and the dangerously slow pace of the peace process, to try to mend fences with Amman. But for Jordanian officials, bringing relations between Israel and Jordan back on an even keel depends precisely on the paace negotiations vieiding results. The omens, so far,



The Park of the he ecomment

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11

Firm line on tough policy

Fiscal tightening and consolidation of its sector dominate Central Bank thinking

Jordan's Central Bank continues to be committed to its tight monetary policy, aimed at keeping the lid on inflation, unofficially estimated at 6 to 7 per cent, increasing domestic savings and protecting the Jordanian dinar against "dollarisa-

While the strategy seems to hava been successful, hankers say all-time high interest rates have affected investment and growth.

A senior Central Bank official concedes that economic growth has been affected but ays that lack of demand for the dinar means there is no alternative to maintaining

The CBJ is determined to strengthen faith in the dinar after the crisis of 1989, which led to a 45 per cent devaluation of the currency - a memory still painfully present for most Jordanians. Despite lending rates of

m candida

nend

around 13 - 16 per cent and months of merchandise deposit rates hovering imports (\$900m).

around 9 per cent, some 40 per cent of bank deposits or about \$3bn - are still held in foreign currency.

Althoogh growth in dollar deposits is not as strong as in recent years, hitting only 3.8 per cent in the first eight months of 1996, compared with the same period last year, growth in dinar deposits - 24 per cent - remains lower in comparison.

A 5 per cent margin between US dollar and dinar deposit rates is designed to discourage dollarisation. Our policies are supposed

to be a guarantee to the investor and credibility is increasing." says the Central Bank governor, Mr Zyad Fariz. "But if they want to keep their dollars, let them pay the price."

At the same time, the CBJ is still struggling to build sufficient foreign reserves to comply with International Monatary Fund require-ments. Whareas cash serves this year (\$550m to \$600m) are worth two months of merchandise imports and are close to the 1996 IMF target, in the longrun Jordan needs to raise them to levels worth three

does appear to have suc- than 400 branches. ceeded in controlling credit expansion - without regulatory limits since 1993 through its interest rate pol-

icy. It projects that credit granted by banks should this year be significantly lower than in 1995. In the first nine months of 1996 bank lending increased JD237m compared with an increase of JD457m for the whole of last year. High rates of 9.5 per cent

offered by the CBJ on certificates of deposits have dried up large amounts of Jordan's cash liquidity. "A lot of banks are seriously short of dinars, which has pushed up rates for mooths," a foreign hanker says.

Mainly responsible for a rise in total net profits in the banking sector from JD100m in 1994 to JD122m last year were the larger commercial banks, such as Arah Bank and Housing Bank, which saw profit increases of JD10m and JD4.5m respectively. In contrast, smaller investment banks generally stated flat profits or losses. Last year's chief objective for the Central Bank was the consolidation of the fragmented banking sector made up of 21 foreign and

The CBJ monetary policy commercial banks with more To encourage mergers.

of JD15m and more.

Three of the smaller banks

to JD15m hy the end of this

year and could consequently

face penalties from the Cen-

tral Bank. To avoid such a

scenario, Philadelphia

Investment Bank is cur-

rently looking for a partner.

Similarly, Amman Invest-

ment Bank might soon agree

to a takeover by Arab Bank.

has materialised. The union

of Jordan National Bank and

bank. With capital of JD22m,

Bank (JD25m).

So far, only one merger

minimum capital requirements were raised from JD5m to JD20m. The new minimum was supposed to be effective from the end of this year, but, in view of difficulties emerging for many banks, an extension until mid-1997 has been granted to cing and subsidies.
In the longer term, those already holding capital

another problem facing the

As a defence against dinar redemption, a \$300m fund banker, "economically, polit-

tal markets by combining the still separated commer cial and investment banking into comprehensive institu tions. Specialised credit institutions, such as Industrial Development Bank and Housing Bank, are to be integrated into the commercial banking sector. This should make them less dependent on external finan-

CBJ, says Mr Fariz, is the look unable to raise capital possibility of a separate Palestinian currency. The subsequent pressure of the lemption process is expected to increase speculation against the Jordanian dinar: the Palestinian West Bank currently holds an estimated \$1.2bn in deposits, of which 42 per cent are in dinars nearly a third of overall dinar circulation.

the Business Bank has created Jordan's third largest has been established by the CBJ. But, according to one the new concern, which will operate under the name of ically and practically the Palestinian currancy does not pose an immediate the Jordan National Bank will rank only behind Arab Bank (JD44m) and Housing threat as it will need some time to gain credibility and The Central Bank is also become an alternative to the keen to develop private capi-

The first measures aimed

at encouraging foreign

investment were taken in

year a new bylaw facilitating

foreign investment, an

investment law and a tax-

cutting law for local corpora-

tions were passed in an

effort to increase the

extremely low liquidity of

the market. Other laws

expected later this year

should provide further stim-

The response, however,

has so far disappointed. "In

terms of the expected inflow

of foreign investments, noth-

ing substantial happened,"

says Mr Mohamed Tash, gen-

■ Tourism: by Alexandra Capelle

Few reservations about the future

Despite recent falls in bookings, international hoteliers remain confident

Lord Byron's pilgrim Childe Harold longed for the desert in order to forget the human

Today, he might find even the desert over crowded.

The cootemporary traveller has difficulties in grasping the appeal places such as Petra had to last century's visitors, who found the rockcarved city remote, exotic and mysterious.

Jordan's sites still capture the imagination, but much of their mystery is now dastroved by loud tourist and horse "traffic jams" block the narrow, channel like entrance called the Sig.

Despite government measures restricting daily visi tors to 2,500 and high entrance fees, Jordan's main tourist attraction has been somewhat overrun in recent

Jordan's tourists have more than doubled in the past five years, following the end of the secood Gulf War and the heginnings of the peace process.

There were a record 1.1m visitors last year and, after a long lull, the government and private investora are rushing to get their share of the profitable tourism cake. In 1995-1996 some 45 new hotels with 8,200 beds and a total capital investment of JD133m were approved by try's national carrier, has the government, adding to the current number of 156 hotels in the country.

The tourism sector, the country's third largest forelgn currency earner aftsr expatriate remittances and mineral exports, contributes an estimated 10 per cent to gross domestic product and brought in revenue of \$700m last year. It was expected to top the \$1bn mark this year.

But much depends on regional stability. Israel's bombardments of Lehanon in April, Jordan's bread riots in Angust, instability in neighbouring Iraq and the latest flare-up of Israeli-Palestinian violence last month have all affected tourism. According to hotel manag-

ers and tour operators the tant reform for the market is sector has suffered an estiyet to come. By the end of mated 40,000 hotel booking of 40 per cent in tours in the last few months. "Until March, we were

doing very well and we expected 1996 to bring higher occupancy because of peace results," says Mr Chawki Ayouh, manager of the Inter Continental in Amman. "Usually Octoher and November are very good months, but we have already had 125 cancellations."

envernment has been unable At an industry conference

Rare tranquility: on peak days, visitors to Petra can number 4,000

last month, the mioister of tourism, Mr Saleb Irsheidat, said: "Tourism in Jordan has been declining in the past six months and there are no signs pointing to improvement for the rest of the year, largely due to political developments in the Middle East." Royal Jordanian, the coun-

seen 26,000 seat cancellations for the September 1996 to May 1997 period. According to Dr Majdi Sabri, RJ's vice president for commercial affairs, the number of passengers from the US has plummeted by 50 per cent since the election of the hardline Likud government in Israel last May.

Not scared away as easily. however, are investors in the exploding number of hotel developments. Most of them expect political tensions to fade in the next two years and anticipate a peaceful. open region at some stage in the future, creating opportunities for cross-border regional tours from Syria down to Egypt.

"There is a good reason for people going into the hotel business in Jordan," says Mr culate freely there is great potential."

The construction of new hotels poses a big challenge to the government in terms of infrastructure development. Electricity, waterpipes and phonelines have not yet found their way to areas such as the Dead Sea or the south beaches of Aqaba. Mr Irsheidat gives the

example of Petra, where the

to keep up with the pace of construction, and new hotels have been asked to provide their own water treatment plants, Inadequate support and complicated rules on acquiring land in new development areas such as Agaba have fuelled criticism of the government in the private sector. Investors also complain about the lack of an aggressive promotion strategy to lure both tourists and investors. Nevertheless, projects such as the JD26m construction of a new 5 Star Deluxe Four Seasons hotel in Amman, to be completed in 1999, are going ahead. The risk of the kingdom

becoming "overhotelled" is generally played down. According to a feasibility study undertaken by the management consultants Arthur Andersen international for the Four Seasons project, the doubling of 5 Star Deluxe hotel rooms in Amman by the year 2000 should stimulate overall demand, leading to increased differentiation between the budget sectors and the premium end of the market.

Provided the country's onomic liberalisation cess goes ahead and, more importantly, the peace process does not deteriorate any further, most investors can remain optimistic about the potential of Jordan's tourism sector to become the country's leading industry.

And optimism prevails. As Dr. Sabri puts it: "As loog as you have faiths on earth. people will come and visit the Holy Land."

■ The Stock Exchange: by Alexandra Capelle

Sure but silent revolution

The reforms needed to attract foreign capital are being made albeit quietly

The Amman Financial Market - Jordan's stock exchange - is having of up to 16 per cent have another disappointing year, been holding the stock marcrushing investors' hopes that last year's Middle East Economic summit in Jordan would fuel an equity investment boom.

reforms and new regulations, continued regional instability, record-high interest rates and shaken market confidence have pot tremendons pressure on prices throughout the last nine months. However, the clouds could be lifting. The kingdom is increasing its determination to speed up market liberalisation following. International Monetary Fund adjustment guidelines the package.

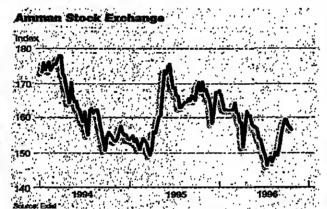
The Amman Financial Market has been missing out on foreign capital flows into the Middle East, with a forecast of a mere \$25m in total annual foreign flows this year, compared with an estimated \$700m for Egypt.

186.8 in July 1996 and is currently hovering around the 146 mark. Annual turnover fell further from JD495m in 1994 to JD419m last year, with turnover for the last 10 months at JD170m, a drop of 52 per cent compared with

the same period last year. Record-high interest rates ket hostage, squsezing liquidity as investors spurn shares for bank deposits, treasury bills and real estate. A significant rise in Late implementation of corporate profits, expected to increase by 28 per cent in 1996 according to the AFM, is mainly due to rising profits in construction, industry and mining, which are doing significantly better than

other sectors. A low free float of shares makes much needed foreign investments difficult, with attractive listed companies such as Arab Bank - responsible for a third of market capitalisation - having already reached the foreign of the stock market is part of ownership ceiling of 50 per cent. Other big success stories, such as Housing Bank, Arab Potash Company and Jordanian Phosphate Mines Company, have minimal free-float capacities left.

"It means that foreigners are very restricted in terms of what they can buy," says The AFM general index Mr Angus Blair, head of Midfell from 159.2 at the close of dle East and North Africa 1995 to a three-year low of Markets at ING Barings.



sation - which would help increase capital flows, give a on the lists of foreign investors demands.

Five leading privatisations munications Company and the Jordan Electric Author-- are in the process of Currently, the government is inviting hids from foreign cement companies for a key holding in its Jordan Cement Factories Company.

But this year's figures -show as yet little investment response to the government's efforts. Although Jordanian stocks are cheaper this year than last, with the

Mergers and faster privati- currently at 14.2, down from 16.5 last year, analysts say that corporate earnings are greater choice of available still lower and the market stocks and allow for bigger more expensive than many investments - are high up other competing emerging

Critical to any growth will be a much faster implemen-- among them the Telecom- tation of reforms to liberalise investment rules.

"People on the ground see lot of movement but the implementation this year. foreign investor's attention is diverted to neighbouring countries," says Mr Omar Masri, managing director of Atlas Investment Group. "A sort of silent revolution is taking place in Jordan in terms of the reforms - they are finally happening."

Mr Masri forecasts that it will take a good three to six months before foreign invesaverage price/earnings ratio tors recognise the changes.

eral manager of National Securities, a subsidiary of Jordan's Business Bank Apart from problems specific to Jordan, Mr Tash blames an ebb in the global cycle of interest in emerging markets for the lack of investments. However, the most impor-

uli.

law, designed to loosen the state's grip over the exchange and to give faster and clearer presentation of company results as well as computerise trading activities, will be implemented. The government intends to separate the AFM into a watchdog "Securities Exchange Commission" and the privately run "Amman Stock Exchange"

■ Natural resources: by Alexandra Capelle

Support for 'backbone' of the economy

Joint ventures should guarantee the continued strength of the minerals industry

Jordan's minerals industry, the backbone of its economy, is set for steady expansion as new joint ventures, more added-value from downstream production and increased foreign interest develop it further.

Jordan's most important minerals - phosphates and potash - are largely respon-sible for the significant rise in the country's merchandise exports from \$1hn in 1993 to \$1.77bn in 1995 and for an estimated sectoral earnings growth of 44 per cent this year.

The two main forces of the industry - the Jordan Phosphate Mines Company (JPMC) and the Arab Potash Company (APC) - are trying hard to capitalise on expanding world demand. The two companies are involved in seven downstream projects as well as their own plant expansion programmes, which should raise combined annual upstream capacity to 12.1m tonnes by the end of

the millennium. JPMC is the world's second largest exporter of rock phosphates (after Morocco) with 4.2m tonnes. It expects a total revenue of \$340m to \$350m in 1996, compared

with \$323m last year. Tha company is not producing at its full 7m tonnes capacity but, according to

JPMC's managing director. Mr Sameh Madani, growing interest for Jordan's environment-friendly phosphates from Western Europe could change that, with potential new annual orders of up to 1.5m tonnes. Earnings this year wera boosted by a higher quantity of sales and the rock phos-

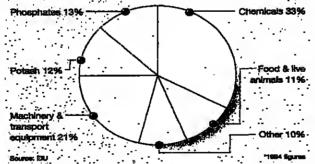
phate price increase in 1995. However, despite continuously strong demand for the raw material, the company's strategy over the last years has been to strengthen its position by concentrating on downstream activity.

"Due to the marketing sit-uation, we realised that we couldn't continue as sellers of rock phosphates only, otherwise we would be vulnerabls to any changes in the world market so we decided to go for diversification or downstream," Mr Madani

The company, which set up its own fertiliser complex in Aqaba in 1982, hopes to ensure steady growth by three downstream joint ven-

In December this year, construction for a 220,000 tonnes phosphoric acid plant will be completed by the indo-Jordan Chemicals Company. The \$170m project will export exclusively to India.

Export composition*



A similar project is expec-ted to start production at the Nippon-Jordan Fertilissr Company hy mid-1997. The \$80m compound fertiliser plant based near JPMC's Aqaba plant will reserve its 300,000 tonnes mixed fertil-iser production for the Japanese consortium, which owns 60 per cent of the ven-

Not yet finalised is a joint venture project with Norsk Hydro of Norway, which intends to hold a majority stake in a 440,000-tonne phosphoric acid plant at Shidiyeh and a fertiliser plant at Agaba. Investment costs are estimated to be \$400m.

Like JPMC, APC, is finding new strength. It increased its net profits to \$60m last year and raised output, sales and export earnings to record levels. In the first half of 1996, the company's revenue rose by 10 per cent and net profits hy 14 per cent compared

with the same period in 1995. The positive results are late 1997. because of an 16 per cent rise in sales prices and a 10 per cent increass in sales volume, boosted in particular by fast growing Asian demand. Jordan is the

world's sixth biggest potash producer, with the Asian

market representing over 75 per cent of APC's total sales. APC, like JPMC a listed pan-Arab company with majority stakes owned by Jordan, has reached its current capacity maximum of 1.8m tonnes. Even though prices and sales are up, the end of 1996 should see the same results in net profits as last year because of the higher cost of fuel, electric-

ity and labour. Apart from completing its sacond expansion stage. which will raise production capacity to more than 2.1m tonnes by 1999 in a \$160m investment. APC is busy preparing to build an industrial potash plant with a 100,000 tonnes-per-year capacity. Contracts for the \$9m plant wsre earlier this year awarded to Mannesmann and Messo of Germany. Production of the industrial and pharmaceutical exports should be up and running by

APC and JPMC, as part of the public shareholding company, Jordico, are furthermore involved in four joint venture operations. Starting production this

Tahle Salt project, worth \$25m, with an annual capacity of 1.2m tonnes of industrial salt and 32,000 tonnes of table and water-softening

month is the Industrial and

The other three projects are: a \$90m Magnesium Oxide project producing an estimated 60,000 tonnes per year by early 1999; a potassium sulphate and di calcium phosphate project in Aqaba with a capacity of 75,000 tonnes and estimated cost of \$80m; a bromine and derivatives project in a 50:50 joint venture with Israel. Details of the last project are still confidential, but it was decided that the \$80m-100m plant will be on the Jordanian side of the Dead Sea.

By contrast, projects in the oil and gas sector remain much more difficult to get off the ground. Negotiations on a pro-

posed \$2.5bn oil refinery in Aqaba were suspended last month, according to the Ministry of Energy and Mineral resources, as the Corporate Holdings of America (CHA) consortium, one of three interested parties and the first pre-qualified for ths project, failed to fulfil obligations specified in a letter of intent last June. The plant, supposed to be built on a build-operate-transfer (BOT) basis, would have brought Jordan \$200m in annual roy-

Another large project is a joint venture liquefied natural gas deal involving an Israeli consortium, Near East Energy of Jordan and Enron Corporation of the US, which has rights to

exploit Qatari gas reserves. The \$300m project remains extremely tentative, however, largely because of geopolitical sensitivities.

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MANAGEMENT

he snag about manage ment hooks, from the author's point of view, is that there are so many of the damned things around. To stand out on the hookstall you oeed a snappy title and an accessibla theme. Perhaps most of all. the publisher needs to convey a sense of threat to the passer-by which can be dispelled only by buying the book.

On these criteria alone, The Witch Doctors deserves succes Its pitch is deftly laid out in the subtitle: "What the management gurus are saying, why it matters and how to make sense of tt."

Management theorists, the preamble tells us, are today's version of Shelley's poetic "un-acknowledged legislators". Not only do they lay down the law, but they have the power to mess around with our lives. Only through studying their methods can we deflect their siniater force.

The reality of the book is a little different. John Micklethwait and Adrian Wooldridge have indeed studied the gurus, and tedious work they must have found it. But as experienced journalists - both from The Economist - they know better than to recreate the experience for their readers. Nor, indeed, do they insist on their thesis beyond the opening pages. The growing power of gurus and consultants. they concede, is mainly a nse to events. The real culprit is change and uncertainty in the wider world.

Thus, only a few chapters are devoted to the gurus themselves. At the outset come the heavyweights: Peter Drucker, described as the one management theorist who is required reading for every educated person; and Tom Peters, whom the authors regard as flaky but interesting.

Towards the end comes a chapter on the lightweights, among whom it is good to see Edward De Bono and the Tofflers, along with smaller fry such as Laurie Beth Jones, author of the ineffably titled Jesus CEO. In between, The Witch Doctors is - well - another book on management.

As such, it is not bad at all. In their review of management theory, the authors start with an observation of Drucker's: that at the heart of the modern corporation lie the twin principles of

uncertainty and knowledge. Uncertainty, in this view, is the central problem: the fact that in changing times no corporate structure or business theory will hold good for long. Knowledge, on the other hand, is the answer, since the only lasting asset in uncertain times is intellectual



Tony Jackson on The Witch Doctors, an attempt to make sense of the changing fashions in gurus

Hocus focus

Running parallel to this is a second theme: that management theory consists of an uneasy equilibrium between two conflicting schools, the hard and the soft. The first is Taylorism, which says production is a mas-ter plan for use by idiots. The second might be termed Toyotaism, which says efficiency comes from liberating the minds of the workers.

Because of this, the authors argue, management theorists keep sending out conflicting messages. Companies are told to be "flexible" - that is, sack people and to win their employees' trust. They are urged to focus on quality, and also on speed. They must have a vision, and they must be ready to change direction at a moment's notice.

On balance, the authors are softies. They bave little time for re-engineering, one of the most reviled management innovations in recent years, describing it as an attempt "to adapt Taylorism to the age of the computer".

Besides, they say, re-engineering concentrates on how a company produces, not what. It can be a prescription for making the wrong things perfectly.

come across as mild sceptles; addressed. This examines the and packing £1.50 in Europe)

which, given their reading habits, is probably the key to sanity. Talk of upheavals in work practices, for instance, is largely dismissed. "The most horrifying thing about the future of work may be just how similar it will

Globalisation, at least in the old-fashioned sense, is shrugged off as a myth. It is simply not true, they say, that the same products can be sold anywhere. As for making them anywhere, tell that to the film studios which try to emulate Hollywood.

On the stakeholder/shareholder

debate, they point out - justly taken by events. It is no longer true that the Japanese or German models of corporate control perform better. When it comes to creating high-tech industries, nasty old shareholder America Is miles ahead. Conversely, looking at the grosser examples of boardroom opulence in America, It may he that shareholder power has not been taken far

Most of this represents the authors' own view of life, as opposed to that of the gurus. But there is one chapter in which the More generally, the authors opening thesis is forcefully re-

malign influence of management theory on the public sector, in the US and UK in particular.

It is easy to see why public servants, on both test and right, should embrace the gurus. Public service has fallen in general esteem, and stealing management's clothes is an attempt to win it back. Besides, managers are supposed to be cost-cutters and there is never enough in pub-lic-sector budgets to go round.

But as the book points out, customers and citizens are different things. We may be customers of state-run railways and gas companies: but not when we pay taxes or are conscripted into the army. Besides, the public sector is by its nature slow-moving. It therefore risks being landed with the exploded five-year-old theories of the private sector.

Indeed, five years is a long time in management. There is nothing deader than an old guru's view of the future. But that, doubtless, is all part of the authors' plan: five years on, look for Witch Doctors: The Next Generation.

The Witch Doctors is available from FT Bookshop by ringing +41 181 964 1251 or fax credit card details to +44 181 964 1254 (post

TECHNOLOGY

Motorists get a breath of fresh air

Frances Barthorpe on the manufacturers' response to increasing demand for air conditioning in cars

getting caught in a traffic jam with the sun beating down and no means of keeping cool. In such situations it is not only tempers that rise. As cars sit idling on the tarmac, the hence polintion, go np, leaving motorists with the choice of breathing in pollution, or swettering with the window

With temperatures predicted to rise by between 1°C and 3.5°C during the 21st century, things are unlikely to improve. No wonder demand for air conditioning in cars is

increasing. A recent survey by DRI/ McGraw-Hill for Ford revealed nearly that a third of all UK respondents would consider air conditioning when choosing their next vehicle. The figure for German respondents was nearer 60 per cent.

By the end of the century, it is predicted, nearty half of new cars being produced each year in Europe - or about 7.1m cars will have air conditioning, compared with just 3.16m in

Since automotive air conditioning was first introduced in North America 56 years ago, design and components have come down considerably, Mass production combined with the development f more compact, cheaper units for the smaller-capacity engines In European cars allowing air conditioning to be fitted in a moch greater range of cars.

Increased votume is a big factor when it comes to cutting costs, says Larry Campbell, Ford's climate control subsystems manager for small and medium-sized cars at its factory in Cadez, France, "Five or 10 years ago the air conditioning installation rate in cars was about 3 per cent. Now votumes are much higher, manufacturing costs are dropping."

The heart of an air conditioning system is the compressor. Ford uses a variable scroll" type which, it says, combines excellent noise. vibration and harshne characteristics with durability. According to Ford it also minimises the effects of air conditioning on fuel economy. and eliminates the clotch surge

often experienced in small cars. Koen Devitz, responsible for marketing at Delphi Harrison Thermal Systems, says the main evelopments in the future will be on the compressor side. "The target will be smaller cars, like the Astra and the VW Golf. So the compressors will need to be more compact, providing better fuel economy, and ease of

operation," says Devitz. Canadian-based REG Technology is developing an antomotive air conditioning compressor based on its patented Rand Cam rotary engine design. The new positive displacement compressor is half the size of the units now used and provides np to 20 per cent more cooling capacity.

Another area of development will be more sophisticated filters, cutting out dust, pollen and other particulates to improve the quality of the interior air. But better senso are needed to achieve this.

In July this year Warwick University was selected to co-ordinate an Eculm Europe-wide project, designing hightechnology sensors to help monitor both the level of air pollntion generated by vehicles and the air quality in the driver's cabin.

Julian Gardner from the university's engineering department will lead the project, which includes Fiat; VDO, the German car senso component company; and universities in Germany, Sweden and Switzerland.

Warwick will be developing a version of its "electronic nose - sensors comprising conducting polymers and semiconducting oxides. The ultra-low power sensors will be

capable of using the normal car power supply. Fiat expects to have the prototype sensors installed in 1m cars by the end of the decade.

According to Devitz. "multi-zoning" will also be appearing in top-of-the-range cars within the next 10 years. This will enabte one side of the car to be kept at a temperature of, say, 22°C and the other side at 25°C," says Devitz.

Two other developments are likely. The first is in the area of automatic temperature control. Today 40 per ceot of factory-fitted air conditioning systems use manually adjusted thermostatic controls. But over the next few years ATC is 'expected to become more widely

The second development is likely to be in alternative refrigerants. Two years ago, concerns over the use of chlorofluorocarbons (CFCs), the R12 refrigerant used in air conditioning systems was replaced by the more expensive CFC-free R134A. Although less harmful than R12 it has also been proposed that this should be banned by 2030. So the search is on for other alternatives.

In July, US-based Technical Chemical Company launched its alternative to R12, Johnsen's Freeze 12, "It requires no expensive vehicle conversion and is much lighter and less costly than R12," says Larry Easterlin, TCC's vice-president of sales and marketing. In the UK, Normalair-Garrett

announced recently that it had devised the world's first air conditioning system for trains using air-cycle refrigerant technology. This uses air as a refrigerant instead of chemical refrigerants.

A number of studies have been carried ont on the feasibility of applying similar technology in the automotive

Frances Barthorpe writes for Professional Engineering

TRANSNET

INVEST IN CAPITAL MARKET BONDS

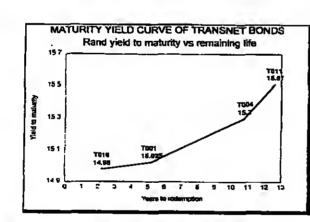
INTRODUCING TOLL - AN EXCITING NEW INSTRUMENT

Transnet Limited is one of the world's largest transport conglomerates; as such, it plays a vital role in the economy of South Africa. It is a thriving multi-modal transport company built on the principles of excellence. Transnet is worth R40 239 million (£ 6616 million) in total operating assets and has a workforce of 114 000 employees.

The capital intensiva nature of the business Transnet operates, as well as sheer size of the operation, necessitates a sophisticated approach to the financing of the business. This function is executed by the centralised Treasury division with the mandate to raise the funds needed by all divisions and subsidiaries of

Transnet's borrowing rationale is centred around upgrading and expansion of its infrastructure and asset base. It does this with regard to the returns which can he generated from its investments and with regard to the economic consequences for both Transnat and South Africa. As managers of the financial risks of Transnet, one of the functions of Treasury is to ensure that the maturity of fixed assets and liabitities of Transnet witt closely coincide. As such, Treasury is tasked with maintaining a wide spectrum of funding instruments suitable to the needs of the operating divisions of Transnet and therefore the need for new bonds arise from time to time.

Transmet Treasury encleaffolips to whooling 1017 to the South African capital market as a deal authorised bond issue mahifing in 2010, with a country set of 16.5% per annum Poyment of interest and repayment of principal on 1811 will (see file other bonds) be guaranteed by the South African Severground Lightliffy is enhanced through Transmit Desputy analise making activities.

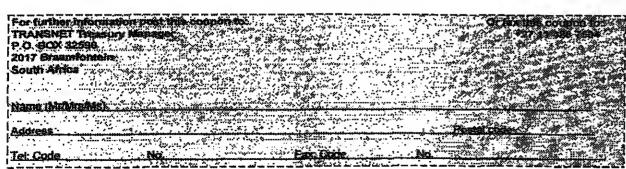


Transnet Rand Denominated Bonds

Bond Code	Redemption Date	Coupon Rate	tssued R million
T007	01 Apr 1997	12.5%	2200
T016	15 Feb 1999	11.5%	2600
T001	01 Apr 2002	12.5%	1300
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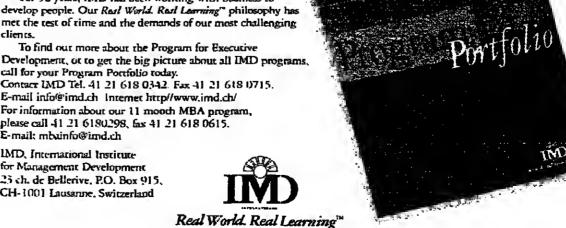
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hese are tense days for the UK's arts sponsorship industry. Unless some last minute lobbying bears fruit, the Budget on November 26 is likely to include among its smallest print another £500,000 cut in the government's contribution to the Pairing Scheme, which has proved such a great stimulant in persuading business to sponsor the arts.

Last year the grant was cut by £500,000, to £5m with a similar reduction earmarked for 1997-98. For the Association for Business Sponsorship of the Arts. which administers the scheme, such a reduction would be disastrous. Director Colin Tweedy is contemplating closing down a regional office, probably Wales,

However, Tweedy is hopeful that the success of the scheme will cause a last minnte change of heart by Virginia Bottomley, the heritage secretary.

if the funds are cut.

Sponsorship/Antony Thorncroft

The need to keep good company

In its 11 years it has encoure the UK has held up well, despite arts company for three years at prize for budding young profesaged business to give £97m to the arts, and last year's re-jigging of the guidelines, designed persuade companies to commit for longer and to stress access to the arts, has revitalised tha operation.

This year four aponsors -Toshiba at the ICA; Visa with the London Film Festival; RJB Mines with the National Coal Mining Museum; and Mastercard with National Music Day - all attracted the new, increased. £75,000 top up, thanks to their own commitment of £150,000, or more, to the cause. If the grant is cut the substantial £75,000 incentive will probably be reduced. To date, arts sponsorship in On average they will support an

the pressure on companies from arts organisations to help them with the partnership funds needed to secure Lottery money. When the sponsorship total for 1995-96 is announced shortly it could even show a slight rise on the record £82m of the previ-

major partnership funder of Lottery projects. As the changes in the Pairing Scheme acknowledged, the prob-lem with sponsors is that they

are inclined to be short-termist.

Companies are obviously reluc-

tant to bow to the government's wishes and assume the role of

most and then become bored: the novelty, and the newsworthiness, palls.

It does not have to be this way. A long term commitment can bring great rewards, most obviously to the arts organisation but also to the sponsor who gains in pride and prestige. This is certainly the case with Midland Bank, which has just celebrated 25 years supporting the Proms at the Royal Opera House with eight cut-price perfor-mances of Wagner's The Ring, ending tomorrow night, and with Shell, which is embarking on its 21st year of backing the Shell-LSO Music Scholarship. This is the most important

sional musicians in the UK (the BBC Young Musician, sponsored by Lloyds, seeks to uncover soloists) and most of the winners now lead orchestral sections: five are prominent in the LSO itself. The 1997 competition is seeking a woodwind player and 350 under 21s will get the chance of working with LSO professionals even if only one takes the

scholarshtp. The programme costs Shell £130,000, and to celebrate the anniversary it is once again sponsoring the LSO's only UK tour, from December 2, with concerts under new principal conductor Str Colin Davis in Manchester, Newcastle, Glasgow and

Aberdeen. The tour will cost Shell £200,000. Next year there will be two additional concerts to promote previous past scholarship winners, which will add another £150,000. Fortunately, Shell seems eternally wedded to the scholarship, which has attracted 5,000 young musicians since 1976.

Over the last week young people have been able to make up their minds about Covent Garden's new(ish) Ring for £15 as against the £132 price of a ticket for a good front seat - thanks to the Midlands Proms. Over the 25 years of the sponsorship, the Midland has pumped £3.5m into the Opera House Proms, creating the audience of the future.

Research suggests that 37 per cent of those attending have never visited the ROH before and just over a half are under 30.

Arts companies should never despair: there are always new companies discovering the attractions of sponsorship, or

extending their commitments. Selfridges has got involved for the first time, pledging £50,000 towards the Serpentine Gallery over the next three years, while planning initiatives in other arts sectors. As is so often the case, the arrival of a new managing director, Vittorio Radice from community conscious Habitat, scaled the deal.

In return for backing shows at the Serpentine, including the recent Richard Wilson exhibition, and the first when the Serpentine re-opens late next year after its facelift, he wants to bring more art into the store. The Serpentine will advise on this, and on window displays.

Theatre/David Benedict

'Buried Treasure'

urning down a church may not appear on the official list of the Seven Deadly Sins but as far as Robert, the local vicar is concerned, it probably weighs in at Number 8. In David Ashton's whimsical Buried Treasure, the people of a remote Scottish seaside town have narrow views and long memories and when longlost son and formar arsonist, Frank McCoig, returns, they areo't about to forgive and forget. Not that he appears to give a toss. In addition to riling the townsfolk and Linda, his former

intent on taking up where he left off, running a disco in the local dance-hall. The promise of Saturday night shenanigans isn't exactly manna from heaven to the outraged townsfolk, nor their vicar, particularly since, off-duty, he'a Linda's husband. In the midst of this collision between past and present, Frank remains undeterred. Like Charlie in Chris Hannan's excellent Shining Souls at the

lover, by his mere presence, he's

Traverse earlier this year, he's looking for his soul. Passions may be running high. but Asbton pursues his goal beneath a light, comic surface. The play feels more like a short story, the predominantly comic mood effortlessly suggested through oblique, picturesque slight shows Ash characterisation. The tone is well raid with appealiset up in the slightly drifting first ionable warmth. half, with Collette O'Neil in fine fettle as the feisty, marvellously suggestive Sadie, an elderly until November 16 (0181-741 woman who has set up home in

"It's a pity the flames didn't claim
Frank's abandoned hall, dispensions. Still, there's absoays hell." ing succour and sharp retorts as the fancy takes her. Problems set in with the second half as events take over and the plotting begins to run ahead of the writing.

The disco turns into a disaster and revelations come thick and fast. We're unprepared for the sudden pitch into melodrama as lust and sins of the father are laid bare and loose ends are tied up in a rush of activity. Ashton abandons his sardonic tone and opts instead for full-throttle confrontation. Robert loses his rag and, in an ecstasy of loathing, reveals what really happened the mght Frank set the church on fire. But Frank's immediate understanding of his recaptured memories and their implication is too swift and simplistic.

Robin Lefevre's Bush Theatre production hoasts neat performances. Alexander Morton lends feckless Frank a shabby but oddly touching quality and Jennifer Black copes well as the underwritten Linda, a woman forced to make the best of a bad job but stung into life by the reappearance of her childhood sweetheart. Standing on the pier of Tanya McCullin's atmospheric set, they reminisce about illicit activities a room away from an ever-present father. "Thank God he loved his Mantovani records." Even they cannot redeem the final scene of romantic hope against adversity but at its best the play, however slight, shows Ashton unafraid to raid with appealing and uniash-

Lyric Studio, Hammersmith

2311).



Collette O'Neil, Alexander Morton and Anthony J O'Donnell in Buried Treasure'

Linehan brings hope and joy to 'Happy Days

n Samuel Beckett's Happy eth century I find more marvel-lous. During the 1990s, I have its aheerest essence. We seen it in three different produc-most marvellous jokes. Bells observe the gradual extinction of a body; of a mind; of

language. We also observe the remnants of a marriage, a marriage in which we hardly know which counts for more: the impenetrable and separate aclitudes of woman and man, or their mutual dependence. Do they need each other, or to be quit of each other? Are they happy to live, or do they long for death?

The play shows contradictory and ambiguous impulses. Bleak though this is, Happy Days is life-enhancing, and, by the way,

IL LINE

T water and

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deeply funny. There is no play of the twenti-

tions; I love it more each time: and this production - directed by Karel Reisz; featuring Rosaleen Linehan as Winnie; reaching the Almeida Theatre last night from Dublin's Gate Theatre (it was also shown in New-York in August) - is the best I have seen. It makes the play seem brighter

and larger than ever. Winnie, middle-aged, is buried, in Part One, up to her waist in scorched earth, under a burning sun; in Part Two, up to her neck. Willie, who seldom appears, turns out to be older, and baldpated. The ageing nipple, wed to the aged penis? Certainly the way the play shows that the sex-

pierce the air now and then; and we know that, on one level, Winnie and Willie are ending their days in some kind of institution. But Willie seldom gives voice; whereas Winnie talks, talks. talks. His hearing is failing; so is his ability to communicate; so is her memory; and she knows the day approaches when words fail too. "Why then just close the eyes - and wait for the day to come - the happy day to come when flesh melts at so many

degrees and the night of the

moon has so many bundred

hours." And it is in her great

monologues that the human

spirit becomes most luminous.

is merely looking on the bright side ("That is what I find so marvellous") where there is none;

but not always. For her very resurgence is result is thrilling. And Linehan, brightness enough, and so too is even though one may questioo brightness enough, and so too is her preparedness for death. Yet Beckett also injects the play how much I have never understood until this production with moments of hitterness. doubt, alarm, and scorn. When Willie makes his final appearance, crawling up the mound towards her, she is dismissive. shocked, tender, curious. "Is it me you're after . . . or is it something else?" Beside her,

indeed, is a revolver. There is much more plot to this play, though buried deep, than I 4404).

Much of the time we know she had realised before Reisz's tremendous production.

Tim Hatley, deaigning, has turned Winnie's scorched mound into an earthy promontory: the individual decisions about linereadings, carries the evening.

A superh account of a supreme play. Comedy and pathos, existential grandaur and satiric pettiness, hope and despair, pour from her in a steady stream, perfectly

Alastair Macaulay

Almeida Theatre, London N1, until November 9 (0171-859

Concerts/Andrew Clark Orchestral contrasts

ne of the rewards of living in Londoo is the chance to compare. week after week, the qualities and playing styles of all the foreign orchestras who seem to queue up to play here.

Such an opportunity arose on consecutive evenings this week. The two orchestras were the Dan-ish National Radio Symphony and the Czech Philharmonic neither a huge box-office draw on their own, but each with a tradition of championing their countrymen'a music on British aoil. The attraction, therefore, was not so much the Beethoven concertos which lay at the heart of each programme - fascinating as these performances were, with highly esteemed and idiosyncratic soloists - but the music of

their own national schools. And no national school has been better preserved than the Czechs'. Notwithstanding the long-running problems which have left it without a chief conductor in its centenary year, the Czech Philharmonic sounded in excellent shape on Tuesday night at the Royal Festival Hall. Its performances of Dvořák's Seventh Symphony and Janáček's Taras Bulba had all the qualities that make e Czech orchestra playing Czech music such a pleasure.

It is not just the unmistakeably Bohemian character of each section, the dancing violins, the warmth of the lower strings, the euphonious glow of the horns, the idiomatic songfulness of the woodwinds; what distinguishes this orchestra is the way all these rualities find their context in a harmonious whole.

programme. There was nothing obtrusive in any of the detail, and yet each phrase and para-graph yielded a defining charac-teristic: the lyrical finency with which fintes and strings announced the opening movement's second theme, the unmannered voicing of instrumental parts in the Poco adagio, the aense of proportion in the spring to the phrasing which only a native of Prague could get away with. That none of this appeared to have been superimposed by the conductor is a tribute to Libor Pešek and his under standing of the orchestra's (and the music's) innate qualities.

phrasing at the start of the slow movement, Pešek'a reading had ideal warmth and symphonic thrust, and his Janaček was hugely imposing. With its complex rhythms and tempo changes, Taras Bulba is hard to pull off: this performance combined seamlessness, spareoess and majesty. The encore was Oskar Nedbal's Valse triste, a Bohemian bonbon which Pešek treated with Beechamesque flair.

At the Barbican the previous evening, the Danish National Radio Symphooy Orchestra did not have the benefit of a Danish conductor - nor, judging by its performances of symphonies by Bent Sorenseo (b.1958) and Nielsen, does it have a distinctive personality. Its music director, Ulf Schirmer, unfolded Sorenaeo's Symphony with German efficiency and brought a calculated logic to the second movement fugues of Nielsen's Fifth. But the playing was no more

This is a sad indictment of an orchestra which did so much to establish Nielsen's name in this country before the CD age (through its pioneering performance of the Fifth Symphony at the 1950 Edinburgh Festival and a Nielsen cycle in London in the late 1960s). At Monday's concert, the Fifth sounded depressingly matter-of-fact. Schirmer ironed out all sense of mystery from the first movement - noisy air-conditioning didn't help - and turned the great crescendo into a parody of expressionist battle music. Nor was there much joyous impulse in the second movement.

The DNRSO can take credit for This was particularly true of bringing a work by a living comthe Dvořák, which opened the poser, but Sorensen's 22-minute Symphony turned out to be neither Scandinavian nor properly symphonic. After a few pages of Sibelian desolation, it emerged as a medley of styles, filtered through an interminable wash of glissandos. The Danes accompanied Joshua Bell in a gorgeoussounding account of the Beethoven Violin Concerto - so gorgeous, in fact, that the music lost scherzo, the cheeky little ritar-dandos in the finale, giving a of Bell's poetic self-absorption. all momentum under the weight The Czechs provided solid support for Mikhail Pletney in the First Piano Concerto: no rhetoric, no showmanship, but insouciant control, crystalline evenness and

phrase. The Czech Philharmonic's sec-Apart from some charmless ond Festival Hall concert, organised by the Royal Philbarmonic Society, is tomorrow.

personal stemp on evary

INTERNATIONAL

AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-6718345 Nederlands Philharmonisch Orkest: with conductor Hartmut Haenchen and pianist Markus Groh perform works by R. Strauss and R. Schumann; 8.15pm; Nov 3, 4, 5

Stedelijk Museum Tel: 31-20-5732911 Mouton Rothschild: exhibition featuring "cases" of Château Mouton Rotschild, with designs by Braque, Moore, Alechinsky, Miró, Chagall, Picasso, Warhol, Kirkeby, Baselitz and Bacon; from Nov 2 to Dec 8

EXHIBITION

Het Muziektheater Tel: 31-20-5518117 L'Orfeo: by Monteverdi. Conducted by Stephen Stubbs, performed by the Tragicomedia & Concerto Palatino and the Vocasi Ensemble. Soloists include John

Mark Ainsley, Juanita Lascarro and Brigitte Balleys; 8pm; Nov

BARCELONA EXHIBITION .

Museu Nacional d'Art de Catalunya Tel: 34-3-4237199

The Splendour of Baroque Painting: exhibition featuring 56 works from the museum'a collection, allowing the public to follow the evolution of the different styles of the 16th, 17th and 18th centuries, from Mannerism to Rococo, Artists represented Include Tintoretto, El Greco, Rubens, Tiepolo, Fragonard, Ribalta, Ribera. Velázquez, Zurbarán and Viladomat; to Nov 15

BASEL

ART & ANTIQUE FAIR Messe Basel Tel: 41-61-6862020 ● TEFAF Basel 96: 125 dealers from 12 countries are represented at the second edition of this international art and antique fair which features paintings, drawings, prints, books and other art objects from the classical antiquity to the present; to Nov 3

BERLIN

CONCERT Konzerthaus Tel: 49-30-203090 Rundfunk-Sinfonleorchester Berlin: with conductor Lawrence Foster and planist Elena Baschkirowa perform works by Haydn, Bartók and Enescu; 8pm; **OPERA**

Deutsche Oper Berlin Tel: 49-30-3438401

 Beatrice di Tenda: by Bellini. Conducted by Marcello Viotti, performed by the Deutsche Oper Berlin. Soloists include Vladimir Chemov, Lucia Aliberti and Octavlo Arevalo; 8.30pm; Nov 3

BILBAO

EXHIBITION Museo de Belias Artes Tel: 34-4-4419536 Anglada Camarasa. Sus ambientes: exhibition featuring 450 works by Anglada Camarasa, the majority of which come from the artist'e collection; to Nov 3

■ BRUSSELS EXHIBITION

Musée d'Art Moderne Tel: 32-2-5083211 Het Legaat Irene

Scutenaire-Hamoir. Van Magritte tot Magritte: exhibition of the entire collection of the late Irena Hamoir-Scutenaire. The collection, which was bequeated to the museum in 1994, features 292 works by Surrealist artists such as Marien, Mesens, Eemans, Graverol, Simon and Magritte. The latter artist is represented by 107 works, including 23 paintings; to

■ COLOGNE

CONCERT Kölner Philharmonie Tel: 49-221-2040820 Orchestra of St John'a Smith Square: with conductor John Lubbock and planist André Watts

perform works by Prokofiev, Beethoven, Mendelssohn and Haydn; 8pm; Nov 4

■ DUBLIN EXHIBITION

National Gallery of Ireland Tel: 353-1-6615133 William J. Leech (1881-1968),

an Irish painter abroad: a retrospective exhibition of works by William J. Leech. It brings together over 100 works and explores the artist's drawings, watercolours and paintings, the majority of which are in private hands and little known; to Dec 15

■ LONDON

CONCERT Barbican Hall Tel: 44-171-6384141 Koninklijk Concertgebouw Orkest: with conductor John Eliot Gardiner and mezzo-soprano Anne Sofie von Otter perform works by Weber, Berlioz and Schubert, 3.30pm; Nov 3 Royal Festival Hell Tel: 44-171-9604242

 Philharmonia Orchestra: with conductor Leonard Sletkin, mezzosoprano Catherine Wyn-Rogers, tenor Justin Lavender, bass Anthony Michaels-Moore and the Philhamonia Chorus perform Elgar's The Dream of Gerontiua; 7.30pm: Nov 3

DANCE

Peacock Theatre Tel: 44-171-314-8800 Perfumes de Tango: this show choreographed by Miguel Angel

Zotto and Milena Plebs and performed by the tango company Tango por Dos opens the newly refurbished Peacock Theatre (formerly the Royalty Theatre), Sadler's Wells' temporary home;

8pm, Sat also 3pm; to Nov 2

OPERA London Coliseum Tel: 44-171-8360111

 Rigoletto: by Verdi. Conducted by Noel Davies, performed by the English National Opera. Soloists Include Peter Sidhom, Janice Watson and Jean Rigby; 7.30pm; Nov 2, 5

Royal Opera House - Covent. Garden Tel: 44-171-2129234 Götterdämmerung: by Wagner. Conducted by Bernard Haitink and performed by the Royal Opera. Soloists include Vivian Tiemey, Ann Murray and Gilllan Webster, 4pm; Nov 2

MUNICH

OPERA Nationaltheater Tel: 49-89-21851920 Der fliegende Holländer: by Wagner. Conducted by Peter Schneider, performed by the Bayerische Staatsoper. Soloists include Luana DeVol, Marita Knobel, Jaakko Ryhänen and Peter Straka: 7.30pm; Nov 3

■ NEW YORK CONCERT

Alica Tully Hall Tel: 1-212-875-5050 American Symphony Orchestra: with conductor Leon Botstein, planist Stephen

Montague and the Yale Glee Club perform works by ives, Ruggles and Cowell; 8pm; Nov 2

OPERA Metropolitan Opera House Tel: 1-212-362-6000 La Traviata: by Verdi.

Conducted by Maurizio Barbacini, performed by the Metropolitan Opera. Soloists include Arteta, Giordani and Frontali; 1.30pm; Nov 2, 5 (8pm)

PARIS CONCERT

Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 Acis and Galatea; by Handel Concert performance, conducted by William Christie and performed by Les Arts Florissants. Soloists include Sophie Daneman, Paul Agnew and Alan Ewing; 7,30pm; Nov 5

VIENNA

CONCERT Konzerthaus Tel: 43-1-7121211 David Alberman and Rolf Hind; the violinist and pianist perform works by Reich, Dun, Scelsi and Hosokawa. Part of the festival Wien Modern; 7.30pm; Nov 3

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18.00 Financial Times Business Tonight

COMMENT & ANALYSIS



Philip Stephens

Victory for vision

For all his failings, Bill Clinton offers US voters a better alternative to the atomised society of the new right

When Bill Clinton raises his myth that the former Senglass next week, the first ate leader was the last bontoast will be to Newt Gingest man in Washington. His rich; the second to Alan choice of Jack Kemp as run-Greenspan, Never mind that ning mate was an ill-judged they are Republicans. That reminder of the price the nation has paid in increas-ing hudget deficits for Ronis the secret of Mr Clinton's success. The president takes help from wherever it ald Reagan's tax cuts. The comes. From this, many voters have signalled they bave concluded his impendwill not fall for the same ing re-election hardly mat-But the real losers have ters. They are mistaken.

Mr Clinton will he the been the Republican revolufirst Democrat to win two tionaries who swept the consecutive terms since Congress in 1994. Mr Ging-Franklin Roosevelt took a rich was their messiah. long lease on the White Remember Newt? A year or so ago, the speaker of the House of Representatives House in 1933. So what, the cynics say. His politics are not radically different from promised to remake the those of Bob Dole. The story political landscape. An of how Mr Clinton bas immodest man, this high filched conservative policles priest of market economics to reinvent his presidency and moral authoritarianism has been written a thousand told us he would "shift the planet". Admirers of his 10-This version of events is point Contract with Amer-

both true and misleading. ica spoke as if Moses had Hard though it may be to revisited Mount Sinai. The absurdity of Mr Gingcelebrate bis personal success, Mr Clinton's victory ricb gave Mr Clinton the will count. His enemies are space he needed to recast not alone in their doubts the politics of the Demoahout the president's charcratic party after two disasacter and the ethics of his trous years. This president administration. He is as takes his chances. He made flawed as he is engaging. tough choices (some good: But It is an error to undersome, as on welfare reform, estimate the voters' repudiabad). He abandoned his partion of the Republican alterty's liberals and collabonative. This time Mr Clinrated with a Republican ton has come out on top in Congress. The White House the battle of ideas. strategists called it "trian-

In an era of economic

insecurity and social frac-

umphed over extremism.

on balance it has concluded

that the centrifugal forces

ln American society

demand a counterweight.

Big government no. but

Mr Dole has played a

enabling government yes.

victory. His fumbling cam-

tobacco industry (who else

still doubts nicotine is

addictive?) and his U-turns

oo tax and affirmative

action have exploded the

The president had ture, moderation has triluck on his side. morality over the moral majority. The electorate is He entered the suspicious of the state. But White House at just the right moment in the economic cycle. walk-on part in Mr Clinton's But he also had paign, his ties to the Mr Greenspan

gulation". It worked.

could close down the gov-ernment. Instead, Mr Clinton closed down the Republican revolution. Now, the only people prepared to give the Speaker television airtime are the Democrats. He is their best advertisement. If they win back the House of Representatives next week (a 50:50 bet), Mr Gingricb is destined for permanent obscurity.

Clinton has stuck with his party's core values. Except on welfare reform, he has appealed to tolerance and decency against the far right's scapegoating of immigrants and minorities. He cut taxes for the poor through the earned-income tax credit. He will win California in spite of his refusal to back that state's assault on the weak. His amhitious plans for healthcare reform fell victim to the (errone-ous) charge that it would nationalise medicine. But he has kept faith with the analysis that America needs to widen access to health-

What really counts, though, is that Mr Clinton has won the argument for affirmative government. The alternative is an atomised society. In his favourite phrase, the task of politicians is to give people tools to make the most of their lives. Government can serve the people. It may seem ohvious, but this will now become the leitmotif for parties of the centre-left across the industrialised world.

For bis second achievement, Mr Clinton's debt is to Mr Greenspan, the septuagenarian chairman of the Federal Reserve. The voters bave been prepared to listen to the president, to ignore his flaws because of the performance of the economy. His administration has seen four years of uninterrupted growth, subdued inflation, the creation of more than 10m new jobs and the lowest budget deficit for than the man.

Mr Gingrich thought he more than a decade. The president had luck on his side. He entered the White House at just the right moment in the economic cycle. But he also had Mr Greenspan. It was the Fed chairman who persuaded Mr Clinton that the economic reward of a lower hudget deficit would ontweigh the political cost of tax increases for the middle classes. The president's For all the tacking, Mr shrewd faith in Mr Greenspan has been rewarded with an interest rate policy skilfully calibrated to sus-

> Mr Clinton's snccess has wider significance. It defies tha reflex that says that the centre-left is irredeemably irresponsible when it comes to economic management In tackling the deficit, a Democrat president bas made a start on clearing up a mess left hy Republicans And he has reaped the rewards. Britain's Tony Blair might take note.

None of this provides

tain rising output.

guarantees for the next four years. History tells us that US presidents are usually less effective in their second terms. Mr Clinton has yet to provide an honest explanation of the ethical lapses of his administration. The pressures here are likely to get stronger rather than weaker. He has identified the blg challenges facing America, hut he has come up with some pretty small answers. A \$500 per child tax credit, tougher gun con trol, and more rigorous standards in schools are worthwhile ambitions, They are hardly a substitute for the boldness and risk taking

velt's greatness. It is bere we come to the central paradox behind the Clinton presidency. He is not an uplifting nor a par ticularly honest politician. But be is a powerful shield against the truly selfish society. The battles be has won are far more important

which stood behind Roose

LETTERS TO THE EDITOR.

Number One Southwark Bridge, London SEI 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to fine), e.mail: letters editor@fl.com Published letters are also available on the FT web site, http://www.FT.com
Translation may be available for letters written in the main international languages.

Trade pact is committed to liberalisation

From Mr Rubens Antonio

Sir, I read with interest your editorial entitled "Trade hlocs" (October 24). as well as the articles related to Mercosul that have appeared in your newspaper

As Brazil is currently holding the pro tempore presidency of Mercosul, I feel it would be appropriate to point out that the editorial was too hasty in accepting the conclusions of an unofficial internal study written by a World Bank economist. This study contains inaccurate information and statistics dating from 1994, which apparently question Mercosul's real benefits for its member countries and external trading partners and seems to imply a danger to trade liberalisation, not taking into account that the customs union came into being only in January 1995

following a transition period. It is puzzling to speak of economic inefficiencies within Mercosul when exports of a wida range of highly competitive goods from Brazil and partners have restricted access to developed areas where trade barriers are raised in order to protect inefficient indus-

It is altogether incorrect to suggest the existence of high

tariffs or barriers to commerce with non-member countries when the average Mercosul common external tariff has been substantially reduced in the past five years and is currently at 11.1

per cent, equal to Chile's. trade with non-member cent in the past five years. This can only demonstrate Mercosul's commitment to by all our partners around

the world

It is also difficult to accept trade diversion as a significant result of Mercosul when countries has grown 163 per trade liberalisation end the tremendous benefits reaped

In the discussion of trade and regionalism, the real

issue is liberalisation of trade. Mercosul is a success story in open regionalism. Brazil and our partners in Mercosul participate actively in the Gommittee of Regional Trade Agreements of the World Trade Organisa tion. What should be expected is the compliance of all regional trade agreements (including, not least, the EU and North American Free Trade Agreement: to the

principles and disciplines of

Rubens Antonio Barbosa. ambassador, Brazilian Embassy, 32 Green Street, London W1Y 4AT, UK

multilateral trade.

Right price for Heathrow slots

Sir, Mr Richard Botwood, the director-general of the Chartered Institute of Transport (Letters, October 30), urges the regulators to consider ways in which Heathrow's limited number of

slots can be used for Heathrow's advantage. Surely the question the limited number of slots be used for the advantage of

Heathrow and the country

as a whole while causing the least environmental damage to London.

If this were the test, then the government would impose an environmental cap on the number of slots available at Heathrow at no more than S per cent above the present figure and ensure that slots or landing way Heathrow's pre-eminence in Europe would be

secured, London's quality of

life would be rescued from further deterioration caused by Heathrow and the nation (rather than the airlines and BAA) would benefit from the huge additional revenua a market pricing regime would generate - estimated recently by The Economist at £500m (\$815m) per annum.

Nallen & Co, solicitors, 19 Albemarle Street. London W1X 3HA,

government should be ask Gideon Nellen, charges were priced at maring is how can Heathrow's ket clearing levels. In this

Lithuania attractive place to invest

From Prof Val Samonis. Sir. Matthew Kaminski's "Lithuania's old beroes look for new glory" (October 18) correctly assesses the cur-

rent situation in that country hut leaves something to be desired in understanding the past and future Lithuanian policies. While there were some

opulist streaks in some

Lithuanian non-communist

parties' pre-election rhetoric

(how else can you win election in the sovietised society?), the record of Lithuanian conservatives and other non-communists speaks for Itself. Extending the pre-war tradition of independence of fiscal responsibility, Lithuania recorded hudget surpluses in 1991-1992 which by then were almost extinct elsewhere. Also, it carried out a speedy and radical Czech-style, voucher-based

privatisation and property restitution.

True, Lithuania was slower to introduce the litas. the permanent national currency, partly due to the misguided influence of the International Monetary Fund, which argued for the retention of the rouble zone as the optimal currency area. The new government is not planning to devalue the litas: it

talks rather about sustaining the exchange rate. The currency hoard introduced by the Lithuanian ex-'communists is somewhat of an inflation-sustaining institution under the conditions of productivity differentials in a dual (foreign versus domestic sector) post-Soviet economy, as it tries to enhance its exports. A theoretical case for this assertion

is now supported, for exam-

ple, by the comparative

inflation performance of Estonia and Lithuania on one hand and Latvia on the other.

Therefore, an orderly return to responsible monetary policies under the classical central bank institution, planned by the new government, will not only help inflation-fighting. It will also help Lithuanians acquire macroeconomic policy skills which in turn will speed up reforms.

in sum, the non-communist victory will only make Lithuania more attractive as a place in which to invest.

Val Samonis. professor of east-west business and transition economics, University of Toronto. Suite 14335, 130 St. George Street.

Toronto, Canada M5S 1A5

The living is not made any easier

From Mrs Lyn Glanz. Sir, Richard Donkin shows considerable naivety in asking "Now that we have a Channel tunnel is it really so different living in Brussels as opposed to Edinburgh?" (Recruitment. October 25) Greater accessibility to and from continental Europe has little to do with the daily

costs of expatriate life. Such costs include vastly increased telephone and travel bills and paying a premium for goods and services due to a lack of local knowledge and language. These, however, can be dwarfed by hidden costs arising from. for instance, the reduced availability of spouse employment and additional costs for the care for elderly relatives left at home.

Experienced expatriates know the costs of moving abroad cannot be measured in simple financial terms and that each posting will pose differing challenges which are not necessarily affected by proximity to their home country.

Living overseas can significantly after attitudes, I suggest Richard Donkin's views might be different had be been writing his article as an expatriate in Brussels.

Lyn Glanz. C.N.A. Looslaan 40. 3054 BR Rotterdam, The Netherlands

Europa · Paul De Grauwe

The sorrow of Belgium

Complacent and unaccountable. the state faces a crisis of



public confidence traditionally lacked an image. Countries such as the Netherlands, Switzerland, Den-mark, France land,

and Germany evoke pictures that are easily recognised by outsiders. Not so with Belgium, where bourgeois virtues have stood in the way of strong images.

This is changing quickly.

Belgium is gaining a reputation for corrupt politicians and the incompetence of its

Whan it emerged in the summer that several girls had been kidnapped and some murdered, some magistrates refused to start an investigation: others left for prolonged holidays. Crucial information that could have led to the arrest of the perpetrators was not used or was kapt secret from other inves-

tigating agencies The murderer, who had been convicted of child ahuse, had been freed in 1992 after only three years in jail and immediately resumed his macabre activities. Last month, a populer magistrate who uncovsred the paedophile ring was taken off the case by the supreme court, increasing suspicions of a

All these horror stories have accumulated over the past few weeks, leading to massive protests which culminated in a march through Brussels by more than 300,000 citizens.

The popular protest has spread heyond the casa of the missing and murdered cbildren to hecome an expression of general discontent about Belgian state institutions. The perception

has grown that corruption, incompetence and ineptitude are the organising principles of the political system, the administration and the judiciary. The Belgian state is seen as failing to provide assential public services such as law and order and

protection for its citizens. How could this happen in the most bourgeois country in Europe? The answer can be summarised thus: complacency and lack of accountability.

Mr Jean-Luc Dehaene, the prime minister, exemplifies Belgian complacency. For years he has told journalists he will not attempt to solve problems that cannot be proved to exist. The judiciary was one of these "non-

This attitude also explains why Belgium's government debt is the highest in the European Union. For years, the problem was ignored. One minister once declared that, sinca the deht had come about automatically, it would disappear automati-

cally. No need to worry. Just as complacency explains the inaction of successive governments, so lack of accountability explains the disastrous failings of the judiciary. The separation of

Street protest: the government of Jean-Luc Dehaene (inset)

has been under attack over the complacency of the state

powers between the judi-clary, the executive and the legislative is a great idea. After the absolutism of medieval kings and popes, it certainly belped make justice fairer.

It has, however, also made it possible to develop a judicial system that is completely unaccountable. Unchecked by outside control, judges spend more time fighting each other than administering justice. Any mention of supervision is howled down as an infringement of the sacred principle

of the separation of powers. But pressure to reform the judiciary has been mounting after the recent disclosures of its incompetence. High on the list of proposed reforms are plans to reduce the ssive political influence in the appointment and the promotion of judges. This is

certainly overdue. It will not suffice, how-ever. If the bills introduced in parliament are passed, judges will have to pass an exam in order to be hired or promoted. But if, in the name of the separation of powers, these judges continue to be unaccountable. little will have heen achieved. A procedure must he developed to evaluate

their performance in admin-istering justice. The challenge is to

develop procedures that make tha judiciary accountable to the public without infringing on its independence. This may sound impossible; yet it can be done, as the experience of Belgium's university professors makes clear.

Professors used to hide behind the principle of academic freedom to reject any outside control on the quantity and the quality of their services. This is changing slowly. A Belgian newspaper now publishes yearly rankings of economics professors based on their publications and citations.

Mirare in

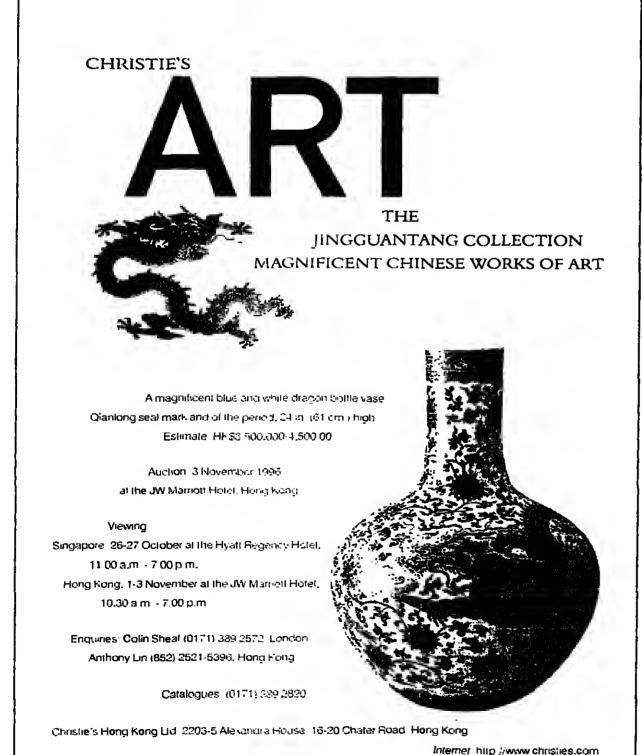
The teaching performance of professors is routinely, evaluated using surveys of students' satisfaction. What was thought to he impossible turns out to be quite feasi-ble, and is changing the uni-

versity landscape. Something similar should he done for the jndiciary. Why not survey tha satisfact tion (or .dissatisfaction) of the citizens who use the system? One could certainly ask the "consumers" questions about the speed with which trials were conducted and about the responsiveness of

the judges to arguments.
In addition, it should be possible to subject the quality of court rulings to outside expert control. Rankings could be established to give the public some idea of the quality of different courts of justice

Other methods (and probably better ones) can he devised. They are essential to restore a aemblance of efficiency and fairness to the Belgian judicial systam, so that the country can return to its bappy state of having no recognisable image in the outside world.

The author is professor of eco-. nomics at the University of Leuven and MP for the Liberal party in the Belgian



COMMENT & ANALYSIS

FINANCIAL TIMES

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A Japanese arrangement

outgoing prime minister, and including the labour mar-appears to have done enough deals to bring his Liberal Democratic party back to power as a more domestic competition and minority government, even if he fails to win more backing from independent members of parliament. But the 10-point plan he agreed yesterday with his former coalition partners - to ensure their tacit support - falls well short of being the sort of reform platform that many were

) liberally

Hul >

At its heart lie proposals for bureaucratic reform, the one issue on which all the main parties in the recent election campaign were agreed. Thus over a five-year period from 1998, the number of government ministries will be reduced, with precise proposals to be drawn up over the next 18 months. In addition, the parties have

agreed to review the electoral system, reducing the number of seats in both houses of parliament; to discuss tax reform; and to seek to improve relations with neighbouring countries.

It is scarcely a radical package. Reform of the heavyhanded and cumbersome Japaness bureaucracy is certainly necessary. But it needs to proceed hand in hand with economic deregulation, to reduce the opportunities for bureaucratic interference. Red tape needs to be scrapped in a host to gain by rapidly putting them of vital areas, from financial into effect.

Mr Ryutaro Hashimoto, Japan's services to telecommunications more flexibility in the markets, in order to revive the economy from its worst slowdown in 80 years. But there is no mention of such measures in the pack-

> Given the recovery in the for-times of the conservative LDP in the elections with an increase from 211 to 239 seats in the 500-member lower house, some feared it would be too strong to be bothered to press ahead with reforms. In the event, it seems more likely to be too weak. So it will be up to the opposition parties, such as the laft-wing Social Democratic party, and the pro-deregulation New Frontier party, to maintain the pressure for action. The worst indictment of the

political establishment was the record low turnout of 59 per cent in the October 20 election. It suggested few expectations of genuine change, whoever came to power. Mr Hashimoto has a reputation as a pro-active prime minister, and he now has a chance to prove the voters wrong. He is due to be presented with a package of deregu-lation plans by the advisory Economic Council before the end of November. He has much

Shark pool

high-pressure sales representatives, using cold calls, is persuading gullible European investors to put their money into currency trading schemes and shares of dubious value.

Many of the perpetrators learned their craft in some of the infamous operations of the 1980s. Since then, cold callers have cleverly exploited new technologies to evade the police and financial regulators.

They have learned to shelter in corporate mazes which take maximum advantage of regulatory gaps and banking secrecy. Investors are contacted by cross-border mail shots or telephone calls.

The companies' accounts and administrative offices are in another country. often Switzerland. Investors' funds, once committed, are difficult to track or retrieve because of banking secrecy and the speed of electronic transfer.

Some complaints represent only the disappointment of speculators who belatedly realised the risks, or the fact that commission structures were stacked against them. But even when fraud is suspected, there are difficulties of jurisdiction. Since many companies avoid selling into their local markets, there is less incentive for police or regulators to become exercised.

The EU's Investment Services Directive, under which a company authorised in one country will be given a "passport" into

new generation of all others, is intended to address some of these problems. But countries are implementing the ISD at different paces and without uniform definitions. For example, "Rolling spot" deals (forward foreign exchange contracts of seven days or less, which are rolled over), used by many cold callers, are not regulated in Germany.

The UK has made the most progress in protecting investors, partly because it has access to tough civil remedies. It was the first to regulate "rolling spot", although applications for permanent authorisation take too long to be decided.

The Securities and Investments Board has shown that it will act against foreign companies calling into Britain, even if such actions are too late to help the losers.

The UK is also right to insist on the licensing of individuals: companies can mora easily adopt new identities. Another step would be to explore ways of using public exposure, within the limits of what is possible under confidentiality rules, to warn about sharp operators.

But apart from keeping a tight rein on licensing, raising public awareness of risk and pursuing criminal proceedings where appropriate, European countries should not waste sympathy on "victims". Once the authorities have warned that there are sharks in the pool, it for investors to decide whether to take the plunge.

The power behind the throne



Moscow's Group of Seven

Chrystia Freeland, John Thornhill and Andrew Gowers on the business leaders shaping Russia's future

tion of politicians and senior business leaders from around the world descends on the Swiss resort of Davos to ski, eat, drink and make deals. Evan by its own standards,

however, this year's World Economic Forum was the backdrop for a bargain of unusual signifi-cance. Behind the scenes and without the knowledge of other participants, a small group of top Russian businessmen formed an alliance that would reshape their country's future. They agreed that a communist

victory in the summer presidential election had to be stopped at all costs. To forestall such a disaster, it was imperative that President Borls Yeltsin's fading fortunes be revived. One man, they decided, had the talents for the task: Anatoly Chubais, former minister, economic reformer and architect of Russia's privatisation programme. Their pact was more than the

beginning of Mr Yeltsin's political resurrection and ultimate victory in July. It also established a new centre of power in Russia, uniting tycoons who typified the country's new capitalism and who had been savage rivals until

The same tight-knit group of seven businessmen now meets weekly and works closely with Mr Chubais, now the ailing President Yeltsin's chief of staff. Its members portray themselves quite openly as the main force shaping Kremlin policy.

And the group has placed two of its members - Mr Vladimir Potanin and Mr Boris Berezovsky - in important government positions. This week's appointment of Mr Berezovsky, head of a sprawling business empire comprising car dealerships, TV stations and a bank, as deputy secretary of the Kremlin's Security Council consolidates the businessmen's

capture of power. On Wednesday Mr Berezovsky revealed for the first time in an interview with the FT how the business alliance funded Mr Yeltsin's re-election drive to the tune of about \$3m. He described how it appointed a 10-strong campaign team headed by Mr Chubais and

very January, an also containing Ms Tatyana extraordinary collec- Dyachenko, Mr Yeltsin's daughter. And he explained why he and his colleagues had concluded they had to join the government to protect capitalism in Russia. Before the elections, business

realised that if business is not consolidated - if we are not strong and decisive - we will not have a chance," he said. "It is not possible to have this [market] transformation automatically. We need to use all our power to realise this transformation." Apart from Mr Berezovsky, the

group of seven comprises: Mr Potanin, former head of Oneximbank and now first deputy prime minister for the economy; Mr Vladimir Gussinsky, head of the powerful Most banking and media group; Mr Mikhail Khodor-kovsky, president of the Menatep financial and oil empire; Mr Peter Aven and Mr Mikhail Friedman of Alfa Bank; and Mr Alexander Smolensky of Stolichny Bank. Their six enterprises, according to Mr Berezovsky, control about 50 per cent of the economy.

By the accounts of several of their number, these men were intimately involved in every step of Mr Yeltsin's re-election campaign and the subsequent political manoeuvring. They engineered the alliance between President Yeltsin and Mr Alexander Lebed, bis presidential rival. after the election's first round without which, said Mr Berezovsky, the president would have been "unable to win decisively

in the second. The businessmen's proposal that Mr Chubais be appointed presidential thief of staff was also a logical one. The 41-year-old former privatisation chief was respected by the president; of all Russia's young economic reformers he had shown himself to be the deftest wielder of power; he believed passionately in the market economy and was not overdelicate about how - or with whom - to secure it.

As important, the bankers largely saw themselves as Mr Chubais's creation, since their fortunes were founded on the reforms he introduced. "My posi-tion is very natural," said Mr Berezovsky. "I am a product of privatisation. That is why I am so close to Chubais's mentality.

Now, together with the president's daughter, Ms Dyachenko. Mr Chnbais serves as the businessmen's conduit to the sick leader. "She is the most effective channel to inform the president, said Mr Berezovsky.

During the elections, the businessmen further entrenched themselves by ousting rival factions from the president's entourage. First to go was the hardline clan surrounding General Alex-ander Korzhakov, Mr Yeltsin's former security chief and drinking partner. "We had not only to elect a president who would continue reform, but also to cut the right wing and the left wing," Mr Berezovsky said.

With victory secure, it was time to dispense with Mr Lebed, the unruly general who was, in Mr Berezovsky's words, "starting unfortunately to destroy the power". He was sacked by presidential decree last month. At the same time, the group

was debating how to exercise its power. In Russia's infant market economy, members decided, the new moguis had to assume authority in their own right. The banks had to have their men in government.

According to Mr Aven, president of Alfa Bank, it was their collective decision to bring Mr Potanin into the government. "He [Potanin] had the feeling that one of the big bankers had to go there," be said. "He had the

support of the other big banks."
The businessmen's reasoning was stark. Even if the threat of communism bad receded with 'It is very dangerous,

because we could easily find ourselves controlled by a new nomenklatura.

They are getting new privileges and eating increases the appetite'

17 1. A F S MA S MA JOS NA

the July election, Russie's future as a flourishing and stable mar-ket economy was far from secure. Not only was the president largely out of action pending heart surgery; there was also the risk of serious social unrest, with wage arrears mounting and government finances collapsing. The bankers - several of whom are leading members of Russia's Jewish community - feared they

Mr Berezovsky said he thought a nationalist shift was inevitable: "The question is only what price we will pay for it; an ocean of blood or just a cough."

The businessmen's answer is

could become the target of an extreme nationalist backlash.

now apparent. They have assembled a remarkable political machins to entrench and promote the market economy - as well as their own financial interests. They not only have significant roles in the cabinet and the Kremlin, they also control Russia's two top television networks, a popular radio station and a growing number of national newspapers - assets they are happy to use to advance their

"We and the group of Mr Gustions." The group of seven see them-

selves as an embattled elite pooling their efforts to steer Russia through a difficult transition. Other important figures in the country take a different view.

Mr Berezovsky's appointment this week has sparked vigorous protests uniting the communist opposition and Russia's small band of liberal democrats. Critica say the businessmen represent an unelected oligarchy whose rise to power jeopardises the country's chances of becoming a democratic state with an open market economy based on the

Mr Sergei Kovalev, a leading human rights campaigner, said: "It is very dangerous, because we could very easily find ourselves controlled by a new nomenklatura...They are getting new privileges - and eating increases the

appetite. This new nomenkiatura is insolent and is not subject to

any rules."

Mr Grigory Yavlinsky, leader
of the liberal Yabloko party, agreed: "Our new regime is reproducing the characteristics of the old system." The new financial and media empires were more than business concerns: The name is not just banks and television: it is oligarchy and

The motives of the businessmen may be clear, but what puz-zles many is what Mr Chubais is up to. He bas won enormous respect in the west for his bold market reforms and integrity, and grudging admiration in Rus-sia for his staying power in government. But today, some of Mr Chubais's oldest friends fear he

has made a Faustian bargain.

If so, he almost certainly knows what he is doing. Mr Kovalev, a former dissident and an MP for Russia's Choice, the party Mr Chubais helped found, recalls a conversation a couple of years ago in which Mr Chubais complained bitterly about leading businessmen. "They steal and steal and steal.

They are stealing absolutely sinsky were the first who realised how the mass media could assist the different steps we wanted to take," said Mr Berezovsky. "If the steal and take their property. media had not been free or pri- They will then become owners and decent administrators of this

> Mr Kovalev commented wistfully: "From my point of view this is economic romanticism. There is a view that the country will become a market economy and then everything good will follow. Then there will be democracy. In my view it is a very dangerous mistake."

> He is not alone in his worries. Mr Yegor Gaidar, Russia's first reforming prime minister in 1991-92 and a close friend of Mr Chubais, voiced the fear in an interview this week that the new Russian brand of capitalism -featuring intimate ties between corporations and the state and restricted markets - could be fatally flawed. To tell you the truth, I dislike

> it," he said. "I know from economic theory that if you try to restrict markets you create the basis for enormous corruption."

Software power

It is a cliché of the media business that content is king. Rarely has this been more evident than in the agreement earlier this week to encrypt the contents of the new generation of mass-market recordings, digital video discs (DVDs).

Copyright owners - the Hollywood studios and record companies - refused to allow DVDs to carry their products in pre-recorded form unless they were protected against piracy. After dragging their feet, consumer electronics manufacturers at last agreed - but too late for a full launch of DVDs this Christmas. A product the industry badly needs has been put back by up to a year.

The growing power of content over hardware was first evident two decades ago, when Sony's Betamax video-recorder lost out to JVC's VHS because the film studios backed the latter. In response, Japan's hardware manufacturers attempted to become software producers too. Sony bought Columbia; Matsushita bought MCA. Both episodes proved expensively unsatisfactory, and Matsushita has

now withdrawn. Not only were the two Japanese parents unable to run their new software businesses well, they were unable to take advantage of the costly access to the creative community that ownership provided. If they had listened properly to their new subsidiaries, for example, they would have been aware of the seriousness of the DVD copyright problem earlier. And if they had made themselves at home in Hollywood, they might have been able to negotiate an earlier compromise.

This episode underlines the consumer electronica manufac turers' unenviable dilemma The experience of Sony and Matsushita argues against trying to mix hardware and software; yet without some influence over the software business. they will increasingly surrender the whip hand on important aspects of new-product specifications to the content-providers.

There is only one way out of this box: the creation of a new and compelling category of hardware, one which software producers have no alternative but to endorse. Against that yardstick, the DVD does not

measure up. More plausible contenders are interactive on-line products such as WebTV. To break into the mass market, however, these products will need much greater innovation in hardware, software and infrastructure than we have yet seen. And in this market, just as much as in DVDs, content will still play an influential role. Consumer electronics remains a good business - but not quite as good as it was before content providers

woke up to their power.

My word is my bondage

the sound of scurryings in attics - the hunt is getting underway. for long-forgotten pre-revolution

Russian bonds The interest is due to Afper the French association of Russian bond holders. The bonds are aesthetically pleasing but almost entirely worthless, flagues to Leolo and his associates, who reneged on them. After's excitement stems from reports that Alexander Livebits, the Russian finance

Livinits, the Russian Imanol minister, inght be thinking of making French bond hiddens a symbolic gesters, by handing over some loof.

After says the reneging on interest payments and redemption of bonds ruhsed. hundreds of thousands of hundreds of thousands of investors who had not their trust in Russia. Its case is strengthened by the sact that Russia has substany partially remains of U.E. and other bondholders. Moreover, Russia committed itself to do by the same for Fesnithing steeps in 1992.

Afper is a pretty missile Anger is a precise mission of the lobby ist. Less year it criticised Anatoly Solidonic mayor easily.

John Market Solidonic mayor easily and the lobby the lobby is a lobby the lobby is a lobby in the lobby is a lobby in the lobby in the lobby is a lobby in the lobb

Since then if has written to reminding them of Russia's
-record on bondare syment. The
result? After a membership grew
by more than 2,000 to 8,200 in the last year.

There are an estimated am outstanding bands in France, though it's anybody guess what they're worth Something ween nothing and a huge whack, but in any case, better than a kick in the teeth.

Hard driving Tan Sr Yahaya Ahmad, chairman of Malaysian cai

isamulacture: Propin and new boss of UK sports car specialist Lotas, is a then in a hurry. One of that dynamic breed of have it all entrepreneurs; he's just 50 and looks no more than 30. The son of a Malaysian. forestry department official, he studied automotive engineering in the UK, and in the past year as shot to prominence among Malaysia's business community. His public profile arrived with lishion of a 32 per cent stake in Bicom Holdings, the te controlled industrial conglumerate. Hicom was used to immch a Malaysian motor industry through its Proton

Yahaya has taken the wheel at Proton But this week he also found himself with an 80 per

with cash strapped Italian entrepreneur Romano Artioli was completed in just 20 minutes. The product of detailed

advanced planning?
Not at all, says Yahaya. We were meeting for the first time and Artioli kept struggling to pronounce my name and title in full. He kept doing it and I thought if I don't put him out of his misery we are going to be here all day. So I gave him the money after 20 minutes."

Two to tango The glacial movement of Anglo-Argentine relations inches ietre forward on Sunday, with the arrival in the UK of

Argentine army.

He's travelling to British for the highest level meeting: between the two countries' top brass since the 1982 war over the Palkland islands in the South Atlantic

General Martin Balza, chief of

the general staff of the

Argentine diplomats insist Balza harbours no grudge against the British officers who took him prisoner in the Falklands, where he was commander of an artillery

The visit's organisers prefer to stress other aspects of the little-known military relationship between London

and Buenos Aires, such as the fact that the two countries soldiers work together closely as peacekeepers in Cyprus, and until recently did so in Bosnia. A Royal naval vessel, HMS Endurance, called last year at Buenos Aires and apparently

eceived a warm reception. This mutual admiration society might even reach the highest possible plane - a polo match between the two countries' armed forces. Our money's on the Argentines . .

Dollars and sense Farewell frying pan, hello fire. Serge Robert, the French banker who has just been named governor of Bosnia's new central bank, might well consider adopting that as his personal

Robert has the delicate task of . implementing the financial side of the Dayton peace agreement aimed at re-unifying the country's two halves, under which the bank should amass sufficient foreign reserves to support a common currency. The Moslem, Serb and Croat-controlled parts now each have their own corrency, with the Deutschmark the only one

accepted across Bosnia. Oh, and the frying pan? Robert has just spent the last eight months as senior adviser to the governor of Haiti's central bank

Financial Times

50 years ago Nationalisation in France

Newspaper reports in Paris

substantiate recent rumours of operational losses suffered by the principal enterprises nationalised during the last 12 months. The position of the National Coal Mines Corporation, which operates all French coal mines, eppears especially unfavourable, its monthly deficit being estimated at Frs. 900,000,000. communiqué of the Ministry of Industrial Production cimits that disbursements in the third quarter of 1946 exceeded income by some Frs.4 milliards of which Frs.2 milliards represented the cost of State holidays and capital re-equipment. Suggested remedies are an increase in the retail price of coal by approximately 22 per cent or restoration of the Government subsidy.

U.S. Lifting Controls Rapid progress is being made by the U.S. authorities in issuing the various edicts necessary to terminate Government controls on commodity and food markets. Resumption of futures tracing in wheat and lard has been sanctioned at Chicago, and tea has been freed from all restrictions other than general import control.

LAWYERS FOR BUSINESS



Swissair threatens to ditch stake in airline

Sabena crisis averted as unions agree to cuts

By Emma Tucker in Brussels and William Hall in Zurich

A fresh financial crisis at Sabena was averted yesterday as trade unions agreed a costcutting programme after Swissair threatened to walk away from its SFr260m (\$207m) investment in the Belgian

Mr Paul Reutlinger, the Swissair appointed president of Sabena, indicated that if unions continued to disrupt operations, the Swiss company might write off its investment in the company and even relinquish its 49.5 per cent stake.

He said that, if Swissair did not get the hoped-for return on its stake in Sabena, the management would decide not to invest any more and "pull out of the company". The threat receded after an

announcement that Sabens's management had reached agreement with unions on a draft secord to cut BFr2bn (\$600m) off wage costs. In

Anger over

ensured such measures would

not be applicable in the United

However, iast March an

advocate general of the Euro-

pean Court of Justice made a

preliminary ruling that the

UK government's challenge of

the legality of the directive

The final judgment is sched-

uled for November 12. In a majority of cases, the court

has endorsed preliminary rul-

Mr Major plans to campaign

in the British general election, expected next May, on a plat-

form that be will scupper the

IGC unless the directive is

The government will attempt to delay the direc-

tive's effect in the UK by cit-

But it has agreed it will not

he seen to be hreaking the

Maybank, which will inevita-

bly compete with the new

entity. But analysts said the

government, which has a sub-

stantial indirect stake in May-

bank, persuaded it to seil its 75

per cent holding in Kwong Yik.

A proposed merger earlier

this year between the local

Pecific Bank and the Malay-

sian operations of Singapore's

Oversea-Chinese Banking Corp

has yet to be finalised.

"disapplied" in the UK.

ing the need to prepare.

Malaysia

Continued from Page

had no foundation.

work rule

Continued from Page 1

return, management will come up with another BFr2.7bn of savings by increasing efficiency between now and 1998. Swissair's shares fluctuated wildly in response to the day's developments hefore closing only SFr1 weaker at SFr985, d Sabena's "Horizoo 1998" plan

was drawn up by Mr Reutlinger as a way of saving Sabena without alienating the unions. His predecessor, Mr Pierre Godfroid, resigned after unilaterally suspending all collective job agreements — a move which ied to extensive disrup-

tion by ground and pilot staff. Yesterday, unions representing Sabena workers agreed to the tsrms of the plan, but pilote staged a striks that delayed some flights. They wanted to signal their disap-proval of the agreement but said they did not envisage any

more action in the near future. The savinge would he reached through a combination of a two-year wage freeze, joh cuts, changes to working

conditions, increased flexibility and internal transfers. Swissair's fortunes are closely tied to the success of its investment in Sabena which it bought in May 1995.

Sabena is supposed to provide it with a base within the soonto-be-liheralised European But the investment has failed to live up to expectations and is proving a chal-ienge for Swissair's highly regarded new management team headed by Mr Philippe

Bruggisser. Swissair's shares have fallen 27 per cent from a peak of SFrl 345 this year. Analysts believe it would be very hard for Swissair to walk away from its investment, in spite of its threats, because of its own heavy financial exposure. In addition to taking a stake, the Swiss carrier has provided another SFr160m in a

loan to a consortium of Bei-

gian investors in Sabena.

World stocks, Page 34

Tutsis tighten hold on eastern Zaire

By Michela Wrong in Nairobi

Tutsi fighters are on the verge of seizing a swathe of eastern Zaire, putting them in a posi-tion to dictate terms to the

Zairean authorities.
The country's undisciplined and anarchic army seemed to be heading for a humiliating defeat yesterday es Tutsi fighters advanced on Goma, the capital of north Rivu. Zaire's president, Mr Mobutu Sese Seko, is absent, undergoing treatment for prostate

cancer in Switzerland. The Tutsis were reported to be in control of Goma airport, a key access point for army reinforcements from Kinshasa and the centre of rellsf operations for more than Im

refugees. The presence in the area of the Hutu refugees, who fled the 1994 genocide in Rwanda, is deeply resented by the Tuisi regimes in both Rwanda and Surundi, which have been

under frequent attack from extremists in their ranks. To the south, Tutsl Bany amulenge guerrillas took several reporters on a 50-mile tour of the area between Lake Klvu and Lake Tanganyika, demonstrating that a stretch of land from the towns of Uvira to Kamanyola was now

in rebel hands. Mr Laurent Kabila, of the Alliance of Democratic Forces for the Liberation of Congo-Zaire - the name adopted by the Banyamulenge guerillas told a Reoters reporter his men had captured Bukavu, capital of sonth Kivn, and were mopping np resistance hy militiamen and former Rwandan soldiers.

Analysts suspect the Tutst fighters in north Kivu may be members of Rwanda's army. If this were proved, it would lend weight to the theory that a proxy war is being fought in the region between the Rwandan and Zairean armies. Rwanda continues to deny being behind the fighting,

describing it as an internal Zairean problem and refusing to take part in censefire talks. As mortars and artillery fire targeted the outskirts of Goma yesterday, 115,000 Eniu refugees from the camp of Kahindo, 40 miles north of

Aid workers said they were aiming for Mugunga, where 400,000 Hutus make up what has been described as "ths biggest refugee camp in the

Relief agencies, which this week pulied their international staff out of south Kivu were on standby to evacuat about 120 expatriate staff but said that they were reluctant to leave whils their help was seeded by the numbers swell-

Hashimoto clears

By William Dawkina in Tokyo

a one-party minority govern-

eral Democratic party finalised a policy accord with its two former coalition partners. Members of parliament will probably elect Mr Hashimoto

by a narrow margin at an extraordinary session of the lower house next Thursday. The conservative LDP is likely to govern alone, with its two former partners offering parliameotary support on the issues outlined in the policy

That would make the next government more coherent The LDP fell just short of a thso the previous disparate majority at the polls, winning alliance of conservative LDP plus leftwing Social Democratic party and centre-left

would be able to pass only uocontroversial legislation. That suggests a host of prohusiness proposals could he delayed, including the lifting of a ban on holding companies, the break-up of Nippon Telegraph and Telephone and cuts in corporate taxes.

way for minority LDP government

Mr Ryutaro Hashimoto seems certain to be ejected next week for a secood term as Japanese prime minister, at the bead of

Mr Hashimoto moved a step cioser to forming a govern-ment yesterday when his Lib-

New Harhinger party.

hang on to power.

However, the position of a one-party LDP government would be so precarious that it

Mr Hashimoto's progress on

hureaucratic reform will probably determine how long his government will he able to

The prospect of another weak government contributed to yesterday's 1.04 per cent decline in the Nikkei 225 average to 20,466.86. It has fallen 2.34 per cent, or 491 points, in the past two days. Yesterday's accord commits

the next administration to a 10-point plan, the main high-light of which will be proposals to streamline the number of government ministries in the five years from early 1998, when the bureaucratic reform proposals are due to be submitted to parliament. The need to reduce the size of Japan's powerful hureau-

cracy was the keynote of the

campaigns of all the main par-

ties in the October 20 election. 239 seats in the 500-seat lower The most recent minority government, under Mr Tsutomu Hata in early 1994, lasted just two mouths, the shortest lived in Japanese postwar history. Mr Hashimoto's next government is expected to last

longer than that, if only because the current opposition is more fragmented and disorganised than was the LDP during its year-long stint in opposition until mid-1994.

Editorial Comment, Page 15 ing Mugunga.

FT WEATHER GUIDE

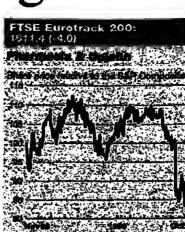
THE LEX COLUMN Curing Pharmacia

Born a stock-market star a year ago. Pharmscia & Upjohn is losing height with alarming speed. Over the past three months the drugs group has seen its shares fall by a fifth, giving up much of the rise that greeted the 1996 merger of Sweder's Phermania with Unions of the den's Pharmacia with Uglohn of the US. The performance leaves a par-ticularly bitter taste since Volvo, the original owner of the Swedish half, sold a \$2bn share stake in

The group's problems were evident in yesterday's poor third-quar-ter results, which showed underly-ing sales growth of only 4 per cent. Many of P&U's older medicines havs lost their patents and are under pressure from cheaper generic rivals. Unfavourable exchange rates will hit this year's earnings. And with eight therapen-tic categories. P&U is spreading its research and marketing effort too

None of that is new bowsver. Meanwhile, the \$500m cost-cutting programme is on track and there are fresh products on the way. Treatments for glaucoma and colorectal cancer have already been launched and a promising incontinence drug should be on sale in 1998. Shares in Rhons-Poulenc Rorer, another merged drug company, have jumped 85 per cent over the past 12 months as investors have switched their attention from cost savings to its new products. That illustrates the potential if P&U can make a similar transition. On just 14 times next year's forecast earnings, a 40 per cent discount to its US peer group, the shares are worth buying.

However one looks at it, Shell's third-quarter results were disappointing; when oil prices are buoy-ant, a 7 per cent drop in underlying earnings is conspicuously unimpressive. Part of the problem, as always with Shell, is presentational: stripping out hidden one off oddities would make the figures look less grim. Nonetheless, the underlying reality is clear: a sparkling upstream performance is being continually dragged down hy lousy returns downstream and in chemi-cals. To be fair, Shell is under no illusions about the problem and is doing something about it. The planned US downstream alliance with Texaco would be a big step forward. And in chemicals, some



BASF in polyethylens, and with Excon in petroleum additives – sug-gest Shell is not asleep on the job. The snag is that such prospects have already sent the shares to dizzy heights! Exxon still looks pricier, but Shell now commands higher multiples of earnings and cash flow than more or less any other oil stock. If the company dslivers everything investors are hoping for, such a rating is credible. But the potential for disappointment is obvious. Shell's snail-like progress in rationalising European refining is not encouraging. And although the group's cash pils is absurd, investors cannot rely on getting their hands on it - especially if Shell ever delivers the step-up in capital expenditure it has long promised. Shareholders should consider taking profits.

Body Shop

After the rude growth of youth and the anguished introspection of adolescence, Body Shop is beginning to show signs of maturity. The tortured dehats over whether to take the company private appears to have had a cathartic effect, refocusing a management which had shown signs of losing lis way. Late in the day, it has remembered that it is first and foremost a retailer, even if it is also involved in manufacturing and distribution.

Yesterday's results were encouraging: earnings per share best mar-ket forecasts, rising 29 per cent. The continued strong growth in Asia was also a timely reminder that the brand has considerable potential. Just as relevant, though, was evidence that the group is taking steps large recent joint ventures - with to improve profitability in its more

mature markets. At the moment, only 30 per cent of visitors to stores make purchases. And those that do have a low average spend. Initiatives to improve the design of the shops, and a significant pruning of product lines, should improve these figures. Moreover, progress in the US, where the company continues to make losses, will be assisted by the appointment of a retailer as chief executive.

On valuation grounds, the company's shares are attractive. Earnings growth should outstrip the sector over the next few years. But on a 13, the shares stand at a discount of about 20 per cent to other retailers. Any re-rating, however, is likely to await news of progress in the US.

UK underwriting

It would be churlish not to wel-come an initiative which helps erode the fixed commissions that characterise equity underwriting in the UK. Schroders' decision to put out to tender a portion of the subunderwriting of the £220m Stakis rights issue saved the company £400,000, or 8% per cent of its under-writing costs. The exercise underlined that there is no justification for fixing commissions regardless of the risks associated with raising

Large companies with strong credit ratings will doubtless wsl-coms an initiative which promises to reduce their cost of capital. But their smaller brethren have reason to be pervous, since Schroders' initiative seems likely to reveal that the status quo means less risky offerings in effect subsidise their riskier counterparts. Smaller companies are likely to find themselve the victims of this more deregulated environment. Yesterday's initiative went off smoothly, but it had been flagged well in advance. The more testing scenario will be when there is less demand for the stock. In that case underwriters and sub-underwriters may well, rightly, demand higher commissions. Of course, Schroders' initiative is clearly an attempt to bolster the status quo and buy off the Office of Fair Trading. For instance, if the approach works for a third of the issue, it is difficult to see why it could not work for the whole. But now the genie is partly out of the bottle, there will surely be no going back.

Additional Lex comment on Stakis, Page 23

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October 1996

Europe today There will be rain and showers

over most of the British Isles as a frontal system approaches. The rain will be particularly heavy in Scotland. The Benefux and Germany will stay rather cloudy with rain or show Germany. Most of France will have sunny periods although the Mediterranean coast will be sunny. The Iberian peninsula and southern Italy will have plenty of sun but patches of cloud are expected in northern Italy. The Alps will have some showers. The Balkans are expected to be sunny and dry.

Five-day forecast More rain and showers are

expected over western Europe as a series of depressions moves into the continent. Each disturbance will be accompanied by strong winds. High pressure will provide plenty of sun over most of the Mediterranean and over eastern

TODAY'S TEMPERATURES



Caracas Cardiff Casablar Chicago Cologne Dakar Dallas Delhi Dubai Dublin Dublin

sun 22 rein 14 cloudy 14 sun 19 rain 12 rain 12 rain 29 fair 30 fair 14 fair 32 fair 32 sun 32 sun 39 sun 26 fair 21 sun 20 fair 15 cloudy 15 cloudy 15 cloudy 15

Majorce Metts Manchet Merchal Methour Marris Methour Marris Montree Moscow Munich Natrobi Natr sun 20 sun 21 rein 15 shower 31 feir 24 feir 24 feir 36 feir 45 feir 16 feir 18 feir 18 feir 18 sun 17 feir 28 sun 17 feir 28 sun 18 sun 17 feir 28 sun 18

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St. Freco
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Lufthansa

Credit and Rieds A

Richard Donkin meets a Brazilian who believes that freedom at work is a recipe for results

Welcome breath of laisser faire

was visiting the UK to pass on the recipe for his own style of management. In fact it was more like an antidote to management because Semler spends very little agers among the small satellite units of not more than ebout 10 people which characterise a growing proportion of the company.

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S. A. Contracting

1 - 20

- Acm

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7 1 (41)

Some of his ideas are adopted, some are not. Sucemerge without his contribution. One idea that led to the creation of a business pro-viding management for outsourcing programmes contributed 50 per cent of the group profits within two years of its formation. "The concept was aomething I didn't understand but others did," said Semler.

annual conference of the Institute of Personnel and Development in Harrogate last week,

His views on employment want to buy their work if believed that if there were they are given a blank card are radical. "Every company Semler, president of needs lazy employees," he Semco, the Brazilian industrial products manufacturer, said in a typically provocative statement. He believes that working should reflect the way people behave outside the office. Not everyone, he argues, is imbued with the same approach to work. Teams, however, can feed time managing. Most of his and prosper from a combina-tion of styles. tion of styles. Semier has no idea how

many people work for the company or how much they are paid. Many of them set their own pay rates. "Why debate salary? We all want to make as much as possicessful business ideas also ble," he said. Employees are provided with the information to settle their own pay they know what the market pays, how much colleagues earn inside the company and how much money the company is making. When establishing their pay rates, says Semier, employees know that eix months later a department may no longer

vices too highly.

Two out of three people who work on the premises are self-employed or work on contract for another company. They can use the hardware and telephones just the same. Semler's laisser faire management seems to work. Semeo has grown nine-fold in the last 10 years to become one of Brazil's leading companies in this field.

His idiosyncratic formula is based, he said, on a simple premise that the most difficult thing in business is to get peopla interested in their work. "Everything else quality, profit growth - will fall into place if enough peo-ple are interested in coming to work on Monday morning," he said. Semler began his approach

to the business hy asking "childish questions" such as "what happens if someone is not there at certain time?" Some in his company

they have priced their ser- not fixed working hours peo- on which they can write company that is self than 310m in net revenue in pla would come as late as their own title. Most do not possible and leave as early as possible. Semler believed differently. "People go to work because they are looking to do something with their life. I have never same way I have never met

> He refuses to be paternalistic or to set any kind of company culture. Culture, are employee participation, be argues, is e dynamic that profit-sharing and, open is constantly changing. Employees can wear what they want at work. OK. All the businesses work on six month cycles when peo-

business to make money."

ple may change jobs or be removed from their tobs if they have not performed. Each individual must justify his place in the team - even the head of the team - to his colleagues. Job rotation is encouraged.

When someone is recruited

opt for a title although one operations manager, said Samler, decided to call him-

charge of operations". He rejects the suggestion met anyone who goes to that the business is anar-work for the money. In the chic. "Everybody knows what they are doing there, why they are there and how they are cootributing to the final result." The three cornerstones of his approach information systems. He said: "Participation gives people control of their work, profit-sharing gives them e

self "Royal Pharaoh in

The most refreshing aspect of Semler's approach in a business world that is becoming wedded to process is that it is not prescriptive. The result, he says, is that

reason to do it better and

informetion tells them what's working and what

propelled".

Russia beckons

The extent to which headhunting firms have been penetrating the growing central and eastern European markets for executive recruitment is apparent in a report* published this week by the Economist Intelligence Unit. The report, compiled by Nancy Carrison Jenn, shows that Russia has the greatest potential in the region, forecast to grow by 25 per cent in 1996.

Hungary and the Czech Republic are now considered to have mature and sophisticated search markets, jointly worth between \$10m and \$12m a year. Headhunting in Poland is worth about \$15m. with forecast growth of 20 per ceot in 1996. As the chart shows, H. Neumann of Austrie is the clear marketleader in the region with

"we have ended up with a nine offices earning more 1995. Ward Howell, of the US, the pioneering firm in Moscow in 1993, has maintained a leading position, in second place among the rev-

enue earners in the region. The report estimates that headhunting worldwide is

now a \$5bn to \$6bn business,

*Executive Search in Central and Eestern Europe. choosing and using a headhunter. Nancy Garrison Jenn, is published by the Economist Intelligence Unit, 15 Regent Street, London SWIY 4LR, tel 0171 830 1007 (or New York tel 212 554

0600), price £165/\$265.

just under half of which in Europe. The 20 largest inter-

oational search firms had

worldwide revenue of \$1.6bn in 1995, 23 per cent more than in 1994. Their combined

worldwide sales are expected

to double by 2000.

Top 10 headhunters in eastern Europe Leading executive search firms in central and eastern Europe by

number of offices and net revenues	1995 Net revenue \$m
No of offices	Central & World eastern Europe
H Neupping, water	9.6 72.5
Warti Howell 8	8.2 73.0
Kom/Ferry 7	6.0 216.7
Amrop 7	3,1 126.7
Accord 3	2.0 7.32.6
Egon Zehnder 4	2.8 146.3
Nicholson 5	2.0 n/a
Transearch 5	1.7 50,2
Heistick & Structures 2	1.5 161.0

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 Strong analytical, technical and communication skills.

Initiative, creativity and maturity.

If you are a commercially minded and ambitious young executive wishing to progress your career you should contact either Annabel Carmichael or Paul Wilson on 0171 269 2318 or write to them, enclosing a full curriculum vitse at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH. Fax: 0171 405 9649.

Please quote reference 261906.

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The Position

- Secure and execute mandates for raising debt or equity capital, private plecements and project financing
- Support the marketing and client development efforts of the Bank in Lebanon and the Levant
- Help attract and develop junior professionals to the team Assist with building a long term investment business

The Requirements

- Personal and professional commitmeet to the evolving reforms and reconstruction of Lehanon, and a
- conviction favouring the growth of the Levant and the Mideast as an emerging market
- 3-4 years US or European experience at recognised investment banks, and an MBA from a leading university
- Demonstrable track record with corporate finance transactions, debt or equity, or M&A
- Highly numerate, analytical, technology literate and transaction oriented
- Self starter with drive and ambition, and a desire to live in Lebanon Knowledge of French and Arabic an advantage

Interested candidates should send their CV's together with details of current compensation to:

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Highly influential new position with a mandate to build a significant business in Europe. GE Capital has assets of c. \$185 billion worldwide and turnover of c. \$2.4 billion. It is active in 26 different financial roles husinesses and European operations are a principal focus for rapid growth both by acquisition and organically. Its Commercial Finance business group aims to deploy its highly successful range of US roducts and services spanning asset-based and cash flow lending, capital markets placements, receivables and export financing, and equity and debt investing. The Group has an appetite for arranging major commercial financings both bilaterally and in syndication. This position will have access to very

THE QUALIFICATIONS

- P&L responsible to the MO International Orvision in the US for the origination and execution of Commercial Finance's business development programme throughout Europe.
- Targeting relevant public and private companies and leading detailed corporate lending negotiations principal to principal Recruiting and developing a small dedicated team of transactors.
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Business Development Director

office (and its satellite in Delhi) services activities in Europe, Middle East, Africa and Central Asia and it has recently made equity and debt investments in 5 multi-billion energy, infrastructure and telecoms projects within the region. It now wishes to appoint a top-flight professional to spearhead the development of opportunities across a broader product and project base. The group has a large appetite as a principal investor and access to very substantial res

THE ROLE

- Reporting to the Managing Oirector GPSF in London with the remit to identify structure and
- Develop existing and new relationships with major operators and corporations to identify subordinated debt Investments.
- Working with a small dedicated team to build GPSF's profile and reputation within the region. Key contributor to strategy.

THE QUALIFICATIONS

First-class, experienced structured financiet with relevant origination and transaction experience in the region. European language skills highly

Excellent commercial and analytic skills, ideally

- with a broadly based exposure to telecoms and infrastructure projects. Top quality training and transaction experience whether from a developer, major investment bank or boutique.
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As one of the worlds leading and most prestigious Investment and Commercial Banks, our client has an enviable reputation for being at the forefront of product innovation and development, whilst maintaining the integrity of its highly valued credit culture. The Credit Risk Management function plays a vital role in developing credit policy and portfolio management techniques, in addition to providing an overview of the Bank's group credit process. As part of its ongoing commitment and development of this key area, the Bank now seeks to make the following appointments:

SENIOR ANALYST

Responsibilities

- Credit risk management of cash and derivative products; Credit risk analysis of exotic and structured transactions;
- Credit risk analysis of derivatives portfolios;

confidence, Sean Carr or Richard Lyons.

Analysing the effects of credit provisioning on derivatives

ANALYST

- Responsibilities Credit risk analysis of trading counterparties to include funds, fund managers, brokers, dealers and Investment Banks;
- Legal risk analysis of derivatives documentation;
- Co-ordination of credit policy for front office and credit risk management areas.

ANALYST OPERATIONS

- Analysis of settlements channels for cash, securities and derivative instruments;
- Credit risk analysis of both safe settlement and electronic banking payment channels;
- Development of credit policies for settlement risk.

It is envisaged that over time these positions will develop to cover additional areas which will possibly include: the participation in the development of RAROC; evaluation of economic capital: and the analysis on a

transaction/portfolio basis of emerging markets business. Candidates will be ambitious, career orientated University graduates, preferably with a maths or science degree, who will have gained 2-3 years relevant credit risk experience within an active player in the Investment Banking marketplace. If you feel you have the necessary skills and experience to contribute to this specialist group, and wish to play an important part within this Head Office function please contact, in strictest

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THE PERSON A holder of an economics or other business-related degree, you have

some 8-10 years relevant experience, a few years of which have been spent in a similar position. In addition, you possess excellent analytical and communication skills, together with the ability to work independently and to synthesize complex issues. Fluent in English (French or a Slavic language would be an asset), you are If you feel that you match our profile and are interested in joining this dynamic team

of professionals, please reply in the strictest confidence with full curriculum vitae, covering letter and details of current remuneration package, attaching a brief written description of an event or incident in relation to a specified task or process in your professional life where you feel you performed very well and the outcome was successful. Send your application to:

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interests in emerging markets, is seeking an outstanding dealing in the region and possess an extensive network of senior individual to strengthen their coverage of the African region. contacts within the African financial community. A strong Working as a senior member of a specialist team, the understanding of local business practices and regional cultures



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We represent a rapidly expanding international London based bank with an established presence in Western and Emerging Markets.

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The ideal candidate will have exceptional presentational skills and be willing to travel to secure and complete mandates. This is an outstanding opportunity to play an integral part in the development of a highly successful business.

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Responsible for the support of a wide range of sales finance activities involving Fairchild and Domier sirchaft, this position will report to the Director of Sales Finance in San Antonio, Activities will include structuring, negotiating and documenting aircraft leases; monitoring portfolio activity and syndications. The successful applicant will have excellent presentation and communication skills, tires to five years arrant linance experience, including turboprops, and e knowledge of asset-based and other aircraft finance structures.

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This position will participate in a diverse range of treasury activities undertaken by the CFO and Treasurers of the compeny. The finance group establishes budgeting and planning procedures for the compeny, prepares frequent reports for management, stockholders and financial institutions and pursues capital markets transactions. This position will support these, and other important financial activities.

The successful applicant will possess a graduate degree in business or a related field, three to five years experience in reamifacturing and the ability to work effectively as part of a

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Your brief will be no build, divelop and manage the quantitative process within our European investment team. Working closely with the rest of the team, you will take responsibility factbe quantizative management of European equities and oversee its effective implementation within the investment process. At least three years' quantitative management 1 of equines is required.

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You will join an established, small and successful Japanese quartitative team in order to develop further the investment screening process. Experience in equities would be an edvantage but is not essential. The ability to work with the minimum of supervision and to formulate and research new ideas is essential 14 .1

For both positions we require a ligh level of numerical and a good degree in either

mathematics, computing accompanies or a science related subject.

To apply, please write with your CV to Lindsay Armstrong, Recruitment Co-ordinator,

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Fixed Interest UK Business Manager

Mercury Asset Management Group plc has grown steadily over the past 40 years to become Britain's leading investment house, with over £80 billion under management. As part of the strong growth of the Fixed Interest Division, reflected by a £19 billion increase in

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aspects of running the UK Fixed Interest team within the Fixed Interest Division. Strengthening client relationships within the team by understanding and addressing client needs and issues of concern. Specific responsibilities will include:

Working with fund managers and marketing specialists to ensure that the team's value proposition is fully and accurately communicated.

The successful candidate must have substantial experience and understanding of Fixed Interest financial markets. It is likely that she/he will have had some exposure to fund management and a minimum of five years financial market experience.

· First class influencing and interpersonal skills, with the ability to communicate effectively

Strong academic background, an MBA would be preferred, and the ability to work within a

team framework. The basic salary package, bonus and benefits offered will be extremely competitive and commensurate with experience.

ested candidates should write to George Corbett at BBM Selection quoting Reft 412 and enclose a full CV that includes contact telephone numbers. All applications will be treated in the strictest confidence.

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APPOINTMENTS

QUANT ANALYST

Up to 2 years experience and/or M.Sc/Ph.D. Strong IT skills (C++/Unix etc). Please contact

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Stuart Norbury

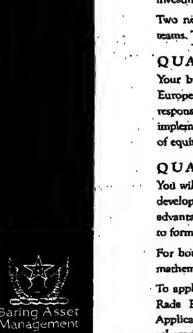
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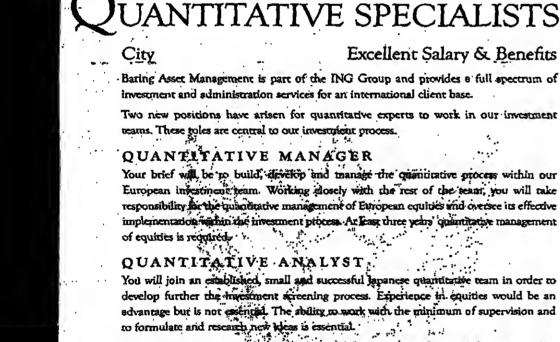
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To create a test environment and manage testing for

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Comms. Controller Manage all communications, implementation functions for payment system interfaces and.

contingency

links to interbank clearing system

Requirements Analyst Assist in determining business

requirements and providing implementation and

training assistance.

Technical Author

To write, format and control all EFT documentation.

(Relevant experience in EFT, EDI or Message Switching projects would be preferred, but involvement in projects of similar size and complexity in the

financial sector would be acceptable.)

SYSTEMS DEVELOPMENT

Project Managers

These are senior posts and require experience of development utilising methodologies within the complete system development life cycle. Knowledge of banking and project controls are essential, and expertise

on AS400, PCs and Oracle would be

an advantage.

Appropriate tax free salary levels will be paid to reflect the importance of these posts. Benefits include accommodation, flights, transport allowance, annual leave, medical cover and life insurance.

Perfect knowledge of the English language is a MUST.

If you believe you have the right background and experience to fill the above posts then call Tom Delves, Head of Information Services Division on (9662) 6613412 (direct) (9662) 6608820 ext. 643 or fax your detailed CV on (9662) 6608820 ext. 160 or (9662) 6605304.

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- · Growth by acquisition is a fundamental dimension of the company's strategy. It therefore needs a Finance Director who will actively support this development whilst maintaining effective control and service standards.
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- strong service orientated culture. International experience could be useful, although initial focus will be UK. Hands-on, energetic and demanding high standards. The role calls for commercial
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e apply in writing quoting reference 1263 with full career and salary details to: Alen Mumby Whitehead Sciention Limited 11 Hill Street, London WIX 608 Tel: 0171 290 2043 http://www.gbnet.co.uk/whitehead



Finance Director

Chequer Foods Limited

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An exceptional Finance Director is now sought to assume day to day control of the financial management function and to act as a key member of the management team on the formulation of overall strategic policy. Reporting to the Managing Director, the principal tasks will be to oversee and review the preparation of management and statutory accounts, initiate and manage new technology improvements, act as the principal point of contact on financial issues with professional advisers and provide assistance to the Board on the financial implications of commercial transactions, including acquisitions.

Appropriate candidates will probably be in the age range 35.45 and of graduate calibre with a recognised accountancy qualification. It is essential to demonstrate

several years' experience as a Financial Director in a manufacturing environment (either a stand-alone company or a division of a major group) with exposure to standard costing issues. IT literacy is very important. A knowledge of European languages, particularly German and French, would be very useful. The appointee will be an inspirational team leader and an approachable individual who can relate to, and who seeks the views of,

An attractive salary package will be offered including substantial bonus potential and a quality. car. Opportunities for further career development within the European group are excellent.

Please write, in confidence, with full career and salary details to Geoffrey Mather, MSL International Limited, 32 Aybrook Street, London WIM 3JL. Please quote ref:

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ACCOUNTANCY APPOINTMENTS

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Six figure package

Due to the expansion in size and complexity of its UK subsidiary, our client, a major U.S. investment bank is seeking a Head of Finance to redesign and relocate its U.K. financial, accounting and regulatory operations from New York to London.

Reporting directly to the Controller in New York, the initial task will involve extensive liaison with the present incumbent, with some travel to New York. Responsibilities will include accounting, tax and regulatory functions for the company's U.K. affiliate.

Candidates must have proven organisational and management skills, with the ability to grow and develop the role as the bank expands its European operations. Candidates will be qualified accountants, with at least five years proven senior management experience within the securities arm of an investment bank or, alternatively the financial services division of a leading international accountancy firm.

A thorough understanding of derivatives and capital markets products combined with a sound knowledge of SFA and regulatory reporting are essential requisites for this challenging and exciting role.

Interested candidates should send or fax their Curricula Vitae, stating current remuneration package, to Carol Jardine, Principal, Jardine Kelso, 53 Shepherds Hill, London N6 5QP. Fax: 0181-341-4463. Interviews will be

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FINANCE DIRECTOR

MAJOR INTERNATIONAL GROUP

WEST MIDLANDS

TO \$75,000 + BONUS

business development including M&A. Significant

 Opportunity for an experienced finance: professional to work closely with a recently appointed Main Board Director to build on the growth strategy of a £300 million plus turnover business of a major international group.

 The business comprises a number of companies around the world, with the centre of gravity in the USA pursuing global expansion plans in the manufacturing and selling of equipment to multi-national drinks and fast food

 Key tasks will include, the provision of a comprehensive financial service for a global co-ordination including the development of egrated IT systems and the contribution to

business, the ongoing development of financial are apply in writing quoting refere with full career and salary details Deborah Whitehouse

Whitehead Selection Limited
4 The Courtyard, 707 Warwick Road, Solibul
West Midlands 891 3DA. Tel: 0121 709 0905

 Probably 40-50, qualified accountant with broad commercial experience in the manufacturing sector. International experience is important, particularly in the USA. Demonstrable success in leading strategic IT

international travel will be necessary.

projects would be an asset, as would exposure to international M&A activities. Operating experience in both large and small company environments would be preferable

 Weil-developed influencing skills are vital in a business culture which has been highly devolved. Determined but diplomatic character. Ability to operate independently. Willing to invest 5+ years in a senior position within a fascinating and expanding market.

Whitehead

FINANCE DIRECTOR **International Marketing Services**

Jeddah, Saudi Arabia

SMITH

package

US\$56,000 plus expatriate

Our client is a British-Managed offshorebased marketing services group with a multinational client base, currently operating on the Arabian Peninsula and with ambitious expansion plans in place. Growth has been sixfold in its first three years. A Qualified Accountant with experience in

the industry sector and with exposure to international business (preferably in the Middle East) is required to join the Expatriate Senior Management Team as the first Finance Director. The main tasks will be to assist in the restructuring into separate companies, supervise all accounting matters,

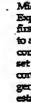
set up and implement all relevant cost controls and systems, take responsibility for general administration and, in summary, establish the necessary operational financial

structure which will enable the Group to meet foreseeable targets.

This will require a stable, mature personality (not necessarily in years) with impeccable professional standards, an entrepreneurial ability, strong personal skills in dealing with people of various cultural backgrounds and the desire to forge a career in this environment. This is not a contract posting.

The package will include a tax-free salary of US\$56,000, family housing, medical insurance, car and a return flight annually. Resumes only, please, to: John West, Kingston Smith Executive Selection, 2 Dryden Street, London WCZE 9NA. Fax: 0171-240 0723. E-mail: 100131.3550@Compuserve.Com

Interviews will be held in London and the West Midfands.



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BRUSSELS

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AGE 26-29

Moore Corporation is a global leader in delivering information handling products and services that annual sales of USS2.6 billion.

Within the corporate audit services the successful candidate will report to the Corporate Internal

ng, executing and reporting on financial/operational audits at mainly European

tions to the management in order to increase the operating efficiency

liaising with external auditors and with local, divisional area and corporate management.

The ideal candidate will be a qualified Accountant (CPA, ACA, RA or equivalent) with at least

For this challenging position, our client offers an interesting salary package including a number of fringe benefits as well as excurse concorunities within an international stroup

ROBERT WALTERS ASSOCIATES



c. £100,000 package Blue-Chip Service Business East Anglia + benefits **Finance Director**

Rare opportunity to join a profitable, high profile and innovative business with an inherent market capitalisation in the region of £100 million which is part of a large quoted group embarked on diversification. Continued expansion and a challenging strategy to grow both organically and by acquisition requires a highly ambitious finance professional to support the Chief Executive in all aspects of strategy and open

THE QUALIFICATIONS

tight financial control.

- Acting as a sounding board to the Chief Executive, setting strategy and evaluating the ongoing performance of a diverse portfolio of high potential start-ups, JVs and recent acquisitions.
- Initiating, negotiating and delivering a range of acquisitions, dealing directly with principals and managing advisors.
- Enhancing the financial management and IT infrastructure to support planned rapid growth. providing guidance to functional reports in the operating companies.

Leeds 0113 2307774 London 0171 493 1238 Manchester 0161 499 1700

Selector Europe Spencer Stuart

Pienns vogly with full details he Selector Entope, het. 160251061, 16 Counsegit Pinco, London W2 ZED

Graduate ACA/MBA, aged early 30s+ with first-class financial management, modelling and corporate development experience from a blue-

Challenging yet diplomatic style. Able to respond quickly and assimilate data promptly to generate imaginative business solutions. Capable of and

keen to encourage initiative whilst maintaining

Highly commercial with superior communication skills. Excellent staff and project management

skills, Effective in dynamic, technology-driven cultures and able to progress further.

c. £80,000 package + options + benefits

International Manufacturing

Head of Corporate Finance/Treasury

Key role at the heart of an acquisitive and highly profitable £700 million+ turnover UK pic with an aviable growth record, well-balanced international profile and a dominant position in each of its chosen niche markets. Powerful balance sheet and strong City support underpin a well-proven and focused strategy for growth both organically and by acquisition. Significant opportunity for a well-rounded inance professional with M&A experience and exposure to treasury seeking enhanced responsibility and professional growth in corporate development and, in due course, general management. Excellent

Selector Europe

Spencer Stuart

THE ROLE

- Reporting to Group Finance Director with specific responsibility for corporate development and treasury as part of a small head office finance
- Working closely with the Board to identify and evaluate potential acquisitions internationally developing proactive relationships with key financial advisors in the City.
- Strategic management of treasury, supervising an established high quality function, focusing on funding and balance sheet management.

Leeds 0113 2307774

London 0171 493 1238

Manchester 0161 499 1700

THE QUALIFICATIONS

Accomplished networker and relationship builder, capable of operating effectively as part of a small head office team. Self-starter with the ability to work

complex negotiations at senior level.

Graduate, Chartered Accountant, aged 30 plus, with M&A exposure and treasury expenence gained in either a merchant bank or a corporate Second

definite European language an advantage preferably German.

Strong analytical skills and broad business overview

combined with first-rate written and oral communication skills. Comfortable handling

Places roply with full details to: Scienter Corope, Ref. F60231061, 16 Consumpt Place, London W2 22D

Treasury Audit Professional

High profile position in a rapidly developing Middle East Bank To £45,000 Tax Free + Substantial Benefits Based Jeddah - Saudi Arabia

The National Commercial Bank is the largest commercial bank in Saudi Arabia. It has a network of over 200 branches and serves customers throughout the world.

The Bank is embarking on a challenging business expansion plan which will include the development of new Treasury. and Investment Services activities. The Treasury Audit function is seen as having a critical role in this development, assisting in establishing and maintaining operational controls in order to support effective business risk management.

As part of this process we are seeking to recruit an additional Treasury Auditor to work within this specialist team. Undertaking in-depth reviews of business areas you will be

- Risk assess products including securities and derivatives.
- Review procedures and controls in the middle and back
- Assess adequacy of management reporting processes. You will have gained operational or audit experience in a treasury environment, together with knowledge of the latest risk management practices and treasury systems.

Applicants for this position should be graduates and/or professionally qualified, with excellent communication and report writing skills. The ability to work independently or as part of a team in a multinational environment is

In return for your skills and commitment, the bank is offering employment on a two year contract basis, renewable by mutual agreement. The package offered includes a tax free salary, performance related bonus scheme, family accommodation, medical expenses, annual return air tickets to country of residence and contribution to school fees incurred in the Kingdom.

For further details and to arrange an interview. please contact Tim Sandwell at Barclay Simpson Associates, Hamilton House, 1 Temple Avenue, Victoria Embankment, London EC4Y 0HA. Telephone 0171 936 2601. Fax 0171 936 2655. E-mail tis@bar-sim.demon.co.uk

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Director of Finance



Northwick Park & St Mark's NHS Trust

To £60,000

Harrow

Excellent career opportunity at Board level for ambitious finance professional. Make a major contribution in shaping this leading provider of health care services in north west London to become a model hospital for the 21st century.

- THE TRUST

 ◆ Provides a full range of general acute services to local population of 500,000 and specialist services to a much wider population of 7m.

 ◆ Clear strategic objectives and corporate values. Strong reputation for medical research and education programmes.

 ◆ Turnover of c. £85m p/s. 2,700 employees. Significant investment in new facilities.

THE POSITION

- Executive Board Member. Contribute to development of Trust strategy and business plans, Report to Chief
- Exercise strong financial control, ensuring targets are mer.
 Provide clear management information in the Board.
- Lead and motivate finance team of 35. Support operational and clinical directorates.
- QUALIFICATIONS
- Professionally qualified, with substantial financial management experience at Board level, ideally in the NHS.
 Both a leader and team player who can improve productivity whilst maintaining quality and financial interface.
- Good communicator with presence and authority. Able to make a real impact and build effective working relationships internally and externally.

The Trust is committed to Equal Opportunities



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Please send full cv, stating salary, ref PS61004, to NBS, 54 Jermyn Street, London SWIY 6LX

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Group Accountant

c£32,500 & BMW

This is on opportunity for a Chartered Accountant with about 1 year's post qualification experience to move to the Corporate Centre of o substantial and dynamic UK plc which is actively seeking high calibre individuals with the copacity to develop a broadly based finance

coreer within the Group. The key aspects of the initial jab will be the cantrol and monagement of the budgeting and forecosting systems ocross the Group; liaison with the business Finance Directors to manage the rolling cash flow and profit forecasts; modelling one-off situations and emerging trends; assistance with the monthly reporting process; and special project work which will include investment appraisal, acquisitions and divestment reviews. The role calls for an interactive young professional with a very well organised approach to the

analysis of the data and forecasting trends.

Applicants should hold a high grade first degree and be big 6 trained with first time professional passes. Computer literacy is a key requirement, together with the ability to develop high standards of analytical and presentational skills.

Location - South West London Please opply in confidence quoting ref: L615 to:

Brian Mason Mason & Nurse Associates 1 Lancaster Place, Strand London WC2E 7EB. Tel: 0171-240 7805.

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Mason & Nurse Selection and Search

Mind the leading mental health charity is sealing a Director of Finance & Resources to provide strategic leadership and be responsible for all Mind's support services including Finance, Human Resources, Administration, Information Technology and Facilities Manageme

You will have a key role to play in Mind's Corporate Managem leading on the development of medium and long term financial strategies and the continued development of Human Resources. A qualified accountant, you will have excellent analytical and planning skills and be a good communicator, capable of explaining complex financial information to non financial people. You will also have a keen awareness of opportunities in a new funding environment. You will oversee Mind's investment portfolio and be a director of Mind's trading

Candidates must have experience of motivating a team and a good understanding of employee relations

Salary for the above post around £35,000 per annum, plus benefits. (Ref. DFR) 15-19 Brosdway, London E15 4BQ (no telephone calls or CV's please). For an application pack write on a postcard only to: Human Resources

Closing date for completed applications 15 November 1996. interviews expected 6 December 1996.

Reg. Charity no. 283329 Mind is an equal opportunities employes

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HEAD OF INTERNAL AUDIT

c.£60K + Executive benefits

The Scottish Provident group currently consists of seven operating units (three based in the UK, the others based in Ireland, Greece, Spain and the Isle of Man) transacting principally life assurance and investment business. The group has funds under management in excess of £6bn, We are looking for an experienced individual to lead the Internal Audit department, which is part of the compact Group Head Office in Edinburgh.

Prudendal control of the business in its widest sense is taken very seriously in Scottish. Provident. There is a strong Audit Committee of the main Board, and within the Group Head Office a Prudential Control Group which acts as a top-level management clearing house for all audit, compliance, risk, control and corporate governance issues. The Prudential Control Group is chained by the Finance Director (who is also Deputy Managing Director of the group) and involves the Chief Accountant, the Accusty and the Secretary. You will be a member of the Group and will be required to report regularly to the Audit Committee; day-to-day reporting will be to the

The job involves: devising and managing a rolling audit plan to cover all the main areas of risk within the various operating units, enhancing the scale and competencies of the existing internal Audit department and raising its profile within the organisation, and developing the practice of good risk management throughout the group.

You will have wide experience of internal audic and highly effective management skills with preferably experience of the financial services sector. The ability to think widely and imaginatively about risk and control issues combined with good people skills will be important factors in the

In return for your commitment, we offer an attractive salary and benefits package, including a car, non-contributory pension and life assurance scheme, private medical insurance and mortgage assistance and participation in a long term incentive bonus scheme. Applications in writing should be submitted to David Adams, Group Personnel ager, Scottish Provident, Group Head Office, 7-11 Melville Street, Edinburgh

EH3 7YZ. Fax: 0131 527 1112. Closing date 21 November 1996.



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c.£100.000 + Bonus+ Benefits

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Facsimile 0171 463 0740

Brewer Morris AXATION RECRUITMENT SPECIALIST

We are representing a worldwide financial services organisation which advises multinational corporations, financial institutions and government entities. The global derivatives financial structuring group engineers unique investment products and creates derivatives-based solutions to tax and accounts issues for major corporate clients. Sustained expansion across the global derivatives business has created a new role within this dedicated team of 6 professionals. Key-

structuring and marketing of tax-advantaged products to clients

- provision of tax input to documentation issues surrounding

As a European qualified Lawyer you will have a broad knowledge of European tax systems and treaty networks, and a genuine understanding of financial instruments and their tax treatment. ideal, however relevant experience gained in a leading advisory firm is equally welcome. Strongly team-orientated, with excellent organisational and execution skills, you will engender trust with a broad range of sophisticated corporate clients. Fluency in two or more major languages (including English) is essential.

GROUP DIRECTOR OF FINANCE

INTERNATIONAL MANUFACTURING

W Lucy is an independent, vertically integrated manufacturer of electrical distribution equipment, gray and SG fron castings. Its two main operating businesses have a combined turnover of c£35m, supported by a property and investment division. It is multi-sited in the UK. with subsidiaries, associate companies and paintership agreements in major world markets. Large scale investment programmes over the last 10 years have allowed the company to meet the challenges of a changing market place.

EXCELLENT SALARY & BENEFITS

Restructuring into locussed business units is ongoing and necessitates the finance function adding value to manufacturing and commercial operations of varying size and complexity. The position takes full responsibility for

the day to day hands-on control of the centralised finance function, including the development of reporting systems and controls. This new role reports to the Board, early accession to which is envisaged.

Candidates will be ACA or CIMA professional accountants with extensive business experience. They will probably be senior financial executives in multi-sited, international manufacturing businesses. Well rounded and highly commercially orientated, they will be skilled in the provision and implementation of tight operating and finance controls.

Please send e comprehensive CV to Keith Miller Howgete Seble & Pertners, 35 Curzon Street, London W1Y 7AE. Tel: 0171-495 1234, Fax: 0171-495 1700, quoting ref:

Howgate Sable

& PARTNERS



EUROPEAN FINANCE DIRECTOR

WEST OF LONDON

This major US based computenteasing and trading organisation has recently established a powerful presence in Europe and is well poised for growth in its major European markets. It is focused on providing the highest level of customer support and choice, whilst remaining at the forefront of developments in systems technology.

In line with supporting the European Managing Director to drive the business forward across Europe, an exciting opportunity has now arisen for a highly commercial individual to join the company as European Finance Director.

Reporting to the CFO in the United States, and the European Managing Director, specific responsibilities will include overseeing European group and management reporting to the US parent and providing financial strategy and commercial direction to this Group. In addition this individual will be responsible for the management of ongoing banking relationships and all other treasury related issues.

The successful candidate, probably aged mid to late thirties, will have a professional accounting qualification, experience of US GAAP reporting and ideally some exposure to the leasing industry (servicing any business sector).

C £60,000 + CAR + SUBSTANTIAL BONUS Strong presentational and inter-personal skills are required to

support the blend of reporting and commercial experience necessary for this position. The ability to manage and motivate a number of teams within finance and MIS based in Europe will be key.

Interested candidates should forward their curriculum vitae, including remuneration details and daytime telephone number to Andrea Black or Richard Parnell at Robert Walters Associates, 42 Thames Street, Windsor, Berkshire SL4 1PR, or fax 01753 678 908. E-mail; andrea black@robertwaiters.com

ROBERT WALTERS ASSOCIATES





"Commercial Mind" - Major International Consumer Business **Group Financial Planning Director**

Early/Mid-30s c.£60,000 + Substantial Bonus + Car Home Counties

last-growing international consumer business, with a strong reputation for dynamic and aggressive management, and is the established European market leader with operations that span the UK, Continental Europe and bayond.

Promotion of the current incumbent has created a need for an exceptional and ambitious qualified accountant to lead its central Financial Planning function. This highly qualified and experienced professional team is responsible for providing analytical and business support to operational management in terms of identifying and recommending profit improvement apportunities, as well as preparing Group annual and long-term plans, monlioring and critically appraising country operating results, and producing regular Board reports and forecasts of Group performance. Additionally, your team

will evaluate all significant investment projects, produce presentations

corporate finance projects.

You will be a highly commercial and analytically-minded qualified accountant: with previous man-management and linancial planning/analysis experience gained within a "disciplined" environment, ideally in an international fast-moving consumer product or service business. You will also need to be self-confident yet diplomatic with good interpersonal skills, have strong powers of persuasion and be able to demonstrate finance directorship potential. The remuneration package is flexible to attract an exceptional individual.

You should write or tax in confidence, enclosing your resume and current salary details and daytime/evening talephone contact numbers, quetley reference 618/A on both envelops and letter/lax, to the address below:

Chryssaphes Flammiger Associates, Bucktel House, 245 Hammeramith Road, London W6 8DP (Fac. 8181 528 9878).

Executive

c£55,000 & Car & Performance Bonus

Our client is a £1 billion quoted FMCG Group with a number of market leading positions in large but very competitive consumer product sectors.

An early promotion from the corporate team has led to the need to recruit a Chortered Accountant aged about 30 who will work at Main Board level on a series of strategic initiatives which are central to the next phase of the Group's development. The role will therefore span acquisition and divestment studies, investment approisal, the evaluation of competitive activity and industry structures, and forms of joint venture and product licencing.

Applicants should be groduate ACA's with a top level academic and professional record and proven success at Senior Manager level in the mainstream of a big 6 firm, including a good cross section of special work. Individually, candidates must have the energy, dedication and lifestyle to cope with sustained pressure and make an impact both at Main Board level and with external advisors and third parties. The pasition will be based in West London. Relocation

assistance will be available if necessary. Please apply in confidence quoting ref. L614 to:

Brian Mason Mason & Nurse Associates. I Lancaster Place, Strand London WC2E 7EB. Tcl: 0171-240 7805.

Mason & Nurse Selection and Search

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Siemens is one of the largest, most prestigious and innovative electrical and electronic engineering manufacturers in the world. As a leading force in a highly competitive global market, we have maintained this position by continual innovation and development.

As a result of internal promotion and expansion, we have two vacancies in:

Corporate Controlling

Manchester - Manufacturing

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Attractive Salary, plus bonus and car

Following the decentralisation of financial responsibility within Siemens, it is Corporate Controlling's responsibility, on behalf of the Board, to review the financial performance of each business. Working closely with each business you will be responsible for developing and expanding their financial review pro-

Candidates will be qualified graduate accountants, possibly with an MBA, and a minimum of four years PQE. All applicants will possess analytical excellence, proven financial and commercial ability and exceptional communications and presentational skills.

This is a very high profile role with significant exposure at senior management level, effording the successful candidate the opportunity to be part of a highly innovative company and contribute to its continuing growth. The potential for career progression is excellent.

To apply, please send your CV to Lynette Gleeson, Personnel Manager, Siemens pic, Siemens House, Oldbury, Bracknell, Berkshire RG12 8FZ, Telephone (01344) 396237 Facsimile (01344) 396235 Closing date: 15th November 1996

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sesistanos des filiales dans l'utilis ion des outils retenus en matière (budgets, reporting, analyse et suivi des chiffres-clés, l'amélioration et l'évolution des dures dens le souci d'une consti

adaptation aux chan du groupe autant qu'aux impératits des dirigeants, les relations avec les services compte-bilité et contrôle de gestion du groupe

est valorisée par une expérience opérationnelle de 3 ans minimum, acquise en cabinet d'audit et/ou dans une aocieté internationale da prestaune société internationale de presta-tions de services de "matière grise". Basé à Paris, dons une équipe très légère au sein de laqu d'une large autonomi de nombreux déplace a charge.

Merci d'exresser votre dossier de candidature (lettre, CV, seleire souheit sous le référence 102, à notre Conseil qui l'étudiere en toute confidentie Etimos, 11 Boulevard Pershing, 75017 Paris.

INTERNAL

DIVISIONAL MAXCIAL ONTROLLER Thames Valley

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Executive Search

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Senior Researcher Finance Director Recruitment

THE QUALIFICATIONS

Spencer Stuart is one of the worldwide leaders in executive search with an outstanding record of growth built on the foundations of a highly collegiate structure and a quality consulting team. We are the market leader in the recruitment of Finance Directors in the UK. To support and enhance our position we now seek an exceptional individual to join our close knit specialist team.

Sable

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11

- Provide specialist research on senior level exclusive retained mandates on behalf of blue-chip clients in both the UK and international markets.
- Work alongside the financial management consultants on the search process attending client meetings and then playing a pivotal role in Identifying, attracting and appointing key
- Provide preactive support by constantly monitoring market trends and developments in financial management.

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Mature groduate with at least five years' experience in either financial recruitment, or

literacy would be an advantage.

the profession. Language skills and computer

Proven project management skills. Flexible,

curiosity. Robust, with a sense of humour.

tenacious and energetic, with a natural

Excellent written and verbal communication

skills with an ability to work in a cross-

cultural environment. Stature and presence to engender credibility at senior management

level both with clients and across the Spencer

SGS Société Générale de Surveillance Holding S.A. (the SGS Group) founded in 1878, with headquarters in Geneva, Switzerland, is the world's largest organisation in the field of testing, inspection, verification and quality systems certification. The Group operates in over 140 countries with 335 subsidiaries, 1220 offices, 342 laboratories and 35,000 employees.

The Group's worldwide operations have expanded rapidly during the last years. Given the increased audit universe, we are looking for complementing our Internal Audit Function based in Geneva, Switzerland, or Parsippany N.J. USA, with high calibre and dynamic individuals for the position of

INTERNAL AUDITOR (M/F)

Tasks and responsibilities

- Performing financial and operational review missions worldwide in the SGS Group universe
- Advising on improvements of operations in terms of minimising risks, improving quality, efficiency and effectiveness
- Understanding operational, local and business
- Special projects, including due diligence work

Profile of the suitable candidates:

- Qualified auditor (CA, CPA, CIA, Expert comptable diplômé)
- Two to five years relevant work experience in an international environment after gaining audit qualification
- Fluent English and either French or Spanish essential; any other language desirable
- Willingness to travel up to some 60% and to undertake this role for a number of years
- Excellent communication and writing skills
- Swiss nationality or Swiss C work permit (for Geneva) U.S. nationality or Green card (for Parsippany)

For successful candidates this position, clearly offers exciting career prospects in the SGS Group.

Interested candidates should send their application letters and curriculum vitae to SGS Société Générale de Surveillance S.A., Human Resources Division, P.O. Box 2152, CH-1211 Genève 1 Interviews will take place late October / early November.



DIVISIONAL FINANCIAL CONTROLLER

Thames Valley

to £40,000 + Car + Benefits

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FINANCIAL - RECRUITMENT - SPECIALISTS

GROUP

Our client is a global corporation and a world leader in its market, with operations in 130 countries and 90,000 employees. Its UK operations contribute in excess of £300 million to a total turnover of \$12 billion.

THE OPPORTUNITY Due to promotion, an excellent career opportunity now exists for an

ambitious finance manager to join the senior management team of the Group Commercial Division. The position reports to the Divisional Director and has direct responsibility for four staff. The Division employs in excess of 250 staff and is responsible for defining and implementing the Group's UK commercial, sales and

THE CANDIDATE

The successful candidate will be a qualified accountant or MBA aged between 28 and 35 with at least three years relevant management experience ideally gained in a similar role and environment. This is a high profile position based in the Group's UK headquarters and as such represents a genuine career opportunity for the most ambitious and able of candidates.

Interested candidates should in the first instance send their CV together with details of their current salary, work and home telephone numbers to Jeff Price at ABPM, Redridge House, 9 Bailey Lane, Sheffield S1 4EG, Tel: 0114-278 0011, Fax: 0114-273 8384, Email: gs10f@abpm.co.uk Please quote reference GS10F.

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Aa a young, dynamic individual working directly with the European Tax Monager, you will initially focus on value added taxes and edditionally will be expected to work on a variety of direct European tax issues.

A qualified lawyer or accountant, you will possass a minimum of three years' international tax experience ideally gained in a commercial environment. A solid knowledge of European VAT should be

complemented by a thorough undarstending of one or more EU corporate tax systems. Fluoncy in English is essential and a knowledge of other European languages would be odvantagaous. Tenacity, mantal toughness and ambition will provide you with axceptional caroer opportunities within this vibrant global Corporation.

Candidatas Intorested in thia outstending opportunity abould send/fax their CV (in English) to our advising consultants Jane Storie and Mork Pockele ot FSS Europe. Charlotte Houaa, 14 Windmill Street, London W1P

20Y, United Kingdom. Fax: 44 171 209 0001 or 44 171 813 9479. Tel: 44 171 209 1000. Quoting ref; F333.



DIVISIONAL FINANCIAL DIRECTOR

World Class Manufacturing Business

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Sunrise Medical, an NYSE-listed company, is the leading manufacturer of high-value rebabilitation and recovery products for the disabled. Established in California in 1963, the company has a reputation for excellence in manufacturing and a firm commitment to customer service, underpinned by a progressive and forward-thinking style of management. The result has been an impressive and consistent record of growth and profusbility, with operations throughout the USA, Canada and Europe.

THE POSITION

- Reporting to the Chief Executive of the company's DM100m German operation, with a dotted-line to the European Vice-President, Finance.
- Full functional responsibility for all financial matters,
- the management of a complex, highly cost and margin-sensitive business, at a time of considerable change. A highly influential and prominent role in a young, excising and rapidly expanding business.
- QUALIFICATIONS
- Qualified Accountant, preferably Chartered, aged at least 30 and already operating in a senior line manag
- Fluency in both English and German Is vital. Experience in a quality-driven 'discrete' manufacturing
- vironment, preferably with international operation Broad-based line management experience, with specific
- reveneet. Proactive, able to demonstrate hor
- Strong interpersonal skills, with the intellect to contribute to the strategic development of the business.

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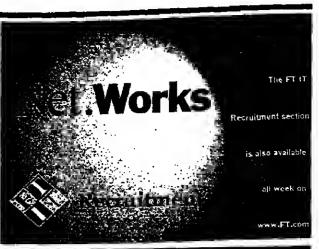
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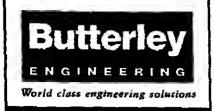
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FINANCIAL TIMES COMPANIES & MARKE

Friday November 1 1996



BRITAINS INTERNATIONAL TRUCK MANUFACTURER

IN BRIEF

Dresdner Bank profits up 30%

Dresdner Bank announced a 30 per cent rise in operating profits to DM1.89bn (\$1.25bn) for the first nine months and confirmed plans to open a direct banking operation next year. Page 20

Shanghai B shares reach record low

Shanghal SE B index

The hard currency B share index in Shanghai ended et a record closine low on heavy selling by foreign investors, disillusioned by poor corporate performances and Beijing's repeated reaffirmation of e ban on domestic investors trading the B shares. The index fell 0.226 to 47.077 points, below the previous

record closing low of 47.13 points on June 7.

Tisco surprises with first-half results Tats Iron and Steel Co, India's second largest steelmaker, surprised the market with better than expected first-half results. The flagship of the botels to trucks Tata group lifted net profit 25 per cent to Rs2.52bn (\$70.6m) in the six months to September 30. Page 18

Komatsu reports 55% rise in profits Komatsu, the world's second largest maker of construction machinery, reported e 55 per cent rise in non-consolidated recurring profits, up from a previous Y6.1bn to Y9.5bn (\$83m). This was on sales that were 7 per cent higher et Y251.4bn. Net profits rose 22 per cent to Y5.3bn.

Mitsubishi Heavy boosted by weak yen Mitsubishi Heavy Industries, the largest of Japan's diversified shipbuilding, aerospace and machinery groups, cited the yen's weakness as a factor in its double-digit profits growth for the first half. Page 18

El Al sell-off plans receive setback El Al, Israel's national airline, confirmed it expects losses of \$100m this year, a development seen as a setback for the Israeli government's plans to privatise the company. Page 20

Companies in this issue

ABN Amro 20 Mitsul Petrochemical Mitsul Shipbullding Moison Bren Monsanto Abboy National Acom Airbus Industria Motorola NatWest Alcatel Alsthom Bajaj Auto Body Shop Borealis Nycomed Budvar Orogen Minerals PTT Netherlands CANTY CME Pharmacle Contico Int Philips Pilkington Coors DCB Holdings Pratt & Whitney Data General Den norske Bank Premier Off RWE Rolls-Royce Deutsche Pfandbrief Deutsche Telekom Dofasco

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16% of Matav earmarked for public offering is valued at \$500m | TV Asahi

Hungary telecoms group to float

OTHE FINANCIAL TIMES LIMITED 1990

Matsv. Hungary's national telecommunications company. is polsed to float within the pext 18 months in one of the largest initial public offerings to emerge from eastern Europe's developing capital

At current valuations, the tranche of 16 per cent earmarked for the flotation is worth about \$500m. This exceeds the \$429.3m

raised by Russia's Gazprom in the region's largest international share deal to data. As a result of the transac-

tion, Deutsche Telekom and

decrease its 25 per cent hold-

51 per cent.

The decision by Deutsche Telekom and Ameritech to pro-ceed with the flotation has been confirmed by an invitation to four investment banks to put in plans for the sale and pitch for the rols of global

cent of the Hungarian com-pany, will lower their stake to

The deal could be enlarged if

the Hungarian state decides to

The banks in contention CS First Boston, Deutsche Morgan Grenfell, Merrill Lynch and Morgan Stanley -

Ameritech, which own 67 per have until November 15 to dsvelop proposals. Goldman Sachs, Salomon Brothers and UBS approached Matay but were not included.

In December 1998, Deutsche Telekom and Ameritech paid \$375m for a stake of 30 per cent in Mstav when the stateowned telecoms company hecame the first east European

operator to be privatised. From late 1994, the Hungarian government, which has wrestled with one of central Europe's highest budget deflcits, looked into raising fur-ther proceeds through an international private plecement or a flotation of its

remaining holding. Deutsche Telekom and Ameritech persuaded Budapest to wait until they were further along their three-year programme of investment in Matav. To satisfy the Hungarian

government's need for funds, the two western companies paid \$852m in December 1995 for a forther 37 per cent of However, the Hungarian

government specified Deutsche Telekom and Amsritech should by 1999 float Matay and lower their stake to a bare majority.

the state must hold at least 25

per cent of the company but relaxation is expected. By encouraging the flotation to boost liquidity on the Budapest Stock Exchange. The

exchange index is up 135 per

cent so far in 1996, but only 44 companies are listed. The number of lines per 100 inhabitants has increased to 26.4 per cent from 14.6 per cent at the end of 1993. By the end of this year Matay will have added nearly Im new lines

over the three years. The waiting list for new lines has fallen from 700,000 at the end of 1994 to fewer than

P&U in second profits warning in three weeks

Pharmacia and Uplohn, the econd profits warning in

Mr Robert Salisbury chief Currency movements financial officer, said analysts depressed performance. Exclusive forecasts for 1997 earnings per ding exchange rete effects, thare of about \$2.35 were up to 10 cents too high.

Three weeks ago the company said expectations for its third quarter results, published yesterday, were too

P&U shares, which had risen sharply on publication of the had 12 per cent of the market. figures, fell to end SKr13.5 lower at SKr229.5 in Stock.

ing generic competition for the . Derivatives, of two drugs, anxiety drug Xanax, the eleep...

profit was \$203.7m; down from tine said yesterday. \$230.8m last year, excluding

nies' merger.

Third-oparter sales rose to Swedish-US pharmaceuticals \$1.72bn from \$1.69bn, up 2 per company, yesterday issued its cent but sluggish by comparison with most US and European competitors.

sales in the third quarter would have grown 4 per cent.

Third-quarter sales were boosted by the launch of Camptostar, for bowel cancer, and Xalatan, for gleucoma. Mr Selisbury seid Xaletan, launched in August in the US.

. Sales of over-the-counter products rose 27 per cent, after a 169 per cent growth in Nicor-The company said profits, ette sales. But the rise was next year would be affected mainly due to stockbuilding because growth was "coming about of the US launch."

from the lower base" - the Third quarter: operating lower third quarter figures. Spanif Margan; excluding none But Ms Jamet Dyson, analyst recurring items, rose from 18.6 at Merrill Lynch in London; per cent to 19.3 per cent said the company was also. He said lob cuts were ahead probably being hit by tougher of schedule with 3,300 staff the alliance would therefore than expected competition. ... baving left the company by the have to be put off until an She said there was increase and of the third quarter. ... agreement could be agreed

rincluding PaUs cancer drug ing pill Halcion, and the anti-donorubicin, have been found biotic Cleocin. The diabetes to prolong the lives of ham-drug Micronase was competing sters and mice infected with against generics and powerful scraple a sheep disease new drugs. related to BSE, or mad cow P&U's third-quarter net disease, New Scientist maga-

to limit Murdoch alliance's influence

By Michiyo Nakamoto

Jepan's Asahi Nationsi Corporation has a 21.4 per cent stake with Softbank. has moved to curb the influence of the media group, headed by Mr Rupert Murdoch, and its ese partner.

Mr Kumo Ito, president of the broadcaster known as TV Asahi, said acceptance of part-time directors from the News Corp/Softbank alliance would be postponed until it accepted restrictions requested by other shareholders. TV Asahi was to accept two directors from the partnership at an extraordinary

meeting on November 7.

The ection highlights the closed nature of Japanese broadcasting, which was shaken when News Corp and Softbank, the software and publishing group, emerged in June as leading investors in TV Asahi, one of the five main national broadcasters.

Mr Murdoch's arrival triggered alarm in the industry, which feared he planned to take over TV Asahi or its sister company the Asahi news-paper, Although Mr Murdoch and Mr Masayoshi Son, who heads Softbask, have stressed that their stage in TV Asahi is friendly, the group's reaction indicates it is still concerned.

Mr Ito said some large shareholders had asked that News Corp and Softbank eccept limits on the activities of shareholders, including non-interference in the broadcaster's business activities and restrictions on the sale and acquisition of further shares.

"It has been tacitly agreed among large shareholders that there will be no participation chases of further shares in TV Asabi," Mr Ito said. The with the new shareholders. Softbank said it would con-

sider the proposal, while News Corp officials in Tokyo were not available for comment. Nippon Broedcasting, e radio station which is part of the Fuji Sankei media group, is to apply for a listing on the Lex, Page 16 Stock Exchange in December.

wanting troubled waters Share price SKr

Channel rivalry forces Stena into nine-month loss

ferry operator, blamed cutthroat competition on the English Channel and disruption from delayed ship deliveries for s fail into deficit during the first nine months.

The Swedish company saw pre-tax profits of SKr272m in the UK. the same period last year turn into a SKr251m (\$38m) loss, on operating income down 6.5 per cent to SKr7.1bn from SKr7.6bn. The deficit was largely due to a poor July-September peak season, in which pre-tax profits slid from SKr622m to SKr309m.

The figures were broadly in line with expectations and Stena's shares firmed SKr0.50 to SKr29. The company repeeted its forecast of e SKr450m full-year loss for 1996. Stena is expecting higher returns next year from its English Channel routes after agreeing this month to merge its cross-channel operations with P&O of the UK. The deal, had it." He said "everything arrive.

Price-cutting boosted vol-

nmee on the Dover-Calais route, Stena said, but took traffic from other Channel crossings. Excluding Dover-Calais, Stena's total volumes fell on other routes around

Crossings on Stena's highmargin Irish Sea routes fell amid disruptions caused by delays in deliveries of new high-speed service (HSS) ves-esls. The need to re-allocate capecity resulted in widespread disturbance, the com-pany said. The HSS craft also suffered running in problems. Late delivery of e second

HSS vessel on the Irish Sea routes meant it missed the peak summer season. analyst et Kleinwort Benson. the London-based investment bank, said: "In the ferry business, if you miss the key summer season, you have basically

price-cutting by Eurotunnel. 1996, but predicted a strong the Channel tunnel operator, rebound in earnings next year the P&O merger and the HSS ferries become fully operational.

Stena said the number of passengers on all its routes rose by 8 per cent in the third quarter. Car traffic grew by per cent, while freight volumes increased by 1 per cent Around the UK, passenger and car volumes advanced 15 per cent and freight grew by 3 per

The company said it was \$47.6m in non-recurring negotiating over the future of Westa Marin, a Norwegian shinward which is building two HSS ferries for Stena but this month went into insolvency after months of financial prob lems.

The vessels, due for delivery Mr David Elamore, shipping et the start and in the middle of next year, had already been delayed.Stena, which has pumped SKr65m into Westa Marin this year, said it was unclear when the ships would

Schroders' underwriting move follows attack on City

By John Gapper, William Lewis and Christopher Price

24 33

Schroders, the UK merchant benking group, yesterdey introduced a more competitive method of underwriting UK share issues in response to criticism of traditional City of London practice by the Office of Fair Trading,

ment institutions want to avoid the system of fixed underwriting fees heing referred to the Monopolies and Mergers Commission on the grounds that it is too costly for companies raising capital. The Schroders innovetion

UK banks and large invest-

was part of a £222m (\$362m) rights issue by the hotels group Stakls. A tender among 40 investors involving part of the underwriting fees saved Stakis £400,000, the merchant bank said. An OFT report last year crit-

icised the system of fixed underwriting fees totalling 2 per cent or more being levied on companies raising capital. It is now close to concluding an investigation into the practice and is expected to decide by the end of the year on whether to refer the fixed underwriting fee approach to the MMC. Some critics of the such as Schroders, with e system believe that changes

will come too late to avoid e referral to the MMC. Stakis would have normally been charged £5m for the rights issue, which would hig investors guarantseing that the shares would all be

bought at the set price and the work done by the broker. "We welcome any move which saves us money. Ws like to think of ourselves as an innovative company so are happy to be part of this new

type of underwriting," Mr

We welcome any move which saves us money, We ... are happy to be part of this new type of underwriting Devid Michels,

Stakis chief executive David Michels, Stakis chief

executive, said.

The Stakis deal, to which Merrill Lynch was broker, follows an intervention by the UK's National Association of its members to urge them to be flexible to new forms of share sub-underwriting. Traditional merchant banks

strong list of corporate clients.

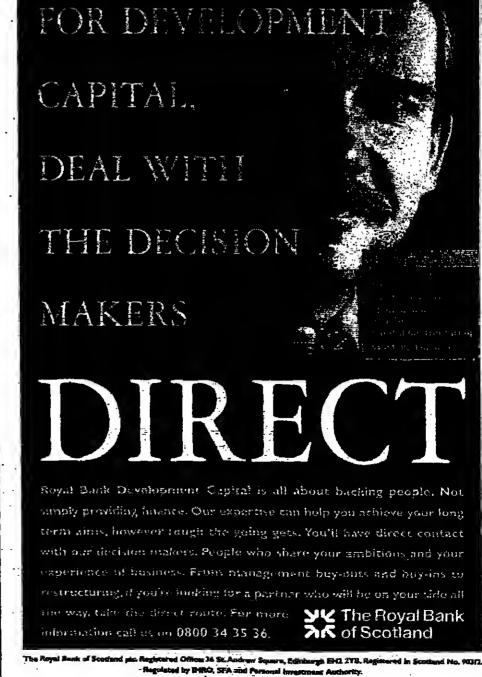
are regarded as having most to lose from the end of fixed fees which could make it easier for nawcomers to compete.

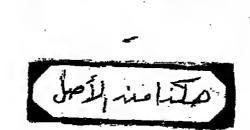
Mr John Rogers of the National Association of Pension Funds said the Stakis deal "could be the tip of the iceberg", and other innovations in issues were likely to follow. "We hope the OFT will note this development," said Mr

Prudential Corporation, which confirmed that it had participated in the tander organised by the brokers, said that "as abareholders in very many UK companies, we strongly support moves to reduce the cost of capital for those companies".

"We believed it was in everybody's interests to test the demand in the UK market rather than simply have an scademic debate about pricing," said Mr Robert Swannell, head of UK corporate finance at Schroders.

The rights issue is to be used to part-fund the acquisition of Metropole Hotels from Lourho. Pension Funds, which wrote to Stakis will pay £327m for the five-strong four-star chain, which will increase the numher of rooms that Stakis open stes from 5,500 to 7,700.





COMPANIES AND FINANCE: ASIA-PACIFIC

Weak yen lifts profit at Mitsubishi Heavy

By William Dawkins in Tokyo

Mitsubishi Heavy Industries. the largest of Japan's diversified shipbuilding, aerospace and machinery groups, yesterday cited the yen's weakness as a factor in double-digit profits growth for the first half, and an improved profits forecast for the whole of 1996.

The group, the industrial nucleus of the Mitsubishi

spending

Komatsu

By Michiyo Nakamoto

in non-consolidated recur-

ring profits, as public spending in Japan and infrastruc-

ture development in Asia

supported a steady rise in

Komatsn lifted recurring

profits from Y6.1hn to

Y9.5hn (\$83m), on sales 7

per cent higher at Y251.4bn. Net profits rose 22 per cent

The company said that

despite a weak domestic

market, sales of construc-

tion equipment were lifted

hy the high public spending

introduced as part of the

government's economic

stimulus programme. Overseas, Komatsu was

helped hy the strength of

the US economy and infra-

structure projects in sonth-

east Asia, which triggered

strong demand for hall-

Sales of domestic indus-

trial machinery fell 26 per

cent in the term. Komatsn expects the sec-

ond half to be difficult amid

economic deceleration in

Asia and a slowdown in cap-

Nevertheless, it expects

Y530bn. It forecasts recurring profits of Y24bn, com-

pared with Y17.9bn, and net

profits of Y12bn, against

Ital investment by semicon-

ductor manufacturers.

overall sales.

helps buoy

stay near its current rate of around Y110 to the dollar in the second half, rather than the Y105 on which it had calculated previous projections.

On that basis, it expects unconsolidated recurring profits - before tax and extraordinary items - to rise 15.5 per cent to a record Y192.5hn (\$1.7hn) for the year to March, instead of the Y185bn it had forecast earlier. Mr Yoshihisa Tsuda, vice-president, said the yen's corporate kenelsi, yesterday fall was helping export prof-said it expensed the yen to its, which was mainly why

MHI's overall gross profit sales, rose just 0.6 per cent margins were expected to to Y220hn, as ship ordars rise to 14.7 per cent this year from 13.8 per cent last. Each rise of one yen against the dollar, when sustained over a year, adds Y2bn to MHI's annual recurring profits, Mr Tsuda said.

Recurring profits in the first six months to September climbed 12.6 per cent to Y89.1bn. on sales up 10.2 per cent to Y1,177bn. Turnover in the shipbuilding and steel structure division, representing less than one-fifth of

began to weaken in response to a decline in demand for new vessels. But sales at the aircraft and apecial duty vehicls division rose nearly 70 per cent to Y113bn, a consequence of increased sales of components for the new

Boeing 777 airliner. MHI's two smaller rivals, Hitachi Zosen and Mitsui Shiphuilding also reported results yesterday, but they refrained from celebrating tha ven's decline with an

npgrada of profits forecasts. They were either being conservative, or have lowmargin shipbuilding orders in their yards as a result of a recent decline in prices, said Mr Matthew Ruddick, shipbuilding analyst at James Capel in Tokyo.

Hitachi Zosen is forecasting a 14.8 per cent rise in full-year recurring profits, to Y30bn, on sales up 8.3 per cent to Y500bn. In the first half, Hitachi Zosen's profits rose 0.7 per cent to Y9.1bn. Margins were constrained by

tion costs, the company said. Total turnover edged up a mere 1.1 per cent to Y157bn.

held back by a 48.2 per cent drop in turnover at the com-Mitsui Engineering and

pany'a shipbuilding division. Shipbuilding yesterday forecast an 8 per cent rise in recurring profits for the full year, on sales up 27.2 per cent to Y370m. In the first half, recurring profits rose 66 per cent to Y2.03bn on turnover np 15.4 per cant at

ASIA-PACIFIC NEWS DIGEST

India automakers ease industry fears

Concerns over a potential slowdown in the Indian auto industry have been eased by strong first-half results from two leading sector companies, Bajaj Auto and Mahindra & Mahindra. Bajaj Anto, the world's largest manufacturer of scooters, lifted net profits 27 per cent to Rs2,25bn (\$63m) in the six months to September 30, from Rs1.77bn in the same period last year.

Mahindra & Mahindra, the utility vahicle maker which s now producing Escort cars under a joint venture with Ford, lifted net profit by 25 per cent from Rs738.1m to Rs924.3m. Analysts said both sets of results were largely in line with expectations, and bad eased fears of an slowdown in demand for vehicles and inventory huild-ups amid a slowing in economic growth this year.

Tony Tassell, Bombay

Tough year for Lion Nathan

Lion Nathan, the New Zealand hrewer, reported a 25.7 per cent drop in earnings to NZ\$150.4m (US\$106.1m), which it blamed on a "tough" year in its Australian brewing business, sharply higher tax and currency changes. However the company, tha biggest liquor group in Australia and New Zealand, said its sxpansion into China was going well, and that the New Zealand liquor and soft drinks businesses showed improved earnings.

Earnings for the year at the Australian brewing operations - which include XXXX, Tooheys and Swan fell 2.8 per cent to A\$243.4m (US\$193m), although sales revenue rose slightly to A\$1.5hn. Terry Hall, Wellington

Japanese chemicals mixed

Japanese chemical companies yesterday reported mixed interim results, amid sluggish demand for petrochemical products and synthetic fibres, rising costs for raw materials, and higher capital spending.

Mitsubishi Chemicals, the country's largest general chemicals manufacturer, announced a 98.2 per cent plunge in unconsolidated recurring profits to Y2.19bn (\$19.3m), because of declining markets for its mainstay petrochemical products, and rising prices of raw materials

Mitsui Petrochemical Industries, the leading maker of synthetic textile materials, suffered a 10 per cent fall in unconsolidated recurring profit, to Y7.65bn. Net profits fell 1 per cent to Y5.31bn on sales of Y153.85bn, down 3.7

Hitachi Chemical, a synthetic resins processor and producer of molded parts for vehicles and housing equipment, reported an increase in interim earnings in spite of a elight fall in sales. Unconsolidated recurring profit rose to Y5.5bn from Y4.9bn a year earlier, while sales were Y125.6bn, down from last year's Y127.2bn. For the full year, Hitachi Chemical expects recurring profits of Y11.2bn on sales of Y257bn.

Nissan Chemical Industries, meanwhile, reported obust earnings growth on increased exports of its core hemicals, belped by the dollar's rise against the yen. Unconsolidated recurring profit rose 25.7 per cent to Y2.16bn, on sales of Y44.9bn, up 1.4 per cent, Net profit grew 28.8 per cent to Y969m.

Mitsubishi Materials surges

Mitsubishi Materials, Japan's leading manufacturer of metals and ceramics, reported an increase of 90.4 per cent in first-half unconsolidated recurring profit, to Y5.13bn (\$45m), on brisk sales of cement and silicon, the main material for microchip production. The weakening of the en against the dollar, and continued low interest rates in apan helped boost the result.

Sales in the first half rose 3.5 per cent to Y361.88bn, on rising exports. Net profit surged 298.2 per cent to Y2.21bn, or Y1.94 per share.

Japan's third-largest copper producer, Sumitomo Metal Mining, also announced increased first-half profits of Y6.48bn, up from Y2.85bn, while sales edged up to Y200.2bn from last year's Y198.7bn. For the full year to March, Sumitomo Metal expects recurring profits of Gwen Robinson Y12bn on sales of Y410bn.

High public | Cost cuts offset higher fuel bill at ANA

By Michiyo Nakamoto in Tokyo

ANA, one of Japan's leading airlines. hrushed aside a sharp rise in fuel prices to report a firm increase in parent pre-tax profits for the first half on the strength of higher passenger levels and Komatsu, the world's second-largest maker of concost-cutting measures. struction machinery. reported a 55 per cent rise The company lifted recur-ring profits 33 per cent to

Y17.9hn (\$157.2m), on revenues up 5 per cent at Y450.7hn. Net profits climbed 33 per cent to Y8.4hn. However, ANA's performance, which contrasts with that of Japan Airlines. the international carrier which reported lower profits this week, did not help its sbare price yesterday. Investors were disappointed by a lower than expected full-year forecast, and the shares and fell Y12 to a new low for the

in the first half, ANA was

A share prices relative to the Nikkel 225 Average

helped by expansion in routes and better results in the first and business classes of its international operations, which it attributed to a pick-np in the economy and the introduction of 180-degree reclining seats in the first class

Class act: improved sales in high-priced sections helped ANA beat trends

numbers rose 17 per cent ket was supported by price over the sama period last year, while international revenues were up 13 per Domestic passenger vol-

ume and revenues also rose, although not as strongly as in the international business. The carrier's perfor-International passenger mance in the Japanese mar-

discounts and new services. ANA, like JAL, has been hit by higher fuel prices, which added Y13bn to fuel costs compared with the previous first half. However, ANA believes it can offset the higher costs with a costreduction exercise in which it plans to cut overall costs

by Y30bn in the year. Navertheless, tha airline forecasts full-year revenues at Y880bn, or Y3bn lower than expected, while recurring profits will be Y17.5bn, or Ylbn below earlier forecasts. ANA blames the slow recovery of the economy and intensified competition in

Slow sales hit San Miguel | Tisco surprises

By Edward Luce in Manila

San Miguel, the Philippines' largest beer and food company, said net earnings after non-recurring Items fell 23 per cent in the first nine months, to 2.99bn pesos (\$113.7m) because of lower beer sales and a depressed farm sector.

Analysts said the compa-ny's mounting debt - with financing charges rising 120 per cent to 2.01bn pesos from aggressive marketing January to June - and flat beer sales combined to push overseas and at bome to belp it raise sales for the full year, from Y500.9bn to earnings down. Net revenue rose 9 per cent to 61bn pesos. San Miguel's B-shares closed flat yesterday at 95

"San Miguel is having a

very bad year because of tha depressed beer market and higher raw material costs." said Ms Alexandra Connor, an analyst at W., Carr, "The hy higher tax charges and lower than expected revenues from its overseas operations."

For the year as a whole, analysts forecast that net profits are likely to fall at least 10 per cent for the year as a whole.

With its B-shares trading at a price/earnings ratio of 36 - almost twice the Philippine composite average brokers say San Miguel is trading at an almost 100 per However, the company's

\$1.6bn overseas investment programme, which includes breweries in China, Vietnam and Indonesia, is not expected to reap dividends until 1998. San Miguel says the proportion of revenues from overseas operations will rise from 13 per cent in 1996 to 30 per cent by 2000.

The company, expects to be hit by a change next year in the excise tax on "sin products" such as beer, said growth in most of its subsidiaries, including Coca-Cola Bottlers Philippines and San Miguel Properties, was healthy. The price of raw materials was also falling because of the cent premium to the market. start of recovery in the farm

with 25% rise

By Tony Tassell

Tata Iron and Steel Co (Tisco), India's second largest steelmaker, surprised the market with hetter than expected first-half results. The flagship of the hotels

to trucks Tata group lifted net profit 25 per cent to Rs2.52bn (\$70.6m) in the six months to September 30, from Rs2.01bn in the same period last year. The net profit was well above market consensus of expectations of around Rs2.2bn, and defied some even gloomier forecasts made earlier in the

ures from Indian companies inventory levels over the past two weeks, after earlier forecasts of a slowing in corporate earnings growth. However, analysts said that as the firsthalf reporting season progressed, more negative results were expected.

for the imposition of a 12.9 per cent minimum corporate tax by tha Indian government in its July budget. This the figures.

lifted its tax bill from nothing last year to Rs373.5m

Mr Anurag Mathur, analyst with Peregrine Securities, said Tisco had managed to shrug off cost increases with improved sales volumes, and a 4 per cent average rise in product prices in April. This saw operating margins widen slightly, to 20.6 per cent compared with 20.4 per cent last Tisco boosted its sales by

from Rs24.96bn. Production rose marginally, to 1.33m tonnes from 1.32m tonnes. However, the overall volume The results added to an of steel increased 8 per cent emerging trend of better to 1.194m tonnes from 1.108m than expected first-half fig- tonnes as Tisco sold down Sales of hot rolled colls rose from 282,000 tonnes in

Rs30,21bn in the first half,

the first-balf to 436,000 tonnes. Cement sales also rose, to 629,000 tonnes from 436,000 tonnes. Shares in Tisco fell Rs6.75 to Rs180 ahead of the release Tisco's net profit would of the results, after the close

have been even higher but of trade. However, in unofficial after-hours trading, the stock climbed back to Rs183 in response to

ment-owned

Nikon weathers chip downturn Nikon, the Japanese maker of cameras and semiconductor

manufacturing equipment, weathered the downturn in the semiconductor market, and doubled recurring profits in the first half, to Y10.5bn (\$92m). The increase came on the strength of buoyant demand for its steppers, which are used to manufacture semiconductors. Net profits totalled Y5.8bn, compared with Y2.8bn a year earlier.

Parent company sales rose 31 per cent, to Y151.9hn. The rise was attributed mainly to an increase in sales of its semiconductor manufacturing equipment, which commands high prices. Michiyo Nakamoto, Tokyo

ON THE ROAD TO ANOTHER UNBEATABLE PERFORMANCE

Unsurlited Eleancial Results (Provisional) for the

	Accounting Year ended 31.03.96	Six Months ended 30.09.95	Six Months ended 30.09.96	Six Months ended 30.09.96
	(Rs. in Millions)	(Rs. in Millions)	(Rs. in Millions)	(US \$ in Millions)
Net Sales (Including excise duty)				
and income from operations	27,938.0	12,810.5	16,029.2	447.618
Other income (Net)	1,382.4	757.7	1,095.6	30.595
Total sales and other income	29,320.4	13,568.2	17,124.8	478,213
Total expenditure	22,533.1	10,448.7	13,079.3	365.242
Interest	99.0	41.8	38.9	1.078
Gross profit after interest but				
before depreciation & taxation	6,688.3	3,077.7	4,006.9	111.893
Depreciation	737.1	406.9	558.0	15.582
Profit before tax	5,951.2	2,670.9	3,448.9	96.311
Provision for taxation	1,770.0	895.0	1,190.0	33.231
Net Profit	4,181.2	1,775.8	2,258.9	63.080
Profit after prior period				
edjustments .	4,168.4	1,748.7	2,247.4	62.759
Earnings per share-ennualised (Rs/US 5)	52.37	43.94	56.47	1.577
Paid up equity share capital	795.9	795.9	795.9	22.226
Reserves (excluding revaluation reserves as per balance sheet of				
previous accounting year)	13,287.0			

- NOTES: 1. The above results have been taken on record in a meeting of Board of Directors held on 31st October, 1996. 2. The total two and three wheeler production and sale during the first six months was 758,599 and 722,467 respectively.
 - The corresponding figures for the six months ended 30th September, 1995 were 621,498 and 613,979. 3. The stock of vehicles on 30th September, 1995, was 45, 186 as against 21,753 on 30th September, 1995.
 - 4. The total exports of the company in the first six months were Rs.875.1 million against Rs.932.1 million during the six
 - months ended 30th September, 1995. The conversion rate for currency has been taken as US\$1 = Rs. 35.81.

BY ORDER OF THE BOARD OF DIRECTORS FOR BAJAJ AUTO LIMITED

RAHUL BAJAJ MUMBAL DATE: October 31, 1996 CHAIRMAN & MANAGING DIRECTOR

Production up by 22%
 Turnover up by 26%
 Profit up by 27%



Printhha/Mum/BAL/96-65

Orogen institutional offer at A\$2

By Nikki Tait in Sydney

The institutional sale price for shares in Orogen Minerals, the company set up to stake in Orogen. The hold the Papua New Guinea government's interests in various local resource projects, was set yesterday at morning. A\$2 a share - a 17.6 per cent premium to the price at which they were offered to and a former economic the general public in Austra- adviser to the PNG govern-

lia and New Zealand. The institutional price values Orogen at A\$642.5m "delighted" with the interest (US\$508.7m) and raises around A\$237.7m of new capital for tha company. This will be used in part to complete Orogen's purchase of a 20.5 per cent stake in the Gobe oil fields, dne to come on stream in 1998. After the sale, the govern- 153.7m shares put up for

remaining shares are due to start trading on the Australian Stock Exchange this Mr David Beatty, Orogen's Canadian-born chairman ment, said yesterday the

shown in the offer. According to Orogen, more than 360 institutions applied for more than A\$2bn of sbares. The institutional demand was spread across two dozen countries.

Orogen said that of the

Mineral sale, about one-fifth would Resources Devslopmant go to Australian retail inves-Company will continue to tors, who were offered own a controlling 51 per cent shares at a fixed price of A\$1.70. A further one-fifth would go to retail and institutional investors in Papua New Guinea. They were also offered shares a fixed price, set at K1.57 for the first 2,000 shares and at K1.75 beyond

> The remaining 60 per cent share to institutional inves-tors - both PNG-based and international - who applied under the global offering, Orogen said yesterday It

up in PNG-based hands. At projects.

present, the country does not have a stock exchange although the government has expressad enthusiasm for establishing one - so this stock will have to be traded through Australia.

The Orogen float is one of the first privatisations in the resource-rich but economically troubled Pacific country. In 1995, PNG agreed a "structural adjustment prowill be allocated at A\$2 a gramme" with the World Bank in return for financial support, although there has been dispute over PNG's progress and a second loan tranche has been withheld.

6,500 retail investors in PNG had applied for shares. In total, about 20 res total, about 30 per cent of Misima and Lihir goldmines, shares being sold should end and the Kutubu and Gobe oil

5

SINO LAND COMPANY LIMITED (a company incorporated in Hong Kong with limited liability US\$200,000,000 5% Convertible Bonds due 2001 ("Bonds")

NOTICE TO BONDHOLDERS

The Oirectors of Alno Land Company Limited ("the Company") on 1st October, 1996 proposed a final dividend of HK\$0.12 per share (with an option for scrip dividend) for the year ended 30th June, 1996 to shareholders whose names appear on the register of members on 22rd November, 1996. This final dividend is psyable on 20th December, 1996. This finel dividend is subject to the approval of shareholders of the Compa

at the Annual General Meeting to be held on 22nd November, 1996. The dividend warrants will be despatched on or about 20th December, 1996. The register of members of the Company will be closed from 18th Nove 1996 to 22nd November, 1996 (both dates inclusive). Registered holders of existing Bonds who wish to exercise their conversion nights attaching to their Bonds so as to be entitled to the said final dividen

should lodge the property completed and signed conversion forms together with the bond certilicates with their Agent so as to reach the Company

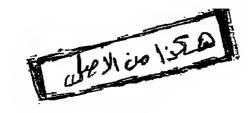
before 4.00 pm (Hong Kong time) on 22nd Nove By Order of the Board Eric to Sai Kwong Hong Kong

Residential Property Securities No.4 PLC

Class Al Notes Class A2 Notes Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the three month period 31st October 1996 to 31st July 1997, the Class Al Notes and Class A.2 Notes will carry an interest rate of 6.43125% and 6.50625% per annum respectively. The interest pavable per £100,000 Note will be £762,00 for the Class Al Notes and £1,639.93 for the Class A2 Notes.





31st October 1996



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Active Services

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Merrill Lynch
on opening markets
by opening eyes.

In emerging nations like those of Southeast Asia, knowledge is a powerful economic development tool. And today, no one in the world uses it more effectively than Merrill Lynch. For with people in every key country and capital market, we see the world as no one else can. Which means we can put developing economies into perspective for people everywhere. Opening the eyes of the world to a country's potential makes a difference. To our clients and to people everywhere.

The difference is Merrill Lynch.

Merrill Lynch
A tradition of trust.

Strong demand lifts Borealis

Strong demand for raw materials for the plastics industries boosted third-quarter profits at Borealis, the polyolefins joint venture between Norway's Statoil and Finland's Neste with its headquarters near Copenhagen. Third-quarter pre-tax profits were DKr302m (\$52.2m), taking profits for the first nine months to DKr466m against DKr2.99bn after nine months last year. In the third quarter of last year, when industry margins were very high, profits were DKr636m.

Sales for the quarter fell 1.7 per cent, from DKr4.14bn tast year to DKr4.08bn, while after nine months sales were down i6.7 per cent, from DKr13.84bn to DKr11.54hn. Borealis said the third-quarter improvement was driven by higher volume sales, better prices and cost reductions. Toward the end of the quarter, higher feedstock prices, reflecting strong prices for crude oil, partly offset higher polyolefin prices, the interim statement said.

The group said its "value for mnney" improvement programme, aimed at improving processes and efficiency. had already achieved its target for the year - a net benefit of DKr200m. As a result of the programme, fixed costs were on a falling trend.

An important next step in the value for money programme is the transfer of small-volume sales in Europe to the European chemicals distribution group, Ashland Plastics, which will leave Borealis to concentrate on marketing to its big customers. The transfer takes place in the current quarter. Borealis said the early days of the fourth quarter had brought further improvements which would contribute to profits for the year.

Hilary Barnes, Copenhagen

RWE wins telecoms licence

RWE Telliance yesterday became the second German rompany to be awarded a licence to provide a nationwide telecommunications network in competition with Deutsche Telekom, the post and telecoms ministry announced vesterday.

The company, a subsidiary of the RWE power supply group, will be able to provide liberalised services such as data transmission on its already existing 8,000km fibre-optic cable system. A public telephone service will have to await full liberalisation of the German telecommunications market from January 1998.

The ministry awarded a nationwide licence to Vebacom the telecoms subsidiary of the Veba conglomerate, last month and has also awarded eight regional licences. The European Commission stipulated that two nationwide licences should be issued by today as one of the conditions for allowing Telekom to introduce corporate Peter Norman, Bonn

CME increases US offering

Central European Media Enterprises (CME), the US pioneer of private commercial television in eastern Europe, has increased its US stock offering from 3m to 4.3m shares in response to strong investor demand. The issue has been priced at \$27.50 a share, which would allow the company to raise gross proceeds of \$132m. CME, which began broadcasting in the Czech Republic with Nova TV in February 1994, is Nasdaq-quoted and is controlled by Mr Ronald Lauder, one of the heirs to the Estée Lauder cosmetics fortune.

The underwriting group for the share issue, led by Schroder Wertheim, Prudential Securities and Smith Barney, has been offered options to purchase an additional 720,000 shares, which could increase total gross proceeds from the issue to about \$150m.

CME is co-owner of the leading commercial television stations in the Czech Republic, Romania, Slovenia and Slovakia and has growing interests in Ukraine, where it has plans to apply for licences to develop a new national television station. It is expected to be one of the froot-runners in the forthcoming tenders for national licences in Hungary, and last month was awarded its first hroadcasting liceboes in Poland, the higgest single market

The group has previously raised gross proceeds of (\$76m), and a second issue in November last year (\$92m). CME and its joint venture partners are broadcasting to 86m people, including 77m in eastern Europe and 9m in Germany, in Romania, the group is seeking to expand its operations from TV into telecoms.

Kevin Done, East Europe Correspondent

Traub unit bankruptcy filing

Trauh, the German machine tool maker, said its wholly-owned subsidiary Heckert Chemnitzer Werkzeugmaschinen had filed for bankruptcy yesterday in Chemnitz, Germany. The court appointed Mr Klaus Siemon temporary receiver, said Traub, which on October 15 filed for insolveocy owing to an "inability to pay" its creditors, of which the largest is Deutsche Bank. If talks with the creditors on a repayment scheme fail, Traub AP-Dow Jones, Bonn could be forced into bankruptcy.

Nycomed revamp welcomed

Shares in Norwegian pharmaceuticals group Nycomed rose strongly yesterday on the company's announcement of a series of measures to cut costs and restructure nperations. Nycomed's shares surged NKr5.50, or 6 per cent, to NKr88.50. The group said it expected to make savings of NKr600m (\$94.2m) from a new programme, Focus '99, designed to adjust the group's strategy to reduce costs in some areas and increase investment in others. The savings are expected to be take effect by 1998.

"This is what the market has been waiting for," said noe Oslo-based broker. "Restructuring, cost-cutting and a refocus. The market is hullish on this, in the short run, we see pritential of [a share price for the A stock] of NKr100." Nycomed announced the programme while posting 1996 nine-months pre-tax profits down 32 per cent oo last year, from NKr1.32bn tn NKr898m. Reuter, Osh

Alcatel sells Lafarge stake

Alcatei Alsthum, the French power and electronics group said it had sold its 2.2 per cent stake in Lafarge to Lafarge itself for FFr650m (\$129.5m). The 2.12m shares changed hands for FFr310 each. The sale was part of Alcatet's divestment programme, announced by Mr Serge Tchuruk, chairman and managing director, which is expected to bring in FFr10ho by the end of the year. AFX News, Paris

Snecma buys out subsidiary

Soecma, the French aviation engine group, yesterday bid FFre25 each for all nutstanding shares in its subsidiary 5ociété Européeoe de Propulsion, in which it halds a 51.26 per cent stake, the French bourse authority SBF said, SEP shares, which have been suspended no the secondary market since October 23, will remain suspended until

ABN Amro arm in SA move

ABN Amro, the Dutch bank, said its securities subsidiary ABN Amro Hoare Govett, owned jointly with Kagiso Financial Services of Snuth Africa, acquired a 40 per cent interest in South African stockbroker Huysamer Stals. ABN Amro also acquired a minority stake in Kagiso Financial Services, whose targest shareholders are N.M. Rothschilds & Sons and Kagiso Trust investment company of South Africa. ABN Amro declined to comment on how the 40 per cent interest in Huysamer Stals is divided between ABN Amro Hoare Govett and KFS, or on bow big a stake it is taking in KFS. AFX News, Amsterdam COMPANIES AND FINANCE: EUROPE

Dresdner confirms direct banking plans

By Andrew Fisher In Frankfurt

Dresdner Bank yesterdsy announced a 30 per cent rise in operating profits to DM1.89hn (\$1.25bn) for the first nine months and confirmed plans to open a direct banking operatinn next year.

The improved result was in line with the performance the halfway stage, although Mr Jürgen Sarrazin, chairman, said recently growth had slowed in the third quarter. The hank repeated its forecast that the full year's result would show a "marked double-digit" percentage increase. The shares fell 50 pfennigs to close at

much profit in the January-September period as in the full year. whole of 1995, when operating profits rose 22 per cent to DM1.99hn. The improvement reflects the first-time inclusion of Kleinwort Benson. the UK merchant bank

acquired last year. Commission profits remained huoyant, with a 42 per cent jump to DM2.82bn. reflecting strong securities nies – while profits from business. Kleinwort Benson securities in the liquidity alone lifted the bank's fee income hy more than 25 per an "unusnally high" cent. interest income was 8 DM605m. This followed sales per cent higher at DM5bn. Own-account financial trading profits were 15 per cent lower at DM456m, hut the

already made nearly as realised would lead to a rise of at least 10 per cent for tha

> wort Benson pushed costs up 16 per cent to DM6.1hn; the rise would have been 5 per cent without the UK merchant bank. Loan-loss provisions were 10 per cent higher at DM857m - with further funds set aside for risks among medium-sized compaportfolio rose 105 per cent to of honds and industrial shareholdings of less than 5

Mr Sarrazin said Dresd-

Duisburg in the Ruhr region, would start in the second The integration of Kleinhalf of 1997 and offer attractive products and a high level of advice. Dresdner

> Monday. Deutsche Bank and Commerzbank opened direct banking operations last year - with Bank 24 and Comdirect respectively. Bayerische Vereinshank lannched Advance Bank in March, laying stress on investment advice and cash manage-ment. Citibank of the US also operates a direct bank in Germany. Mr Sarrazin said Dresdner

would push ahead next year

of technology to free staff for customer advice. He repeated the bank's goal of cutting its cost/incoma ratio to well below 70 per

would give more details on BHF-Bank was confident it could survive as an independent bank at a time of speculation about possible mergers in German banking. Mr Wolfgang Strutz, chairman, said. Allianz, tha insurance group, owns around 15 per cent of the hank, hut does not regard this as a strategic holding. Mr Strutz said hs was sure Allianz would not sell against the bank's wishes.

He was speaking after

The German bank has bank said profits yet to be ner's new direct banking with changes in rstail announcing a 7 per cent rise leady made nearly as realised would lead to a rise operation, to be run from banking making greater use in operating profits, to DM258m, in the first nice months. with interest income up S per cent at DM568m and commission income 5 per cent higher at DM333m.

Own-account trading profits were flat at DM67m. Cost growth was kept at 5 per

Mr Wolfgang Strutz said medium-sized and specialist banks still had an important role to play in Europe. BHF-Bank, often meotioned as a possible takeover candidate, has been concentrating on investment hanking and advisory husiness, and mov-ing away from corporate

Polish

faces

builder

collapse

By Christopher Bobinski

Espepebe is Poland's first

listed company to face bank-

ruptcy since the revival of

the Warsaw Stock Exchange

five years ago. Until yesterday, shares in

the troubled construction

company had fallen 45 per

cent since last week. Yester-

day, bargain hunters forced

The company is controlled

hy the acquisitive Bank 1G,

which took a strategic stake

in Bank Gdanski when it was privatised at the end of

last year. Bank Gdanski and

Bel Leasing, a Bank 1G sub-

sidiary, together hold a 22

per cent stake in Espepebe.

The collapse in the share

price, which cut Espepebe's

market value from 12.4 zlo-

tys (\$4.4m) to 6.8m 2lotys

followed an admission hy Mr Andrzej Hass, the new

managing director, that his

company would go bankrupt

unless creditors agreed to

forgive 80 per cent of 35m

zlotys in debts. Mr Hass also

wants to renegotiate some of

Espepebe's loss-making con-

the stock up 10 per cent.

KNP upbeat on year despite third-term fall

By Gordon Cramb

KNP BT, the Dutch paper, packaging and distribution group, has maintained its full-year earnings forecast in spite of 67.2 per cent fall in third-quarter net profits to Fl 38m (\$22.5m).

When reporting interim net earnings of Fl 101m this summer, it said the second half should he "somewhat higher" than that. The company reiterated this yesterday, noting that the final three months of the year were traditionally lts

This will require an aftertax result in the current quarter above Fl 63m, compared with the Fl 76m posted in the same period of

Although that was struck after a Fl 75m extraordinary official said. Whethar this charge to cover write-offs on left it with a minority stake

time when paper prices cussed". remained strong

KNP, led by chairman Mr Frank de Wit, said yesterday "a first increase of paper prices" was achieved in the July-September quarter after a slide earlier this year left values for some grades near year earlier, but is a reduchistoric lowa. The shares tion from the Fl 17m operatclosed down F1 0.60 at

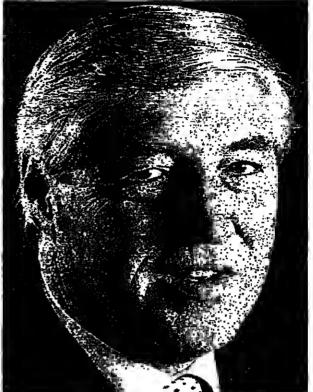
Five weeks ago the group said it was seeking an indus-try partner for KNP Leykam, its paper division. It said it was halting new investment in the unit and implied it F157m against F139m, with would even consider leaving the sector.

Yesterday KNP sought to retreat from that position. Although it was seeking an alliance, "we still regard paper production as a core activity at this moment", an

divestments, it came at a in the division "could be dis-

KNP declined to say whether it was yet in talks with any potential partner. Leykam incurred an operating loss of F17m in the latest quarter. This compares with profits of FI 108m a year earlier, but is a reducing deficit in the preceding quarter. "Although sales volumes were good, margins were still at a very low level," the company said.

Its packaging side produced operating profits of the increase attributed to stable raw material prices, hetter volumes, and cost reductions. But there was a dip at the distribution division, from Fl 61m to Fl 58m. The 70 per cent-owned BT Office Products International contributed less than expec-



Frank de Wit: company still regards paper as core activity

Framatome chief attacks merger plan

By David Owen in Paris

The head of Framatome yesterday hit out at proposals to merge the French nuclear plant and fuel manufacturer with the GEC Als-thom power engineering and

transport equipment group. He warned the plans could a threat to the long-term survival of independent energy policy. the economic affairs commis-

strong Norwegian economy helped Den norske

Bank, the country's biggest

financial services group, to increase profits in the first

nine months of the year, in

spite of a slowdown in a

recent trend of writing back

By Hugh Carnegy

that a merger could harm of the group's activities, co-operation with Germany on the replacement of Europe's existing nuclear power stations. He also snggested there

growth was stronger, as

operating profits hefore

write-backs grew from

The increase was helped

by a near 4 per cent fall in operating costs, from NKr3.Shn to NKr3.36bn, as

the bank reduced staff num-

hers hy 470 to 5,627. The

NKr1.73bn to NKr1.9bn.

were few synergies between the activities of Framatome and GEC Alsthom, a joint venture between Alcatel Alsthom, the French telecoms France's nuclear network and engineering group, and and its ability to pursue an the UK's General Electric Mr Jean-Claude Leny told synergy was in turbine man- industry provoked much

sion of the French Senate accounted for only 3 per cent The comments of the

Framatome chairman, who the end of the year, came two mobths after it emerged that Alcatel and GEC were discussing the merger, which would create the world's second-largest power

engineering group. But the idea of allowing a foreign company to take a Company. The only possible stake in France's nuclear ufacturing, be said, and this criticism. Alcatel, which

Underlying earnings rise in lending to Norway's months fell slightly, from rowth was stronger, as important shipping sector. NKr3.19hn to NKr3.17bn.

and benefits from the take-

over early this year of Vital,

the insurance company. in

the third quarter, operating

profits before write-backs

rose from NKr563m a year

demand enabled DnB to sus-

tain net interest income at

The rise in lending

Strong economy lifts Den norske Bank

ago to NKr613m.

owns 44 per cent of Framatome, recently reached an agreement with other shareholders to retain is expected to stand down at majority Freoch control of the world's largest nuclear

plant huilder if GEC takes

an interest. Framatome has completed more than 60 reactors and was responsible for the atomic power programme which supplies France with 70 per cent of its electricity. In 1989, Framatome formed a joint venture with Siemens of Germany to develop a

DnB continued to show

gains from write-backs of

provisions made against

loan losses during the loan-loss crisis of the early 1990s -

hut at lower levels. Write-

hacks in the first nine

months dropped from

The bank also benefited

NKr374m to NKr303m.

pressurised water reactor for France and Germany, and for export.

• France's privatisation commission is unlikely to pronounce on the French government's proposals to sell tha Thomson defence and consumer electronics group to Lagardère until December or early 1997, Mr Jean Arthuis, French finance minister, indicated

The process is expected to be a formality.

first nine months of just

NKr17m, leaving net profits

up from NKr2.1hn at

• Christiania Bank, Nor-

way's second-largest bank-

ing group, announced yester-

day that Mr Tom Ruud,

former chief executive of the

industrial group Aker, will

take over as chief executive

NKr2.2bn

tracts. Nevertheless, the fall in the stock price, which left the Szczecin-based huilder with a price to book value ratio of 0.45, has encouraged investors to bny into the company. Around 7 per cent of its equity changed hands yesterday and the day before, when the share price

Espepebe, which reported 17.8m zlotys net loss last year, faces a deficit this year of 30m zlotys, according to Mr Hass. The company's problems stem from an aggressive marketing policy which sought contracts at

was at its lowest.

any price, leaving no room for profit. This was compled with ambitious and mismanaged plans for housing and shopping developments which further affected the balance sheet. Espepebe's situation contrasts with the performance

of the WSE's other listed construction compantes. which account for 6 per cent of the market's \$7.7bn capitalisation. The sector as a whole is reporting a price to

shares fell NKr0.30 to close provisions made against of the bank next year. Mr Ruud will succeed Mr from low tax charges resultat NKr21.10. almost unchanged levels loan losses. Pre-tax operating profits But Mr Finn Hvistendahl, despite narrowing margins ing from the carry-forward Borger Lenth, who is to retire hy mid-1997. The new rose from NKr2.1hn to chief executive, said perforbetween lending and deposit of previous tax losses sus-NKr2.2hn (\$346m) during the mance was lifted by strong interest rates. Net interest tained during the crisis. DnB chief executive parted company with Aker last month. | book value of 2.02. grawth in the economy, a income in the first nine showed tax charges in the

US brewer leaves Budvar fighting for identity

Czech group faces marketing challenge after collapse of brand rights talks with Anheuser-Busch

new identity for itself after the recent hreakdown of a 20-year effort to resolve a dispute over the Budweiser name with Anheuser-Busch, the world's largest hrewer.

The US brewer recently ahorted the talks, encouraged by its growing success and hy court victories giving it a clear right to the Budweiser name it failed to gain at the negotiating table. It has had nine wins in European countries - five in the past year - and has 27 cases

With the legal tide running strongly sgainst it. Budvar, hased in Ceske Budejovice, the Czech town known as Budweis in the Austro-Hungarian era, will have to stop using the name Budweiser on its bottles, several of its international competitors believe.

"The advantages of an agreement have fallen away." said Mr Jack Purnell. chairman of Anheuser-Busch international, the US brewer's overseas arm.

"We have achieved undisputed access to Europe for threat of court action in Budweiser and Bud", its two Europe hangs in the air. main hrand names. It will sell about 30m cases, pered in its efforts to perroughly 2.2m hectolitres of

B udejovicky Budvar, the beer in Europe this year, the Czech hrewer, will bave to start finging a and about five times greater than Budvar's total exports. But meeting across a court room rather around a negotiating table will present both partles with commercial risks and costs, fellow brewers believe.

Anheuser-Busch, for example, recently pulled out of a \$145m Vietnamese hrewing joint venture because Bndvar registered the Budweiser name there in 1960. The US company said It was confident the country's trademark authorities would cancel Budvar's registration.

For Budvar, global legal proceedings could damp privatised. The brewer is almost the only Czech enterprise still locked in the arms of the state. privatisation

"doesn't depend on [the trademark] discussion", says Mr Josef Lux, Czech agriculture minister. Aoheuser-Busch is not excluded from the sell-off, he adds, although it is unlikely to be considered while its Anheuser-Busch was ham-

suade Budvar to settle by its



sheer size and by a conviction among Czechs that the giant wanted to "wipe (Budvar] off the face of the earth", as the brewery's general director, Mr Jiri Bocek,

A 1911 agreement signed with Anheuser-Busch gave the Czech hrewery rights to the Budweiser name in continental Europe, with the US company taking the rest of Busch, to try to break the the world. Over recent deadlock But that attempt

decades, however, the agree-ment has failed to accommodate the two companies' Budvar gave increasing

prominence to the name Budweiser on its labels, arguing it guaranteed consumers a place of origin and quality much like France's appellation controllée system. Anheuser-Busch helieved Budvar was just cashing in on the international hrand name it had created. Anheuser-Busch at first

linked a trademark settlement to its taking a stake in Budvar. But it became clear that such an agreement was unacceptable, both politically - to the government and commercially, to Budvar, which insisted it did not need a foreign partner to help it market beer overseas. The US hrewery dropped that tactic two years ago and

st the same time hegan piecemeal court actinn in various countries. The Czecb brewer adopted a more professional and hardnosed approach to the trademark talks, hiring financial advisers to sketch its future and draw up privatisation plans. Last September, both sides met in St Louis, Missouri, headquarters of Anheuser

estimates of the value of settlement. The US company is understood to have offered Budvar \$200m for a new trademark agreement and a separate deal on the purchase of Czech hops. Budvar and the agricul-

ture ministry, which led the

talks on the Czech side, is

believed to have put a value

on the settlement of \$1hn. B udvar also welcomed the end of the trademark talks, saying it had shown its ability in the past five years to huild up its own export sales. It has a strong position in the Ger-

man market for imported beers and also sells in the UK, alongside US Budweiser. "At 450.000 litrss of exports, the Budvar brand is only worth about £50m (\$81.5m) and the hrewery itself anntber £25m-£30m. says a competing international brewer. So successfully bas Anheuser-Busch pushed the Budweiser came globally that "whoever buys Budvar has got to start afresh to build a new identity separate from the Amer-

> Vincent Boland Roderick Oram

ican Budweiser".

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COMPANIES: EUROPE

EUROPEAN NEWS DIGEST

Strong result at SPT Telecom

SPT Telecom, the Czech telecoms group in which PTT Telecom Netherlands and Swiss Telecom have a 27 per cent stake, yesterday reported unandited pre-tax profits of Kc5bn (\$223m) for the first nine months of 1996. Revenues jumped to Kc23.3bn with the addition of new customers through the expansion of the telephone network, and the company appears on target to achieve full-year revenues of Kc30bn. Costs were Kc17.3bn and net profit reached

Comparative figures with the first three quarters of 1995 were not available because the company this year adopted international accounting standards, which are different from the Czech standards it used in earlier years. SPT made pre-tax profits of Kc7bn on revenues of Kc26.4bn for

In the nine months 272,000 new lines were installed, and SPT said it was confident of achieving its 1996 target of more than 400,000 new lines. SPT had 2.67m installed lines at September 30. It is undertaking a big modernisation drive to expand its network and spent more than Kc20bn in the period, more than the full year investment programme for 1995. Vincent Boloms

De Benedetti in dealing probe

Lawyers for Mr Carlo De Benedetti, former chairman of Olivetti, yesterday confirmed press reports he was under investigation by Turin magistrates for alleged insider dealing in shares of the troubled Italian information technology and telecoms group.

Mr De Benedetti's lawyers also said be would shortly be presenting documents to Turin magistrates to refute any suggestions of insider trading of Olivetti shares. The investigation is understood to relate to events at the end of August just before the publication of Olivetti's accounts that were to reveal fresh losses of L440bn

In a separate development, Consob, the Italian stock exchange watchdog, is reported to have requested more information from Olivetti regarding some of its factoring activities and tha valuation of the sale of a 14.7 per cent stake in Acorn, the UK-based software company.

SSAB hit by lower prices



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SSAB, the Swedish steel maker, posted profits after financial items for the first nine months down 44 per cent from SKr2.859bn to SKr1.603bn (\$245m). The results were slightly below expectations, but the shares closed up SKr0.50 at SKr96. Net profits fell from SKr2.093bn to SKr1.137bn and earnings per share from SKr15.80 to SKr8.90. Operating profits dropped from SKr2.618bn to SKr1.297bn on sales down from SKr14.08bn to SKr13.03bn. SSAB said it had decided to invest

SKr500m in its Plannja HardTech unit. Of this investment, SKr440m would be used to build a new production unit in North America and SKr60m to expand its existing plants in Luleaa in Sweden. SSAB reiterated its previous forecast that full year profits would be half of those reported in 1995. SSAB said steel prices had fallen since the fourth quarter of 1995 and continued to be pressured, which was expected to lead to additional deterioration of margins in steel operations in the fourth

quarter of the year.

But it said there were signs that prices were now stabilising. The company said it expected fourth quarter deliveries from the steel operations to remain at approximately the same level as a year earlier, while deliveries from the trading and further processing operations were expected to be somewhat lower.

Mr Leif Gustafsson, chief executive, said 1996 was expected to be a tough year for the European steel industry, with steel consumption forecast to fall about 7 per cent and downward price pressures remaining. In the third quarter; he said price pressure on the company's steel products was limited to only 1 per cent compared with the second quarter, largely owing to an improved product mix. Prices in the nine-month period were about 12 per cent lower than a year earlier.

He said deliveries from SSAB's steel operations were largely unchanged, while volumes in the trading operations were around 5 per cent lower than 1995. Sales in the nine-month period fell to SKr13bn from SKr14bn . with 8 percentage points of this attributable to lower prices and 2 points to lower volumes.

AFX News, Stockholm

KPN faces protest over TNT VKI, the association of Dutch courier and express delivery companies, has lodged a complaint with the European Commission alleging that KPN, the partially privatised

posts and telecoms group, is using profits from its postal monopoly to fund its planned Fl 2.7bn (\$1.6bn) takeover of TNT. the Australian parcels company. Brussels is due to rule next week on whether the deal, cleared yesterday by the Australian authorities, warrants further scratiny. Mr Hans Koeleman, of Transport en Logistiek

Nederland, an industry grouping of which the 300-member VKI is part, said yesterday. "The takeover will intermingle its monopoly and non-monopoly activities. It will be too strong a competitor in the Dutch market. The association wants an end to KPN's sole right to deliver letters weighing less than 500 grammes – an idea to which KPN has said it is not opposed, as long as such deregulation happens EU-wide. PTT Post, its mail arm which also includes private sector parcel activities. brought in net earnings last year of Fl 541m. Gordon Cramb, Amsterdan

Spain urged to open telecoms

The board of the Unisource telecommunications alliance yesterday appealed to the Spanish government to open up its telecommunications market as soon as possible so that it could receive European Union approval. "If the Spanish telecommunications market is not liberalised, the Unisource operation won't be approved," Mr Lars Berg, chairman of the European group, said. The European Commission has said it will only approve the Unisource alliance if Spain opens up its telecoms market by January 1, 1998, waiving a five-year delay.
 Unisource groups include KPN of the Netherlands, Telia

of Sweden and Swiss Telecom PTT. Telefónica, the Spanish group, has 25 per cent of the alliance. Once it is authorised, Unisource wants to conclude a joint venture with AT&T of the US to offer its service on a global. with AT&T of the US to oner its service on a global, rather than European, level. "I can't emphasise enough how important the Spanish government's collaboration is [in this matter]," said Mr Berg. Brussels was expected to make a decision before of the World Trade Organisation

meeting in Singapore in December.
Mr Juan Villalonga, Telefonica chairman, said the Spanish company's shares would suffer if its participation in Unisource was not authorised. The non-integration would have a negative impact of between 15 and 20 per cent on the share price of Telefonica," he said. Reuter, Madrid

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Phone +43 4242 204, or Bank I. Vontobel & Co AG, Karin Otti, Bahnhofstrasse 3. 8022 Zurich, Switzerland, Phone +41 I 283 71 60





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LEGAL NOTICES

IN THE SUPREME COURT OF BERMUDA CIVIL JURISDICTION 1983: NO. 29

IN THE MATTER OF THE COMPANIES (WINDING-UP) ACT 1977 AND IN THE MATTER OF THE INSURANCE ACT 1981 AND IN THE MATTER OF DOVER INSURANCE COMPANY LIMITED-IN LIQUIDATION

NOTICE TO CREDITORS OF INTENTION TO DECLARE DIVIDEND

TO: All persons who (a) appear from the records of the company to have contractual rela with the company AND (b) have not filed a proof of debt in the liquidation of the company TAKE notice that a second interim dividend is intended to be declared in this matter. The dividend is

The Liquidator has previously notified you of the claims filing deadline established as March 31, 1991 and no claim was filed by you. Consequently, the Liquidator may proceed to distribute the dividend only to those creditors who have lodged proofs of debt within the filing deadline, unless (a) you lodge a proof of debt within 14 days of this notice and (b) you show just cause why the proposed dividend should not be

declared and paid as proposed. Dated this 1st day of November, 1996

Nicolette J. Reiss, for and on behalf of Charles W. Kempe, Jr. Liquidator

COMMERCIAL PROPERTY

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a) The outer envelope should bear the mention 'DO NOT OPEN" - International tender for the sale of Hotel REGENCY - Monistir, and should be addressed to:

Mr. le Président Directeur Général de la Compagnie Touristique Arabe 12, rue de Hollande - 1000 TUNIS - TUNISIA

b) The inner envelope should be sealed and should contain the documents relevant to the International tender mentioned in the

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By Raymond Colitt

The Venezuelan government yesterday announced the reference price for the sale of its 49 per cent stake in CANTV, the telecommunications company.

The price range has been set at \$3.071 to \$3.50 per share, or \$21.50 to \$24.50 per American Depositary Receipt. The sale, due on November 27, will raise up to \$1.01hn and will be the country's largest initial public

splits. The 155-year-

old information conglomer-

Two publicly listed compa-

nies – Cognizant and AC

Nielsen - are being created

through a tax-free apecial

dividend and start trading

today. The rump of Dun &

Bradstreet - Moody's and

other credit services - con-

tinues as a separate entity.

The aim of the spllt, says

Mr Bob Weissman, the

youthful 56-year-old former

chairman of D&B and new

chief executive of Cognizant,

is to enhance sharebolder

value by allowing the com-

panies to preserve good

became increasingly difficult

because it was so diverse, he

explains. The company

included mature but highly

lucrative husinesses such as

Yellow Pages and Moody's, the ratings service; AC Niel-

sen, the barely profitable

information group supplying

data for the fast-moving con-

sumer goods industry; and

rapidly-growing operations

sucb as IMS, the healthcare

information group, Nielsen

Media Research, the televi-

sion audience measurement

service, and Gartner, the

quoted information technol-

"Look, the businesses bad

very different positions and

needs," says Mr Weissman.

"Frankly, there were a lot of

tensions. Take AC Nielsen

and IMS - they shouldn't

bave been on the same

planet, let alone in the same

that AC Nielsen was in a

highly competitive environ-

move was to invest beavily

ogy consultancy.

organisation,"

Managing the old D&B

ate is dividing into three.

A total of 289.4m shares privatisation agency, Fondo will be offered, of which 50m are to be placed on the Venezuelan market. In addition to the 40 per cent sbare package being sold globally. CANTV employees are being offered a 9 per cent stake.

that the CANTV offering price could be affected by does not conflict with the the fact that its monopoly placing of other shares. "We ends in the year 2000. see a window of opportunity that favours the placement, as there are no similar offer- international investors are ings by developing coun- analysing stocks placed by said Mr Alberto the Venezuelan govern-Poletto, head of Venezuela's

In contrast, IMS wanted to

expand through acquisitions.

But the shortage of cash

held back its ambltions, and

tbe high dividend made

using stock issues expensive.

An effective acquisition pol-

in dividend, concedes Mr

Weissman. Cognizant, which

includes IMS, Gartner and

Nielsen Media Research, will

bave a pay-out ratio of 8 per

cent: AC Nielsen will not

have a dividend; and the

D&B rump - essentially Moody's - will bave a pay-

out ratio of 48 per cent. Mer-

quarterly dividends of the

three groups will be only 25

cents, against 66 cents

"The decision was made

easier because the rationale

for the old company had

come to an end," says Mr

Weissman, "Say, 15 years

ago, there were economies of

scope and scale because

most of the divisions were In

the business of processing

large volumes of data. That

meant they needed huge

investments in information

"But the cost of computing

has fallen so much that the

paradigm for competition is

no longer scope and scale,

but speed. Size is no longer

an advantage – in fact it can be a liability."

Mr Weissman has chosen

to manage fast-growing Cog-

nizant. IMS, Gartner and

Nielsen Media Research are

diverse businesses, but be

value-added costs. All three

"It's misleading to think in

terms of the end-market. The man, The aim is to expand

and communications tech-

rill Lynch, the US broker.

The split has meant a cut

icy was impossible.

un & Bradstreet, making that investment dif-today does the ficult to fund.

strategies and make better eatimates the combined

before.

nology.

Mr Weissman explains insists this is no problem.

ment. The right strategic important synergies are in

in new services. But D&B's need significant technologi-

dividend was absorbing 70 cal expertise, database man-

de Inversiones de Venezuela. Industry analysts say that growth prospects for the telecommunications industry in Venezuela are favourable, with a rapid economic recovery expected. However, The government insists they say that CANTV's sale ends in the year 2000.

ment." He added that "this

Dun & Bradstreet opts for divorce

Break-up is seen as the best way to cater for the diverse needs of the business

Cognizant declares independence

Banco Mercantil and Electricidad de Caracas currently bolds a 40 per cent share in CANTV.

A road show by CANTV and FIV officials, scheduled According to Mr Poletto. to be launched today in this is the "first time that Venezuela and Monday in Europe, precedes the open-

the country's credibility".
The Venworld Telecommu

nications consortium ~ made

up of GTE, AT&T, Telefónica

de España, Venezuela's

ing of a three-week book-

building process to conclude

on November 21 with the pri-

the group has supplied data

mainly to marketing and

sales sections of pharmaceu-

tical companies, says Mr

René Derecque, president of

IMS International. He aims

to target research and devel-

opment departments and

"Everyone is looking to

regulatory affairs sections.

control healtbcare costs,"

says Mr Weissman. "The

lubricant of efficiency is information and there is an

explosion in demand for

such data. Nobody domi-

nates that, but we're in a

that health main-

tenance organisations,

which increasingly control

to squeeze its US business.

Welssman dis-

healthcare budgets, threaten lts validity.

good position to do so."

privatisation is a measure of cing and placing of the the country's credibility". shares on November 27. The two global lead managers of the offering are investment banks Lehman Brothers and SBC Warhurg.

The CANTY IPO marks tbe revival of Venezuela's stalled privatisation process, which lacked political supnort and had run into hureaucratic problems during the first two years of the current administration. Mr Poletto said that the government now expected to raise some \$4.5bn over the next five to six months

CVRD net profits advance by 34%

CVRD, the Brazilian mining group preparing for privatisation in one of the biggest Offerings in Latin America, announced a 34 per cent rise in net profit in the nine months to September 30, to R\$280m (US\$272m) compared with R\$209m in the same period in 1995, agencies report from Rio de Janeiro. Earnings per share were R\$0.72 against R\$0.54 in the comparable period. The results were broadly in line with analysts' expec-

tations. Nine-month uet revenue was up 1.5 per cent compared with the same period in 1995, which the company attributed to a coutinued recovery in steel prices. CVRD said the revenue increase came in spite of a 3.6 per cent drop in the volume of irou ore sold to for-eign markets, which account for 70 per cent of the compa-

The lower iron ore sales to foreign markets were tied to lower European demand, according to Mr Anastacio Fernandes, company director. Total iron ore sales dropped about 3 per cent. Gross revenue from gold was up 0.8 per cent to

port revenues increased 6.3

per cent.

pany R\$24m. The cost of products and

CVRD's privatisation is expected to ratse about US\$6bn. The government hopes to auction 40 to 45 per cent of the company's voting sbares in February 1997 before selling further shares to investors via a global

This will be followed by

US\$6bn assets.

R\$153.2m. Revenues from CVRD'a railway and port services were stable at about R\$437m. Railway revenues declined 1.9 per cent, while

CVRD satd tts tax bill dropped 16.4 per cent to R\$103m, largely due to the suspension of the val-ne-added tax (ICMS) charged on its North System iron ore exports and Sonth System pellets exports. The ICMS exemption saved the com-

services bought by the company declined 7 per cent, partly reflecting productivity gains derived from staff reductions

offering.

an offer to employees of 10 per cent of the company's total capital (including 5.1 per cent of ordinary shares). A further 17 to 20 per cent of ordinary shares will be sold on Brazilian and overseas capital markets, probaAMERICAS NEWS DIGEST

Data General ahead of forecasts

Data General reported stronger than expected earnings for its fourth quarter and year. The US mid-range computer manufacturer, which has been struggling for several years, attributed its results to a successful transition to new products.

Net income for the fourth quarter, ended September 28, was \$9.9m, or 24 cents a share. Wall Street analysts had been expecting earnings of about 19 cents a share. In the same period last year, the company reported net income of \$1.5m, or 4 cents. Revenues for the quarter were \$336.2m. up 7 per cent from \$312.8m in the same period last vear.

Data General's new computer systems, based ou intel microprocessor chips, now represent more than 40 per cent of server sales, the company said. Revenues from storage systems also grew during the quarter.

For the year. Data General reported net income of \$28.1m, or 68 cents a share, against a net loss of \$46.7m. or \$1.23, in fiscal 1995. The 1995 results included a restructuring charge of \$43m as well as a pre-tax gain of \$44.5m from the settlement of litigation. Revenues for fiscal 1996 grew 14 per cent to \$1.32bn, up from \$1.6bn in

The year-results represent "a dramatic turnround for Data General" said Mr Ronald Skates, president and chief executive. Data General's shares were trading at \$14% In executive. Data General with mid-session yesterday, unchanged from Wednesday's Louise Kehoe. San Francisco

Horsham and Trizec to merge

Horsham and Trizec, two companies controlled by Canadian financier Mr Peter Munk, received shareholder approval yesterday to merge into Trizec Haan. North America's second-biggest quoted property group with

Mr Munk took control of Trizec, formerly owned by the Bronfman family of Toronto, in a big financial restructuring in July 1994 as the North American property slump ended. He also controls Barrick, the big international gold producer, partly through Horsham.

The new Trizec Haan will be an international property group with a portfolio worth more than US\$3.5bn Including 50m square feet of commercial and office space in North America, principally the US, and a strong European base.

Trizec Haan stock will he traded on the New York, Toronto and Montreal stock exchanges, Horsham posted third quarter earnings of US\$53m, or 49 cents a share, against US\$14.1m, or 14 cents, a year earlier. Including special items, the latest quarter showed a loss of US\$3.2m. Trizec, hitherto 48 per cent beld by Horsham, posted third-quarter earnings of US\$12.3m, or 11 cents, against US\$11.3m, or 10 cents, on revenues of US\$148m against Robert Gibbens, Montreal

Dofasco may raise dividend

Dofasco, Canada's biggest steelmaker, is considering raising its dividend or buying back shares following a strong profit performance this year.

The comapny, which specialises in flat rolled products for the car industry, earned C\$50.1m (US\$37m), or 53 cents a share, in the third quarter, up 10 per cent from C\$45.3m, or 52 cents, a year earlier. Nine-months profit was C\$127.8m, or C\$1.49, against C\$124.2m, or C\$1.45, a year earlier. Revenues were C\$2.2bn against C\$2bn.

Western Star hit by downturn

The cyclical downturn in North American heavy truck demand hit Western Star, the Canadian-based producer which owns ERF of the UK, in the first quarter of fiscal 1997. Net profit for the three months ended September 30 was C\$7.1m (US\$5.2m), or 56 cents a share, down from C\$12.3m., or C\$1.10, a year earlier, on revenues of C\$281m against C\$175m

The quarter included extra cost for developing its new line of heavy trucks made in British Columbia. Lower throughout tha industry, said Mr Drew Fitch, executive

Mitel advances to C\$16.5m

Mitel, the Canadian telecommunications equipment group, exceeded market forecasts with net profit of C\$16.5m (US\$12.3m) or 15 cents a share in the second quarter eoded September 27, up from C\$15m or 13 cents a share a year earlier. Revenues were C\$169m against

Mitel, a PBX and semiconductor producer, bas set record sales over the past two quarters partly due to buying a Swedish semiconductor plant last March, It is now moving aggressively into computer-telephone integration products. Robert Gibbens

Brewers try to solve dispute

By Robert Gibbens in Montreal

Molson Brewerles, the Canadian brewer, will continue producing Coors beer in Canada until June 30 1997. while the two companies try to solve a long-term licencing dispute.

The dispute centres on the 1993 acquisition of 20 per restricted by Miller's place cent of Molson Breweries by Miller of the US, a competitor of Coors. Coors complained it was not consulted. and Miller's purchase broke the terms of Coors' licencing

agreement with Molson tlclpate in any decisions Breweries, which allowed relating to Coors. Molson Breweries to produce Coors brands in Canada.

owned 40 per cent by Molson Companies, a holding company, and 40 per cent by Foster's of Australia.

Coors feared that its success in Canada would be over 31/2 years. on Molson Breweries' board. access to Coors' marketing strategy. Molson Breweries denied Miller exercised control, and said it did not par-

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Application has been made to the London Stock Exchange for the whole of the ordinary share capital of The Bno Allcroft Company, issued and to be issued, to be admitted to the Official List of the London Stock Exchange. It is

The Britt Allcroft Company plc

Sponsored by Price Waterhouse Corporate Finance

Underwritten by Charterhouse Tilney Securities Limited

8,525,693 ordinary shares of 10 pence each at 130 pence

per ordinary share

Share capital following the placing

expected that admission to the Official List will become effective and that dea

Amount £3,400,000

The Britt Alleroit Company pic

4 Grassenor Square Southampton SO15 2BE

tions technology. There are a

Mr Weissman and bis

lot of shared competencies."

team, which will be remu-

nerated mainly hy the

group's share performance,

which has achieved a com-

nound annual operating

profit growth rate of 15 per

cent for the past five years.

through acquisition. "The

investment bankers are tell-

ing us we could fund \$1hn of

acquisitions without diffi-

culty - and that's just cash.

We could use stock as well."

In the mld-term most

acquisitions will be in bealtbcare, says Mr Weiss-

IMS, which will account for

about 60 per cent of Cogni-

zant's sales, geographically.

IMS will also expand its

Not least it wants to grow

are ambitious for Cognizant

On October 18, a Canadian arbitration panel ruled that Molson Brewerles is Molson Breweries did break the licencing agreement. It ended the agreement as of April 1993, requiring Molson Breweries to face paying Coors its share of profits

Molson said its earnings would be reduced by C\$15m which would give Miller (US\$11m) for the October 1996 to June 1997 period. Both companies will continue talks to set up longer term arrangements.

Monsanto reaps benefit of genetic engineering

US group prepares for new 'green revolution'

harvest this autumn, they St Louis-based chemical and pharmaceutical company.

"rewired" seed is herbicide that accounts for more than balf of Monsanto's total operating income. The "Round-Up Ready" soyabean is also one of Monsan-to's earliest entries in the from a year earlier. race to control and commercialise the science that some believe will form the basis of

Monsanto executives predict that genetically-altered seed will become a \$6bn annual market within five behaved more like an interyears, as the world seeks ways to meet rising food demand while dealing with environmental concerns and \$41 this month (adjusted for the gradual exit of govern- a five-for-one stock split). ments from agriculture.

Mr Robert Sbapiro, Monsanto chairman, is prepared plant engineering depends

able specialty chemicals next few months, will leave Monsanto in three businesses, with agricultural ents (where the lead product is the Nutrasweet sweetener)

spinning off the chemical unit will not bring new casb leave Monsanto with less ingredients units as well.

\$7bn revenues in the first nine months of this year, but expected to give new legs to generated just 20 per cent of Round-Up, the 25-year-old its \$1.2bn operating income in the same period. Agriculgenerated \$731m in operat-

the hio-tech business have barely begun to trickle in. Monsanto's sbare price has net start-np than a chemical company, rising from \$18 two years ago to more than

try, Monsanto's success in crops. to bet the farm on the new on its ability to control pro-

way down the product stream and to get it into the fields at a premium price. Gaining regulatory and

consumer approval for the products outside the US where there is the largest potential for transgenic seed is central to their success. The company is learning this year that these approvals can be time-consuming and costly to obtain. At home, Monsanto has

invested nearly \$750m in the past 12 months to purchase or partner seed companies that will distribute the new genetic "software" to farmers. It now owns the world's second-largest soyabean seed company, Asgrow: has a majority interest in Calgene, the California company that has leading transgenic patents for tomatoes and for higher-oil content oilseeds: and has a substantial interest in DeKalb, the secondlargest maize seed company in the world.

Whila analysts agree Monsanto has the dominant position in the plant gene-transfer business, it is just one in a gathering of global giants. lts competitors include Novartis, (the result of the merger between Ciba-Geigy and Sandoz); AgrEvo, a con-sortium formed by Hoechst/ Roussel Uclaf and Schering, and Dow Elanco, a joint venture between Dow Chemical and Eli Lilly.

Mr Sano Shimoda, analyst with BioSciences Securities says: "What we will sooo have is an agriculturalindustrial complex based on strategic relationships between these firms," which will cover seed and chemicals distribution and even As in any high-tech indus- processing of transgenic

Laurie Morse

BENETTON GROUP S.p.A.

Via Villa Mineti, 1: s stock capital of Lit. 87.276.862.500: registered at No. 4424 of the Treviso Company Register.

Half-Year Report January-June 1996

Notice is hereby given that Benetton Group S.p.A.'s Half-Year Report on the Company and Group performance as of June 30, 1996 may be obtained on request from:

-the Company or the Stock Exchanga Council in Milan.

SINO LAND COMPANY LIMITED npany incorporated in Hong Kong with Ilmited liability) US\$200,000,000 5% Convertible Bonds due 2000 (The "Bonds") NOTICE TO BONDHOLDERS

The Oirectors of Sino Land Company") on 1 October, 1996 proposed a final dividend of HK\$0.12 per share (with an option for scrip dividend) for the year ended 30 June, 1996 to shareholders whose names eppear on the register of members on 22 November, 1996. This final dividend is payable on 20 Decamber, 1996. This final dividend is subject to the approval of shareholders of the Company at the Annual General Meeting to be held on 22 November, 1998. The dividend warrants will be despatched on or about 20

The register of members of the Company will be closed from 18 November, 1996 to 22 November, 1996 (both dates inclusive). Registered holders of existing Bonds who wish to exercise their conversion rights attaching to their Bonds so as 10 be entitled to the said final dividend should lodge the properly completed and signed conversion forms together with the bond certificates with their Agent so as to reach the Company before 4.00 p.m. (Hong Kong time) on 22 November, 1996.

By Order of the Board Eric Ip Sai Kwong Hong Kong

1 November, 1998 By: Ciribanik, N.A. (Corporate Agency & Trust), Agent Bank CITIBANCO

St. Paul's London EC4M 7DH

ordinary shares of 10 pence each 23,505,160 The principal activities of The Brio Alleroft Company are the creation or acquisition, production and licensing of

issued and fully paid

A document relating to The Britt Alleroft Company, comprising a prospectus and listing particulars as stated, has been published and will be available, for collection dunne normal business hours, for two business days from the med from the Company Announcements Office, London Stock Exchange, London Stock Exchange Tower, Old Broad Street emrance, London EC2N 1HR and during normal business hours on any weekday tha Sundays and public holidays excepted) from the date hereof up to and including 15 November 1996 from Chanerhouse Tilney Securides

222 Grays Inn Road

London WC1X SHB

1 November 1996

Robert Weissman

Nielsen Medla

Research has buge opportu-

nities In monitoring the

Internet. And be intends

Gartner to achieve \$1bn

sales hy the end of the

decade, "That'a explosive. In

1990, It had revenues of just

dublous about the plan, not

least because of the dividend

cut. Despite well-received

road-sbows, tha sbares have

fallen from \$63.13 since Jan-

uary 8, before the break-up

Over the same period the

shares have underperformed

the S&P composite index by

strategy may prove sound.

but he bas his work cut out

to convince the markets of

was announced, to \$57%.

So far, tha markets seem

\$60m." he says

misses suggestions 20 per cent. Mr Weissman's

ben US soyabean technology. Last month be prietary technology all the farmers complete announced Monsanto's plans way down the product their near-record to spin-off or sell its profitwill be reaping the benefits business. The diveatiture, of change at Monsanto, the due to take place within the With this year's harvest, Monsanto will realise the products by far the largest. first commercial fruits of a The others are food ingredithrough genetic engineering. and Searle, the Chicago-

\$1bn, 15-year research effort to enhance common plants lts transgenic soyabean, which was altered by inserting DNA from a common soil micro-organism into its genetic structure, resists to the company, but will Monsanto's own brand-name herbicide, and was available to farmers on a limited basis

Although official results are not yet in, first reports are that the transgenic seed yielded 20 per cent more than its conventional neighbours and required fewer applications of chemicals more than compensating growers for its premium 40 per cent of Monsanto's

a new "green revolution".

based drug company. Analysts say selling or

debt, and with a high-growth husiness that requires very little capital investment. Mr James Wilbur, analyst with Smith Barney in New York, said over the longer term, it would not be surprising if Monsanto considered divesting either its drug or food Chemicals accounted for

tural products, in contrast, ing income from January to September. a 25 per cent rise Shareholders are enthusiastically buying into Mon-aanto's new "life sciences" image, although profits from

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Will 6.1.2 + 1:

COMPANIES AND FINANCE: UK

Shell disappoints in third quarter

Royal Dutch/Shell, the Anglo-Dutch oil group, reported third quarter earnings below market expectations yesterday, aftar restructuring charges and

exploration write-offs. Net profits fell to £1.12bn (\$1.82bn), against £1.20bn, in strength of oil prices in the the three months to September 30, on a replacement cost basis and excluding excep-

their highest level since the in its refineries businesses. Gulf war. The shares fell 15p to

£10.05%p after a strong run in recent months. Mr John Toalster, sector analyst at Société Générale

Strauss Turnbull, said: These figures are somewhat disappointing given the quarter."

Analysts had expected continuing difficulties in tionals items. This was Shell'e chemicals trading desplte oil prices reaching arm and squeezed margins

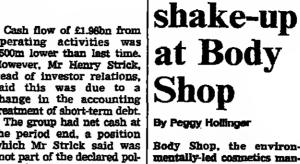
However, there was some surprise over the cost of up to \$50m (£31m) for restructuring in Malaysia, where there had been 600 redundancies. Shell also wrote off exploration costs of £222m some 54 per cent higher than last time,

Analysts' forecasts for 1996 profits range from £5.2bn to £5.8bn. Exploration and produc-

tion earnings provided the biggest fillip in the quarter, fourth quarter.

£599m. This was mainly due operating activities was to higher oil prices, but was £500m lower than last time. helped by increased oil pro-However, Mr Henry Strick, duction, gas sales outside head of investor relations. the US and lower costs. in said this was due to a the US, exploration and prochange in the accounting duction earnings more than treatment of short-term debt.

Oil prices averaged \$20.90 the period end, a position which Mr Strick said was a barrel in the period, up 23 per cent on the year. Shell "not part of the declared polexpected them to continue to icy" of the group. One analyst said this indicated scope be volatile, although they had been "robust" in the for a big dividend increase.



mentally-led cosmetics manufacturer and retailer, is to shake up its range of prodnets in a bid to attract higher spending customers into its shops. Mr Gordon Roddick, chair-

Product

man, said the group planned to cut its range of green label products by about a fifth, eliminating the cheaper non-contributing lines. "The stores are overstocked like an overnight case that is overflowing," he

The revamp, which would also toclude new store formats, was part of Body Shop's strategy to chase the "higher average transaction

customer", Mr Roddick said. Meanwhile, the group was close to concluding its eightmonth search for a non-execntive director to strengthen the board. Mr Roddick said Body Shop was keen to get someone with relevant experience. "If all we wanted was a non-executive director we could have gone ont and chosen a large orang-ntan and put him on the board," he said.

He was speaking at the group's interim results meeting, whare the group announced a higher-than-expected 11 per cent jump in pre-tax profits to £11.8m (\$19.2m) in spite of increased losses in the US.

Turnover for the 26 weeks to August 31 rose by 11 per cent to £117.1m. Retail sales which represent all sales through Body Shop's 1,436 ontlets worldwide, both owned and franchised - rose by 13 per cent to £275.5m.

Losses in the US rose by \$1m to \$3.4m. Mr Roddick said the recent appointment of Mr Steen Kanter, a retailer with experience of the US market, to head the division was expected to "bring significant benefits to our US retail business". The shares rose 4½p to

See Lex

LEX COMMENT

Having been out-bid for both Copthorne Hotels and Marriott hotels in the UK, Marriott hotels in the UK. Share price relative to it was almost inevitable the FTSE AN-Share index that Stakis would offer a full price for Metropole. So Lonrho has done well to pursue a trade sale rather than a flotation. Nonetheless, Stakis has not been goaded by previous failures into an unjustifiable deal – a common pitfall. Stakis has to add about £3m to profits to make the deal earnings enhancing in the first year, and most of

that should come from

removing head office costs and streamlining management. Metropole focused on its highly successful conference husiness, achieving low occupancy levels but high room rates. So Stakis should boost revenues by bringing in a broader spectrum of customers. The group has committed itself to achieving a 13 per cent post tax return on capital, and it has delivered in the past. Furthermore, the hotels are already in good shape, so Stakis can use its remaining financial muscle to invest in higher-return casinos and health clubs.

The deal may not excite short-term profits, but it increases the group's clout in a hotal market where demand is out-stripping supply. On a ratio of enterprise value to cash flow, Stakis has sunk to the bottom of the range in a UK hotel sector that has got indigestion from a surfeit of flotations. But it is too early for investors to worry about the next downturn in demand. And even for those of a nervous disposition, Stakis' management has earned a better rating against its peers.

Stakis confirms Metropole deal

Stakis yesterdsy confirmed the acquisition of Metropole Hotels from Lonrho for £327m (\$533m) increasing the number of rooms in its portfolio by 50 per cent,

The botel group will fund the deal through a 4-for-7 rights issue at 82p a share to raise £222m, with the remainder coming from increased borrowings. The news, widely anticipated by the market, left the shares 1p higher at 99%p.

The five four-star botels in the Metropole chain - in London, Brighton, Birming ham and Blackpool - will add 2,266 rooms to Stakis's portfolio of 5,500.

Metropole made operating profits of £23.7m last year on turnover of £75.7m. Average room occupancy was 68 per cent and the average room rate was £65. Stakis has a 78 per cent occupancy rate.

Group gearing will rise from about 38 to 48 per cent on completion of the deal.

Lonrho said the proceeds would cut debt. The disposal would involve a 258m sur plus over book value, and a £145m goodwill write-off.

The group said discussions over the sale of the Princess international hotel chain were continuing. Analysts expect a deal to be announced shortly with Prince Al Walid, the Saudi Arabian businessman.

Crack in glass prices knocks Pilkington

A Europe-wide slump in prices for building glass knocked first-half pre-tax profits at Pilkington down 28 per cent to £75m (\$122.3m). The slide came despite a

strong performance in the US, especially on the automotive side, and notwithstanding some £35m of benefits from an aggreseiva cost-cutting driva launched

Reinforced by unchanged dividend of 1.75p. the shares closed at 171p, up

Sir Nigel Rudd, the chairman, said: "We would expect the second half of the year."

T&N, the engineering group

and former asbestos pro-

dncer, has stepped up the search for possible insurance

cover against its asbestos

the UK's largest asbestos

companies, has appointed

specialist brokers to explore

The company, which as

By Tim Burt

tive divided

id ha dangga

for (\$16.50

Like its chief rivals worldwide, Guardian of tha US and St Gobain of France, Pilkington has been battling against a combination of fall-ing prices and insufficient capacity ntilication in Europe since the beginning

of 1995. Prices of commodity building glase in this market, hava fallen 25 per cent. Price weakness in Europe

is being compounded by the loss of traditional export markets in the Middle East and Asia as capacity there comes on stream.

As a result, operating profits from its European building products businesses fell 40 per cent to £42m in the six months to September 30.

mainly from the US.

The move coincides with a

preliminary hearing in the

US Supreme Court today on

the "Georgine Settlement", a

class action setting fixed

payments for sufferers of

asbestos provision to about

£100m if the Supreme Court

upbeld an earlier ruling that

T&N has warned it would

asbestos-related diseases.

Turper & Newall was one of have to double this year's



· If the court decided to

review the case, the fixed

payment system would

remain in plece until formal

hearings begin next year. But if the case is thrown

rise in personal injury claims in the US. A decision

is expected early next week.

formally asked brokers -

thought by some analysts to

In the meantime, T&N has

accelerate the restructuring of the business, Mr Leverton said. It also plans to export 50,000 tonnes of glass, about a third of the annual production of one of its float plants, ation in its European plants from Europe to the US duris running below 90 per cent. The company is seeking to meet strong demand there.

doubled to £155m.

The US business achieved oparating profit of £36m (£28m) during the first half on sales of £393m. The figures include a strong performance by the US automotive business, which is benefiting ing the second half to help from earlier cost-cutting

T&N steps up asbestos cover search reduce future asbestos costs. claims. Fears of further pay-Sir Colin Hope, chairman, onts have undermined the has told institutional invesshares this year, which have tors T&N would not take up fallen from a peak of 187p and closed yesterday at 128p, up '4p. Sir Colin, 63, has cover unless the premiums were relatively modest. Even out, T&N would face a big if it decides against taking made it clear he is deterrise in personal injury such cover, it has vowed to mined to put the issue

> down as executive chairman. T&N has also told investors that it was pressing ahead with its stalled takeover of Kolbenschmidt, the German pistons maker.

behind T&N before standing

ways of capping its exposure the settlement did not con-to compensation claims - stitute a class action. insurance proposals to £350m (\$570.5m) to settle Discovery stance upsets Premier

Premier Oil, the UK-based Premier would now "wait oil independent, said yesterday that it was "disap-pointed" with the reaction of Discovery Petroleum, the Australian oil and gas group, to its increased A\$106.5m (\$66.4m) offer.

Discovery directors eaid the revised offer, 14 per cent higher than the original, still undervalued the company. Howaver, Mr Charles Jamieson, Premier's chief

6 miths to June 30

6 miles to June 30

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RESULTS

and see". The revised bid falls within the 77.95 cents a share valuation range determined by Grant Samuel, which was called in to provide s fresh valuation of Dis-

covery's assets. Discovery pointed ont that the revised bld was "eignificantly." below the mid-point of that range, but added that they

(29) 2.16 (-) 0.033 d (1.36) 15.4 d (1.36) 15.4 d (1.35) 15.4 d (1.35) 0.896 d (0.155) 0.896 d (0.155) 0.897 d (1.97) 0.897 d (1.97) 0.897 d (1.97) 0.823 d (6.8) 2.66 d (-) 0.263 d (6.51) 0.574 d (0.779) 0.218 d (1.24) 2.18 d (1.369) 0.361 d (3.96) 0.361 d (3.9

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80,877 3.83 33.8 14.6

98.5 (95.5) 136.42 (111.76) 175.18 (152.26 •)

By Nikki Tait in Sydney and executive, said the 10 cents were still reviewing the new Mr Steve Lowden, a Preincrease to 80 cents a share terms. Discovery also mier director, said the was a "very fair offer", and revealed that Oil Search, higher offer was justified by another Australian oil group, which bought a 10.1 per cent stake in Discovery after the Premier offer was

announced, was reviewing the additional information. Oil Search has not ruled out the possibility of a rival offer. Tha company, which operates mainly in Papua New Guinea, has claimed that its purchase was driven by a desire to diversify and

not by the Premier bld.

0.027L 65.7 3.6 14.91L

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(4.37) (0.11)

14.1∰

a "greater understanding of Discovery's assets". Mr Low-den declined to say whether the latest Premier bid would

inform sharebolders before

the year-end about its plans

to resolve the uncertainty

In the past 10 years, T&N

surrounding asbestos.

be Sedgwick - to draw up has paid out more than

The offer needs a minimum 50.1 per cent accep-tance level. The deadline has been pushed back one month to December 11.

Discovery shares rose three cents to 80 cents, while in London Premier chares eased 'Ap to 32%p.

> 0.43 7.8

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SBC Warburg

Deutsche Morgan Grenfell J.P. Morgan Securities Ltd. Nikko Europe Plc

UBS Limited

Earnings shown basic. Dividencis shown not: Figures in brackets are for corresponding period. Minchudes 10p special. &Am stock, After exceptional charge. Watter exceptional cradit. #4p special interfer was paid in July. *Toroign income dividend. Birtsh currency. †On increased capital. \$LSM stock. **TiNet income after special cradits. SINO LAND COMPANY LIMITED incorporated in Hong Kong with limited US\$200,000,000 5% Convertible Bonds due 2000 (The "Bonds")

NOTICE TO BONDHOLDERS The Directors of Sino Land Company Limited ("the Company") on 1 October, 1996 proposed a final dividend of InCSD.12 per share (with an option for scrip dividend) for the year ended 30 June, 1996 to shareholders whose names appear on the register of members on 22 shareholders whose names appear on the register of members on 22 November, 1996. This final dividend is psyable on 20 December, 1996. This finel dividend is subject to the approval of shareholders of the Company at the Annual General Meeting to be held on 22 November, 1996. The dividend warrants will be despatched on or about 20 December, 1996.

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Registered holders of existing Bonds who wish to exercise their conversion rights attaching to their Bonds so as to be entitled to the said final dividend should lodge the property completed and signed conversion forms together with the bond certificates with their Agent so version forms together with the bond certificates with their Agent so as to reach the Company before 4.00 p.m. (Hong Kong time) on 22

By Order of the acard Eric Ip Sai Kwong

CITIBANC ank, N.A. (Corporate Ag

Wace share price halves on warning

Shares in Wace Group yesterday almost halved in value after the UK printing company issued its second months and announced the sale or closure of several printing plants, writes Tim

shares tumble from 134%p to 69%p, compared with a 12-mouth high of 284p, after it warned the £13.4m cost of withdrawing from low mergin activities would push it into loss. Wace, the world's largest pre-press printing cialist, had been expected to report pre-tax profits

of £12m-£14m this year. Yesterday, bowever, lt said sales growth had failed to materialise and operating profits warning in six profits would be well below expectations. The annou ment followe a similar warning in May, when it was hit by deatocking. higher raw material costs

and price pressure. In a bid to stem the decline, it announced plans to close its Glasgow plant and its small New York printing site. It will also sell its US print businesses in Grand Rapids and Memphis and seek a buyer for lts Dutch printing operation.

Brussels announcement lifts Europe's high-yielders

GOVERNMENT BONDS

By Richard Lapper and Richard Adams in London, and Lisa Bransten in New York

reduction measures buoyed honds, ending the jitters into the convergence which bave dogged these trades", he said.

Spanish bond markets also

Italian and Spanish bonds both outperformed on expectations that both countries will have further scope to reduce fiscal deficits in order to meet the Maastricht criteria for monetary union.

At Liffe, Italy's December BTP contract gained 0.78 to settle at 123.48. In the cash market, the yield spread over Germany - as mea-sured by the J.P. Morgan MEUR table - fell from 217

Mr Alex Cooper, manager with Tullett and Tokyo, said that et Liffe there had been fresh - mainly domestic buying of BTP contracts. although some US investment banks were still huy-The European Commission's ing German hunds and selldecision formally to back ing BTPs. Nevertheless, the France's cootroversial deficit EC announcement "had an effect on all the high yieldbigh yielding Europeen ers and brought bope back

> had e good day, with the 10-year December bono gaining 0.62 at Meff to settle at 107.28. In the cash merket the 10-year spread over hunds carrowed by 7 basis points to 179.

Ms Phyllis Reed, European bond strategist at BZW, said the decision had helped push convergence trades a hit further with yield spreads over Germany likely to narrow.
"There is a good reason to

Emu 'likely to be positive' for member countries' ratings

European Monetary Union is likely to be positive or at worst neutral for the credit ratings of member countries, credit ratings.

would offset the loss for some countries of triple A domestic currency the union had been established, the kmu area would be awarded its own according to IBCA, the European rating agency, writes Richard Lapper. meted that gains stemming from lower ments would not be automatically Sharp falls in borrowing and debt ser- interest payments would be particu- rated AAA because, although they

In the UK, the fall-out ing 4 points against hunds.

In the oear term people will

start talking about 150 basis

points in Spain and 200 basis

French bonds also gained

ground with the yield spread of German bunds over OATs

widening out hy a 2 basis

points to 4. At Matif the December OAT future

gained 0.22 to settle at 126.44.

German honds also made

points in Italy," she said.

Mr Christopher Huhne of IBCA esti-

vicing costs, reflecting the fall in bond yields, would be the main benefit, and ltaly, ranging from 2.5 to 6 per cent of they would be unable to print money.

pected interest rate cut con- 2008 bond fell from 110½ to snpplied by the midday tinued to subdue volume and 100½. Its yield was up 3 basis round. prices in the gilt and money

points to 7.73. Trading in sterling interest rate futures was also January 1997 contracts fall-

from 109.17. In the cash mar-ket, the henchmark 10-year gilt drifted lower in light the month meant that liquidity in the money markets was tight. The Bank of trading to 99%, a fall of gains, with the 10-year $\frac{2}{3}$ from 9911 the previous December contract settling day. The yield rose 3 basis was tight. The Bank of change. "In practice it usu-England forecast a large ally takes time for the larger points to 7.62 per cent, fallshortage hy recent standards of £1.5hn for the day, of The price of the 9 per cent which only £215m had been that there was a shortage of cent.

triple AAA rating. Member govern-

Control of the Contro

But by the afternoon round the clearing banks' desire for cash saw the quiet, with the December shortage met hy £1.214hn 1996 falling 0.3 to 93.71 and supplied in a 5 November 15 repo.

ing 0.4 to 93.52. Mr Philip Shaw, of Union The approach of the end of Discount in London, said the money markets were still adjusting to the toterest rate players to assess the market," Mr Shaw said, adding

bank bills on offer, because institutions needed to keep tion did little to comfort the them on their books at the

end of the month. US Treasury prices recovered Wednesday's losses, but gross domestic product figheld within a narrow range as economic data provided little new information about the direction of the economy and traders waited for fig-ures on October employ-

today. At midday, the benchmark 30-year Treasury was ± stronger at 100€ to yield 6.678 per cent, while at the short end the two-year note rose & at 100%, yielding 5.757 per cent. The December 30year bond future added & to

largely in line with economists' expectations, hut remained flat in October, hut consumer spending was a sharp drop in the prices weak, advancing just 0.1 per

The low rate of consumpmarket, as it was hinted at in the weak consumption figure in the third quarter ure released yesterday.

* Wiss fram

Market State Committee Com

Service M. 43.

Instead, the increase in earnings led many economists to speculate that consumer spending might lead to stronger economic growth ment, which are due out in the fourth quarter. Ms Cheryl Katz, a senior economist et Merrill Lynch, said: "We believe that consumer pending will pick up in the fourth quarter, but remain

suhdued.' Figures from the Chicago Association of Purchasing Management, which are widely viewed as an indica-Personal income rose 0.6 tor of the national figures per cent in September, due out today, showed midwestern husiness activity a sharp drop in the prices index did provide some comfort to the market.

NatWest offering warmly received

at 99.60, up 0.12.

push the spreads in further. from Wednesday's unex-

INTERNATIONAL BONDS

By Samer Iskandar

When NatWest Markets yesterday launched its longewaited corporate loan securitisation, other hanks were surprised and disappointed to he told by the lead manager that it could spare no paper. After all, the 11 classes of notes amounted

But in spite of its size, the deal was almost entirely preplaced by NatWest, the book runner, with help from six

co-lead managers. The Rose Funding notes of corporate loans to clients of National Westminster Bank, repackaged into tradeable securities - honds backed by an asset. The deal a higher yield. is the first securitisation of

Markets handled the place- NatWest official. "We could was aimed at Asian inves- Depots et Consignations. ment of 97 per cent of the amount, leaving the equivalent of \$180m to he sold hy

the co-leads. Traders said the deal was warmly received in the market due to extensive prelaunch marketing, with hids on the dollar-denominated notes reportedly totalling almost three times the

\$2.1bn on offer. Bankers in London also pointed out the geographical diversity of demand, with a marked preference hy US

investors for the most senior Class A1 - notes, offered to "qualified Institutional represent roughly one-third huyers" under SEC rule 144a. While Asian huyers were said to he more attracted to the subordinated Class A3 paper, which offers

thereby allowing investors to choose from a large array

"We were very pleased

soon be back in the market." Although all the loans were of a quality equivalent lower grades. This was done hy attributing different levels of seniority to the notes.

of risk/return ratios. Elsewhere, Greece issued DM1hn of 10-year honds offering 80 basis points over the equivalent bund. Merrill Lynch, joint lead manager with DG Bank, admitted that the pricing was "amhitious". hut said the paper was nonetheless well received, with preferential tax treatment favouring sales in Germany and Austria.

Dentsche Pfandhrief, an active horrower in recent days, also raised DM1bn yes-

0.15

IN BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

IN NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (UFFE) Lira 200m 100ths of 100%

Open Sett price Change

M NOTIONAL SPANISH BOND FUTURES (MEFF)

ECU SOND FUTURES (MATIF) ECU100.000

Open Sett price Change High

0.69 0.51 0,38

122.90 123.48 +0.78 123.65 122.90 122.32 122.69 +0.77 122.32 122.32

MOTIONAL UK GILT FUTURES (LIFFE) \$50,000 32nds of 100%

III (TALIAN GOVT, BOND (BTP) FUTURES OPTIONS (LIFFE) Liz200m 1000m of 100%

Open Sett price Change High Low Est. vol. Open in 106.70 107.31 +0.81 107.58 108.70 78,086 70,917 - 106.74 +0.82 - - 86 S36

Open Sett price Change High Low Est. vol Open in 108-18 109-10 -0-07 108-29 109-03 100836 108-26 108-1e -0-05 108-26 108-26 53

tors. Although it follows the traditional German issuance procedure, the issue is listed to a double A rating, some of in Singapore. Bankers said already tapped the French the Rose securities have up to half the amount could market, CDC said this was up to half the amount could end up in Asia - roughly equally split between Japan and other markets - against between 20 per cent and 40

markets. Long gilt futures

fell for the second day on

Liffe in London, After reach-

ing a high of 109.29, the con-

tract settled et 109.10, down

mark bonds. The sterling sector saw a five-year deal hy Abbey National. Deutsche Morgan Grenfell, the lead manager. said that although supply of sible for recent flascos. This sterling honds had been anomaly however, vesterday abundant in recent waeks, seemed to be fading. there remained a shortage in the five-year area.

ische Hypothekenbank contrasted with recent difficult launches in the French market, "because it fills a gap", its kind in Europe, NatWest with how it all went", said a terday. The issue, however, according to Caisse des man Lander was expected.

0.44 0.70 1,05

1.26 1.63 2.04

1,48 1,82 2,20

Est, vol Open int.

84560 3603

45891 140

joint lead manager with

Although Bayer Hypo had its longest maturity yet. which meant "dealing with a brand new set of investors - mainly French insurance per cent for traditional euro- companies. Ohservers pointed out that a distortion in the market, whereby swap £150m add-on to an existing rates favoured issuance in 12 years while investor demand was coocentrated in 10 years, was partly respon-

One syndicate official in Paris said: "there are quite A FFr1.5bn issue hy Bayer- a few horrowers lined up, but I am not sure demand will follow.

Bankers also said a new jumbo issue hy several Ger-

Price Indices LIK Gitts

Up to 5 years (21) 5-15 years (19) Over 15 years (8) Irredeemables (6)

6 Up to 5 years (2) 7 Over 5 years (10)

FT Fixed Interest Indices

FTSE Actuaries Govt. Securities

166,52

191,43 143,51

Oct 31 change % Oct 30

121,45 149,49 168,78

182.02 143.96

202,78

3.79

8.04 5 yrs 9.09 15 yrs

9.83 20 yrs 6.83 trect†

Up to 5 yrs

R.O.S.E. Funding/attCls A1a R.O.S.E. Fundingt Cls A2a R.O.S.E. Fundingt Cls A2s R.O.S.E. Fundingt Cls A3s Domittory Authority NY(g) Rowest Corpt GECC R. DMARROS Heftenic Republic DePts Deutscha Hypothekenbank Afgemeine Hypothekenbank Afgemeine Hypothekenbank Afgemeine Hypothekenbank R.O.S.E. Funding/attCls A1b R.O.S.E. Fundingt Cls A2b R.O.S.E. Fundingt Cls A2b 60	50 50 74 00 50 50 bn bn	S.75 4.75 4.00 (c) (d)	100.00R 100.00R 100.00R 100.00R 99.91R 99.70R 88.67R 99.53 100.18 99.92R	Nov 2001 Nov 2001 Nov 2001 Ed Nov 2001 Nov 2001 Nov 2001 Nov 2006 Nov 2001 Nov 2008 Nov 2008	0.10R 0.19R 0.23R (g) 0.20R 0.25R 0.50R 0.25R 0.19 0.20 0.63R	8(6)4%-01) 80(4/06bund) 5(814%-01)	NatWest Markets NatWest Markets NatWest Markets NatWest Markets Lehman Brothers Morgan Stanley Ind SBC Warburg DG Bank/Memil Lynch Cmrzbni-/Memil/Morgan ABN Am/Drsd/Hiba/UBS Deutsche Morgan Grenfe Deutsche Morgan Gnenfe
R.O.S.E. Fundingt Cte A2e R.O.S.E. Fundingt Cte A2e Domittory Authority NYtg) Nerwest Corpt GECC B. D-MARROS Heflenic Republic DePris Deutscha Hypothelesnbank Afigemeine Hypothelesnbank Afigemeine Hypothelesnbank B. STERLING R.O.S.E. Fundingt Cte A2b R.O.S.E. Fundingt Cte A2b Abbey Nril Tressury Srv.(e)	50 00 74 00 50 50 bin bin	(a2) (a3) (b) 6.25 5.75 4.75 4.00 (c) (d)	100.00R 100.00R (g) 99.91R 89.77R 96.70R 88.67R 99.53 100.18 99.92R	Nov 2001 Nov 2001 (g) Nov 2001 Nov 2001 Nov 2006 Nov 2006 Nov 2006 Nov 2006	0.19R 0.23R (g) 0.20R 0.25R 0.50R 0.25R 0.18 0.20	90(4/06bund)	NatWest Markets NatWest Markets Lehman Brothers Morgan Stanley Intl SBC Warburg DG Bank/Memill Lynch Crnzbni-/Memil/Morgan ABN Am/Drad/Hlba/UBS Deutsche Morgan Grante
R.O.S.E. Fundingt Cts A3s pormitory Authority NY(g) Norwest Corpt GECC 2 BL D-MARROS Hellenic Republic DePts Deutsche Hypothelesnbenk Afgerneine Hypothelesnbenk Afgerneine Hypothelesnbenk ESTEPH.NG R.O.S.E. FundingtaptCts A1b R.O.S.E. Fundingt Cts A2b R.O.S.E. Fundingt Cts A2b R.O.S.E. Fundingt Cts A2b R.O.S.E. Fundingt Cts A3b Abbey Nrtil Tresseury Snyle 11	00 74 00 50 bn bn	(a3) (b) 6.25 5.75 4.75 4.00 (c) (d)	100.00R (g) 99.91R 89.77R 96.70R 88.67R 99.53 100.18 99.92R	Nov 2001 (g) Nov 2001 Nov 2001 Nov 2006 Nov 2007 Nov 1998 Nov 2006	0.23R (g) 0.20R 0.25R 0.50R 0.25R 0.10 0.20	90(4/06bund)	NatWest Markets Lehman Brothers Morgan Stanley Intl SBC Warburg DG Bank/Memil/Morgan ABN Am/Dred/Hba/UBS Deutsche Morgan Granfi
Dormitory Authority NY(g) Norwest Corpt GECC ID D-MARROS Heffenic Republic DePta Deutsche Hypothelosnbenik Afgemeine Hypothelosnbenik STERLING R.O.S.E. Funding(a)tCls A1b R.O.S.E. Fundingt Cls A2b R.O.S.E. Fundingt Cls A2b Abbey Ntril Tressury Srv.(e)	74 00 50 50 bn bn 00 75	(c) 6.25 5.75 4.75 4.00 (c) (d)	99.918 89.778 99.708 88.678 99.53 100.19 89.928	(g) Nov 2001 Nov 2001 Nov 2006 Nov 2007 Nov 1998 Nov 2006	0.20R 0.25R 0.25R 0.50R 0.25R 0.16 0.20	90(4/06bund)	Lehman Brothers Morgan Stanley Intl SBC Warburg DG Bank/Memil/Morgan ABN Am/Drsd/Hlbs/UBS Doutsche Morgan Grent
Norwest Corpt GECC IN D-MARKS Hellenic Republic DePre Deutsche Hypothekembenk Afgemeine Hypothekembenk Afgemeine Hypothekembenk Afgemeine Hypothekembenk E STEPLING R.O.S.E. Funding(a)trCls A1b R.O.S.E. Fundingt Cls A2b R.O.S.E. Fundingt Cls A2b Abbey Nrill Tressury Srv.(e)	00 50 bn bn bn	S.75 4.75 4.00 (c)	99.77R 99.77R 99.70R 88.67R 99.53 100.19 99.92R	Nov 2001 Nov 2001 Nov 2006 Nov 2001 Nov 1999 Nov 2006	0.20R 0.25R 0.50R 0.25R 0.10 0.10	90(4/06bund)	Morgan Stanley Inti SBC Warburg DG Bank/Memil Lynch Crrszbni-/Memil/Morgan ABN Am/Dred/Hlba/UBS Deutsche Morgan Grent
GECC BI D-MARRIS BI D-MARRIS BEPTS DePTS D	50 bn bn bn 00 75	8.75 4.75 4.00 (c) (d)	99.77R 99.70R 88.87R 99.53 100.19 99.92R	Nav 2001 Nav 2006 Nov 2001 Nov 1999 Nov 2006	0.50R 0.50R 0.25R 0.10 0.20	90(4/06bund)	SBC Warburg DG Bank/Memill Lynch Crizzbni-/Memil/Morgan ABN Am/Dred/Hiba/UBS Deutsche Morgan Grent
III D-MARROS Heflenic Republic DePris Deutscha Hypothalembank Afgameine	bn bn bn 00 75	S.75 4.75 4.00 (c) (d)	99.70R 98.67R 99.53 100.19 99.92R	Nov 2006 Nov 2001 Nov 1999 Nov 2006	0.50R 0.25R 0.18 0.20	90(4/06bund)	DG Bank/Memill Lynch Cmrzbni/Memil/Morgan ABN Am/Drsd/Hlba/JBS Deutsche Morgan Grenf
Heffenic Republic DePia 10 Deutsche Hypothekenbenk Mgemeine Hypothekenbenk Mgemeine Hypothekenbenk Sciembist STERLING ROSE Funding(a)trCls A1b ROSE Fundingt Cls A2b ROSE Rundingt Cls A2b Abbey Ntril Treseury Srv.(e)	bn bn bn 00 75	S.75 4.75 4.00 (c) (d)	99.70R 98.67R 99.53 100.19 99.92R	Nov 2001 Nov 1999 Nov 2006	0.25A 0.16 0.20		Cmrzbni/Memil/Morgen ABN Am/Dred/Hiba/UBS Deutsche Morgen Grent
DePte Deutsche Hypothekenbenk Afgemeine Hypothekenbenk Afgemeine Hypothekenbenk Golomber ### STEPE.NG R.O.S.E. Fundingtatrcis A1b R.O.S.E. Fundingt Cis A2b #### RO.S.E. Fundingt Cis A3b Abbey Ntril Tressury Srv.(e)	bn bn 00 75	4.75 4.00 (c) (d)	99.53 100.19 99.92R	Nov 2001 Nov 1999 Nov 2006	0.25A 0.16 0.20		Cmrzbni/Memil/Morgen ABN Am/Dred/Hiba/UBS Deutsche Morgen Grent
Deutsche Hypothekenbenk. Afgemeine Hypothekenbenk. Afgemeine Hypothekenbenk. Zolombiet: STEPALING R.O.S.E. Funding(a)tCls A1b R.O.S.E. Fundingt Cls A2b R.O.S.E. Fundingt Cls A2b Abbey Ntril Tressury Srv.(e)	bn 00 75	4.00 (c) (d)	99.53 100.19 99.92R	Nov 1999 Nov 2006	0.16	5(81496-01)	ABN Am/Dred/Hiba/UBS Deutsche Morgan Granf
Afgemeine Hypthiobankisht Scolombiat 2 III STEPR.1962 R.O.S.E. Funding(attCls A1b RO.S.E. Fundingt Cls A2b Robey Nril Treasury Srv.(e)	00 75	(0)	100.19 99.92R	Nov 2006	0.20		Deutsche Morgan Grant
Colombist III STEPILING R.O.S.E. Funding: Cls A1b R.O.S.E. Funding: Cls A2b R.O.S.E. Runding: Cls A2b Abbey Ntril Tressury Srv.(e)	75	(d)	99.92R			:	
R.O.S.E. Funding(a)tCls A1b R.O.S.E. Fundingt Cls A2b R.O.S.E. Fundingt Cls A2b R.O.S.E. Fundingt Cls A2b Abbey Ntril Tressury Srv.(e)				Nov 2001	0.63R	-	Deutsche Morgan Greni
R.O.S.E. Funding(a)trCls A1b R.O.S.E. Fundingt Cls A2b R.O.S.E. Fundingt Cls A3b Abbey Ntni Tressury Srv.(e)			~ * * *				
R.O.S.E. Funding(a)tCls A1b 6 R.O.S.E. Fundingt Cls A2b 6 R.O.S.E. Fundingt Cls A3b 6 Abbey Ntnl Treasury Srv.(e) 1						•	
R.O.S.E. Fundingt Cls A2b 6 R.O.S.E. Fundingt Cls A3b 6 Abbey Ntnl Treasury Srv.(e) 1		(84)	100.00R	Nav 2001	0.10R		NatWest Markets
R.O.S.E. Rundings Cls A3b 61 Abbey Ntni Tressury Srv.(e) 1	õõ	(25)	100.00R	Nov 2001	0.19A		NatWest Markets
Abbey Nini Tressury Srv.(e) 1	ã	(26)	100.00R	Nav 2001	0.23R		NatWest Markets
	50	7.13	S9.07R	Mar 2001	0.25R	17(8%-00)	Deutsche Morgen Grent
	Ξ.						
	Sen '	6.13	99.658	Deg 2006	0.35R	+220	BZW/CDC
	br.	6.00	98.20R		0.338	+150)	ABN Amro House Gove
			80-2UT	IADA SOCO	0.3371		TENT PERO TRACE COM
R TTALIAN LIPLE	: 4:	9					
	Obn	2810	68.73	Nav 1998	1.25	-	Cariplo/IMI Luxembourg
	Dbn	a 15	99.90R	Dec 2006	0.20A	-	Credito Italiano
Dautsche Finance Nthrind(f) 1	th	2010	undlec	Oct 2006	undisc	-	Deutsche Morgan Grant
AUSTRALIAN DOLLARS							
	10	8.50#	100.00	Nov 2000	undleci	•	Kokusai(Em)/Toyo Trust

Final terms, non-cible unless stated. Yield spread (over rivint gvt bond) at issuech supplied by lead manager. *Unlisted. ‡ Floating-rate nots. #Serial-annual coupon. R: fixed re-offer price; fees shown at re-offer level, a] 11-tranche issue worth approx \$5tm, Short 1st opns, a1) 3-mth US\$Libor+8bp, a2) 3-mth US\$Libor+18bp, a3) 3-mth US\$Libor+22bp, a4) 3-mth Libor +8bp, a5) 3-mth Libor +8bp, a6) 3-mth Libor +8bp, a7) Fees undisc. Cis A4s \$25m, 3mth US\$Libor+8bp, a7) Fees undisc. Cis A5s \$27m, 3mth US\$Libor+8bp, a8) Cts A5s \$18m, 3mth Elbor+8bp, a8) Cts B \$100m, b) 3-mth Libor +5bp, c) 3-mth Libor 5aro. d) 3-mth Libor +140bp, a7) Fungible with STG250m. Plus 249 accrued interest. § Added to L3trillon, g) Mutti-tranche bond. Pricing today, § Over Interpolated yield. s) Short 1st coupon.

7.42 7.99 8.04 6.13

Oct 31 Oct 30 Yr. ago

Gilt Edged Activity Indices

7,27 7,82 7,90

-- Low coupon yield -- Medium coupon yield -- High coupon yield -- Oct 31 Oct 30 Yr, ago Oct 31 Oct 30 Yr, ago Oct 31 Oct 30 Yr, ago

7,23 7,80 7,88

7.42 8.04 8.07

Oct 31 Oct 30 Yr. ago

2.47 3.37

7.32 7.85 7.92

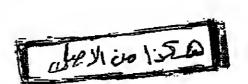
		Coupon	Red Date	Price	Day's	Yield	Wook	Month
Austrofia		6,750	11/06	95,3530	-0.270	7,41	7,42	7.98
Austria		5.875	07/06	98.5400	+0,100	6,07	6.10	9.19
Belgium		7.000	05/06	106.2300	+0.110	8.12	8.12	8,40
Canada *		7.000	12/06	104.0200	-0.080	6.45	6,50	7,36
Denznark		8,000	03/06	107,5800	+0.080	5.87	6.88	7.13
France	BTAN	5.500	10/01	102.3820	+0.090	4.96	4,87	5.33
	OAT	6.500	10/06	103,8900	+0.190	5.97	8.00	6.22
Gennary	Bund	8.250	04/06	101.7100	+0.100	6.00	6.05	6.20
heland		6.000	08/06	107,3500	-0.100	6.84	8.84	7.18
ltaly		9.500	02/08	108,7900	+0.210	9.13†	8.13	8.84
Japan	No 140	6.600	06/01	122,4391	+0.030	1.49	1.52	1.77
	No 182	3,000	09/05	103,6056	+0.190	2.52	2.64	2.85
Netherlan	ds	8.500	06/06	119.4500	+0.130	5.83	5.97	6.07
Portugal		9.500	02/08	112.5200	+0.330	7.57	7,59	S.07
Spain		8,800	04/06	106.4400	+0.610	7.79	7.81	8.11
Sweden		6,000	02/05	91.9845	-0.060	7.31	7.20	7.65
UK Gilts		S.000	12/00	103-03	-3/32	7.11	6.97	7.10
		7.500	12/08	99-04	-7/32	7.62	7.62	7.82
		6.000	10/08	109-26	-7/32	7.73	7.73	7.93
US Treasi	xy .	6.500	10/06	100-27	+1/32	9,36	6.58	6.84
		6.750	08/26	100-27	+1/32	9,68	S.87	7.05
ECU (Frenc	h Govt	7.000	04/06	104.3100	+0.240	9.37	6.37	6.51
Landon do	sing, "New Y	ork mid-de	,		Yle	kas: Loca	[market	otografier a
				er cent pays	ble by non			
Proces: US.	UK at 32nds	, others at o	locamal			Source:	wws tre	arrest Care
<u>us in</u>	TERES	T RAT	ES					
Latest				Тгезвигу	Balls and B	and Yie	lds	
		On	month _		· 1/m	yeste		5.7
Prime rate .					· The	66 JOH.		. 5.92
Broker kars Fed funds						Agai. —		- 6.13 6.4
	intervention					ACCE.		6.6

BOND	FUTURES	AND	OPTIONS

	Open	Sett price	Change	High	Low	Est. vol.	Open In
Dec	126.38	129.44	+0.22	126.62	126.26	96,679	186,817
Mar	128.36	126.44	+0.22	126.52	126.36	2,454	38,517
Jun	125.10	125.20	+0.24	125.22	125.10	628	5.814
I LONG	TERM FR	ENCH BON	O OPTIO	NS (MAT	IF)		
Strate		CAL	.s			PUTS	
Price	No	, Dec	: N	ar	Nov	Dec	Mar
124	2.53			-	90.0	0.20	0.52
125	1.64			•	0.19	0.38	0.78
126	0.86	1.15	5 1.	61	0 43	0.70	1.12
127	0.37	0.69	5 1.	09			
128	0.13	0.33	3 0.	89	-		
Est well to	LaJ. Colle 17.97	D Puts 14.939	. Previous i	ter's open	M. Calls 163	2,776 Puts 1:	47.740

LON	G TERM FI	RENCH	108	10 OPT	YONS	AM)	ΠF)												
frake			CAL					PUTS		U	S								
uce	No		De	c	Mar	•	Nov	Dec	Mar		US TH	EASU	RY E	CND	FUTURES (CE	T) \$100.0	00 32nds	of 100%	
24	2.5				-		90.0	0.20	0.52	_			en	Lab		High	Low		Open in
25	1.0						0.19	0.38	0.78	De	_		- 1S	112-		112-26	112-12	423.630	397.155
26	0.8		1.1		1.61		0 43	0.70	1.12	Ma			-00	112-		112-20	112-00	2.567	25,873
27	0.3		0.5		1.09					Jul		112	~~	111-		112-10	112-00	477	5,335
28	0.1	_								-	•		•		~ -	-	_	4//	4,330
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CURRENCIES AND MONEY

Swiss franc declines on gold rumours

MARKETS REPORT By Graham Bowley

The Swiss franc fell sharply on the foreign exchanges meet the budget criteria for yesterday amid rumours Emu, traders said. that the Swiss authorities are considering a suspension row ranges ahead of key of banking secrecy laws to help find Nazi gold hidden in Swiss banks.

against most currencies after another day of volatile trading over concerns that this week's interest rate increase might presage large Budget tax cuts

The Italian lira strengthened after a Bank of Italy economic report suggested the economy was slowing but that interest rates were unlikely to be lowered.

The lira was supported by rising expectations that Italy would be more likely to qualify for European monetary union. This followed the European Commission's decision to give formal backing yesterday to France's

UK Indea

reduce its budget deficit to qualify for a single currency. flat at 90.2. This makes it more likely that Italy would be able to higher following the Euro-

The dollar moved in naremployment data due today. Analysts said the dollar was vulnerable to any weaker-The pound ended flat than-expected jobs numbers, since this would hit expectations of a US interest rate

> The dollar closed in London against the D-Mark at DM1.513, compared with DM1.507 at the previous close. It finished at Y113.74 against the yen, from Y113.9. The pound closed almost

unchanged against the D-Mark and dollar at DM2.4641 and \$1.6284. The

E Pou	nd in New Y	erk
Oet 31	intest	- Prev. close -
£ spot	1.8265	1.6335
1 with	1.8295	1.5325
3 mth	1.8235	1.6306
1 yr	1.6124	1,6199

controversial measures to storling trade-weighted exchange rate index closed The French franc moved

> pean Commission's announcement. This was in spite of a five basis point cut to 3.20 per cent in the Bank of France's intervention base rate. The franc was trading at about FFr3.3755 against the D-Mark at the end of the day in Paris, against FFr3.379 the previous day.

■Rumours of a suspension of Swiss banking laws prompted a swift decline in the Swiss franc in late trading yesterday.

Mr Tony Norfield, treasury economist at ABN Amro in London, said: "If the secrecy laws are suspended then it opens up the risk that lots of people who traditionally use Swiss bank accounts are less likely to put their money there." This raised the pros-pect of a slowdown of flows into the franc which would

weaken the currency.

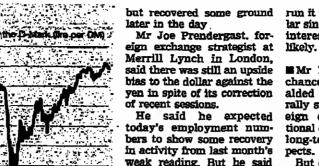
■ The dollar began the Euro-



He said this would play into the hands of the Swiss central bank since it wanted a weaker franc in order to ease pressure on the Swiss

He said a potential investor flight from the Swiss franc could benefit European high yielding currencies such as the Italian lira.

pean trading session weak



weak reading. But he said they were still likely to be subdued "which means little support for the dollar against the yen". Mr Norfield said a weaker-than-expected figure would probably boost the dollar in the short-run since it would

Oct 31

prompt buying of US govern-

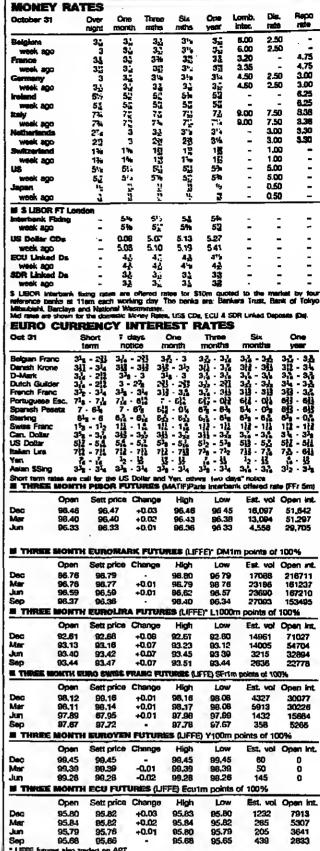
ment bonds. But in the long-

run it would weaken the dollar since it would make a US interest rate increase less

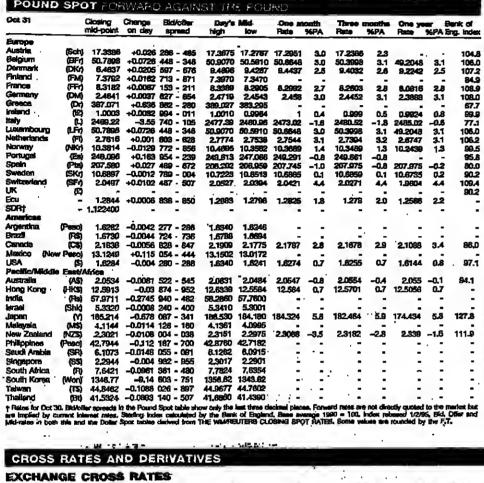
Mr Kenneth Clarke, UK chancellor, yesterday heralded the pound's strong rally since the summer as a eign of growing international confidence in the UK's long-term economic pros-

pects. But currency markets vesterday made a somewbat sceptical reappraisal of Wednesday's quarter-point increase in interest rates to 6 per cent. The pound rallied immediately after the move. But it gyrated erratically yesterday as traders attempted to gauge whether the rate increase was a preemptive strack on inflation or whether it in fact meant Mr Clarke would now ease fiscal policy.

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WORLD INTEREST RATES



1,969 4861 1,057 2609 1,202 2968 0,406 1002 1 2468

0.8619 25.116 57.641 0.8658 238 3,743 0.8700 3 2,530

16,854 . 162 9

Three Sb. One months months months year

Low

93.70 93.50 93.10 92.93 92.75

0.02 0.09 0.29

42,536 2,707 506

months

25100 98381 28316 91894 27116 95891 20545 55893 10016 48401

0.18 0.32 0.51

0.362 0.963 0.401 0.482 0.935 0.488 1.000 0.458 0.614 0.540

2499 2,762 100, 0,112 893.9 1 2879 2,661 981.2 1,109 1189 1,330 2310 2,584 1204 1,347 2469 2,762 1130 1,265 1517 1,697 1333 1,481 1923 2,151

5.438 20.44 490.5 408.7 21.05 2.916 10.97 283.2 216.4 11.30 3.321 12.48 299.5 249.6 12.85 1.121 4.213 101.1 84.25 4.338 2.762 10.38 249.1 207.8 10.68

90.16 240.0 100. 120.0 233.0 121.5 249.1 114.1 163.0 134.6 194.0

75.16 200.0 83.84 100. 194.2 101.3 207.6 95.05

127.5 112.1 161.7

Open 0.8824 0.8963

3,870 10,30 4,291 5,149 10 5,215 10,69 4,895 6,566 5,772 8,326

0.420 3.758 10 4.167 5.000 0.710 5.063 10.38 4.753 8.376 5.605 8.084

Dec Mar Jun

Oct 31

Strike Price 1.580 1.580 1.600 1.610 1.570

4.036 2.166 2.465

0,742 1,975 0,823 0,987 1,918 1 2,050 0,989 1,259 1,107 1,597

Latest Change High 0.8832 +0.0002 0.8882 0.8943 - 0.8963

EMS EUROPEAN CURRENCY UNIT RATES

0.761208 +0.001824 5.76963 +0.00625 194.838 +0.00625 194.838 +0.0063 195.842 -0.02 2.15989 +0.0063 98.6941 +0.0382 1.92861 +0.00174 13.5563 +0.0123 8.50246 -0.00661 7.59658 -0.00148

302,667 +0,272 1929,33 -7,1 0,782167 +0,000821

Rate against Ecu

+0.0012 0.9075

1.6250 -0.0072 1.6328 1.6228 1.6230 -0.0066 1.6240 1.6220 1.6190 -0.0076 - 1.6180

Low 0.8610 0.8943 0.9069

-1.59 -0.64 -0.49 -0.09 0.36 0.76 0.87 0.88 1.50

% +/- from % spread out. rate v weakest

JAPANESE YEN FUTURES (IMM) Yen 12.5 per Yon 100

0.8832 +0.0002 - 0.8843 --

STERLING FUTURES (IMM) 252,500 per 2

0.792214 5.90661 195.792 162.493 2.15214 39.3960 1.91007 13.4383 6.40006 7.28580

Nov 5.25

5.39 4.52 3.70 2.96 2.35

THREE MONTH EURODOLLAR (MM) \$1m points of 100%

NON ERM MEMBERS Greece 292.867 Italy 2108.15 UK 0.796652

, BFr DKr FFr

(12) 50,79 (L) 2,057 (F) 18,39 (NK) 48,93 (Es) 20,39 (Ps) 24,47 (SK) 47,61 (SF) 24,78 (E) 50,79 (CS) 23,26 (S) 31,20 (Y) 27,42 (Y) 27,42

Open 0.8837

UK INTEREST RATES

LONDON MONEY RATES

(BF) 100 18.63 16.38 4.851 1.968 (DK) 53.67 10 8.789 2.604 1.057 (FF) 61.06 11.38 10 2.962 1.202 (DM) 20.61 3.841 3.376 1 0.408 (E) 50.79 9.464 8.316 2.464 1

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3.853 7.781 2.305
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Over-night notice

64 - 3 64 - 0

Sett price Change

93.71 93.52 93.23 92.99 02.79

-0.03 -0.04 -0.01 +0.02 +0.03

SHORT STERLING OFTIONS (LIFFE) 2500,000 points of 100%

CALLS .

0.20

0.03

UK clearing bank base landing rate 0 per cent from October 30, 1996

Up to 1 1-3 3-5 6-9

Up to 1 1-3 3-5 months

Certs of Tax dep. (£100,000) 2¹2 5¹2 0 0 1 434

Certs of Tax dep. under £100,000 is 2¹2pc. Deposits withdrawn for cash 1 4ppc.

Avs. tender rate of discount on Oct 23, 5.622pc. EQD fixed rate \$150. Export Finance. Make up day Oct 31, 1996. Agreed rate for period Nov 25, 1996 to Dec 24, 1996. Scheme III 7.25pc.

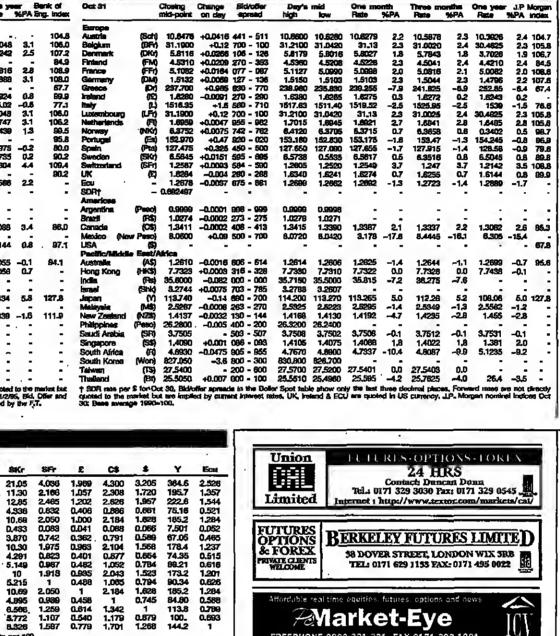
Reference rate for period Oct 1, 1996 to Oct 31, 1996. Scheme IV A V 6.001pc. Finance House Barse Reas 6pc from Oct 1, 1996

EE MONTH STERLING PUTURES (LIFFE) 2500,000 points of 100%

0,17

High

93.75 93.57 93.26 93.02 92.82



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228 185.2 1.294 445 84.90 0.588 1 113.8 0.799 179 100. 0.693 168 144.2 1	Affordable real time equities, futures, options and nows Parket-Eye FREEPHONE 0800 321 321 FAX 0171 398 1001 To concentrate with the torsen stock Exchange
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403 4,067 178 2,158 44 1,385 PIJTS — Jan Mar 3 0,08 0,12	Real-time quotes Forex data Over 100,000 issues Howe headilnes U.S. & int't data As lew as \$5/day! For inde call 44+177 826 8101 ext. 3a
3 0.08 0.12 2 0.25 0.27 5 0.48 0.49 4 451600 Puts 312555 of 100%	SPREAD RETTING ON OVER EIGHTY MARKETS We as upon in two for function and commention are not being "Henry 1,50m. * \$1,50m. * \$1

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Publishing Group Public Limited Company which is currently traded on
the Unitsted Securities Market (i.e. excluding the "A" Ordinary Shares) to
be admitted to the Official List. It is expected that listing will become effective and dealings in the Ordinary shares of 20p each of the Company will commence on 7 November 1996. **HAYNES PUBLISHING GROUP** PUBLIC LIMITED COMPANY (Incorporated and registered in England under the Companies Acts 1948 to 1989 with registered number 659701) Introduction to the Official List SINGER AND FRIEDLANDER LIMITED

of the whole of the issued ordinary share capital of Haynes Publishing Group Public Limited Company

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COMMODITIES AND AGRICULTURE

Sumitomo copper affair prompts watchdog summit | Singapore

By Laurie Morse in Chicago

The world's three most powerful commodity futures market watchdogs have organised a summit to discuss special concerns about global commodity market regulation in the wake of the Sumitomo copper scandal.
Officials from 18 countries,

copper, oil and sugar.

Many of the countries invited, with physical commodities". including several in Europe, are considering the introduction of commodity futures contracts. One invited to attend the conference, eration of new physicals markets mission of the US are sponsoring

to be held in London at the end of made the summit "a unique the meeting. While much work ries, there were now greater November. They will examine opportunity for officials from ways of avoiding manipulation of jurisdictions that have fully-develphysical markets for internation- oped commodity markets to share ally-traded commodities such as their experience with officials who are just beginning to deal

The UK's Securities and Investments Board, Japan's Ministry of Trade and Industry (Miti) and the including China, have heen regulatory official said the prolif- Commodity Futures Trading Com-

co-operation by regulators for the fast-growing arena of financial derivatives, it is rare for regulators to confer specifically on commodities market oversight.

Ms Brooksely Born, who heads the CFTC, said that the examination could be overdue. While greater global opportunities for international commodities contracts have been traded for centu-

has been done on cross-border opportunities for manipulation of the markets.

"Better global communications. and the increased ability of markat participants to move quickly from jurisdiction to jurisdiction and to trade simultaneously from commodity futures market manipulation," she said.

availability and transparency of deliverable supplies are axpected to top the agenda for the meeting.

The Sumitomo affair damon strated the evolution of markets. Mr Yasuhiro Hamanaka, Sumitomo's chief metals trader, ran up huge losses in unauthorised cop per trades, costing the trading house an estimated \$2.6bn.

rently at 9.01hn busbels, in

its crop report, dua to he

published on November 12.

December maize was trading

at \$3.67 at midday, down 3

cents a busbel and its lowest

level since August 1995. Crude oil prices slipped in

late London trading follow-

ing the announcement of a Kurdish ceasefire with Iraq.

Traders interpreted this as

bearish news for the oil mar-

ket as it could bring Iraqi oil

North Sea Brent crude for

December delivery lost

17 cents, dropping to \$23.40 a

barrel. The market had been much higher at \$23.92 earlier

in the day. December futures at the New York Mercantile

Exchange hroke through a

key support level of \$23.85 a

The market had baen

stronger in early trading on

the back of a rise in beating

oil prices with a cold snap

forecast for the north-east-

ern part of the US, where many households use oil for

beating. The price slipped

back in later trading to

hover around its previous

close of 68.86 cents a gallon.

back to the market aconer.

New challenge

launches rubber reforms

By James Kynge in Kuala Lumput

The Singapore Commodity Exchange launches changes in its main rubber contract today in an attempt to boost volume in a market which has been in the doldrums for weeks. Sicom hopes the reforms will internationalise trading and maintain its position as sonth-east Asia's premier exchange.

The main reform is the launch of an "FOB" - free on board - futures contract which will not demand the rigorous testing of ruhber required under the current 'award" contract. The new contract will be

denominated in US dollars as opposed to Singapore dollars. Because the physical trade is conducted in US dollars, thia should eliminate currency risk and make it easier to bedge - reducing risk by taking a position which offsets existing exposure to market rate changes. Rnbber will no longer have to be shlpped to approved Singapore warehouses or undergo the mandatory tests of the award system. Singapore warebonses are often more expensive than others in the region and the tests, which involve 20 different inspections, tend to prolong ware-

housing time Singapore is keenly aware that it must reform ahead of possible competition from analysts say may start trading ruhber futures hy the middle of next year.

The TSR20 (FOB) contract will be for the October/ December 1997 contract

The TSR20 (award) contracts will continue to be traded until tha July/Septemher 1997 contract

1.1577812

Brazil's coffee industry gains influential voice

By Jonathan Wheatley

Brazil's new coffee policy council will fill a void in policy-making and allow the development of coberent policies for the first time since 1990, industry observers say. presidential decree on Tues-day, gives the industry some

influence over policy-making something it has long demanded - and should belo end years of incoherence over market policy. The government hopes the CDPC will help raise produc-

tion from about 25m 60kg bags a year to between 30m and 35m bags a year over the next decade.

The council, comprising six government and aix private-sector members, is the first policy body set up since 1990 when the Brazilian Coffee Institute was swept away in a wave of restructuring Funcafe's hudget (the fund short of that target.

then president.

"What's really important is that the council gives the industry and government a united voice," says Mr Lawrence Eagles, a coffee analyst at GNI Research in Rio de Janeiro. "It will make Brazil strooger and more able to reflect its weight in the world market. Up to now tbere bas been an embarrasaing lack of policy and Brazil's delegation to the [Association of Coffee Producing Countries] has been unable to implement inter-

national agreements." to co-ordinate coffee auctions to halance aupply and demand on domestic and export markets; determine policy for warehousing and sale of the 4.2m bags held by the government and 9.2m bags beld by a coffee development fund. Funcafé; set the year is about 1.5m bags

under Mr Fernando Collor, controls \$847m, including \$620m committed to investments in production; co-ordinate links between government, the private sector and international bodies: approve crop plans and mecbanisms for crop estimates; and co-ordinate agricultural and market research.
The council will meet

every two months under the chairmanship of Mr Francisco Dornelles, the trade and industry minister, who will have a casting vote. Mr Dornelles retains the right to take unilateral policy deci-The remit of the CDPC is slons, although observers say be is unlikely to do so. Mr Francisco Ourique, a coffee hroker who helped develop the council, said it

would help the industry

meet demand for between

1996-97. Estimated output for



Prices slip on Liffe despite continuing tightness of supplies

Coffee prices eased yesterday after a choppy week of trading, but analysts say supplies remain tight and predict that continued strong huying interest from US and European roasters could push the market higher again over the longer term,

Deborah Hargreaves writes. January coffee Intures prices lost \$7 a tonne on the London internatlonal Financial Fotures and New York futures mixed in light

Options Exchange to \$1,380, with

GNI, the London brokers, said because of heavy rains could lend some support to prices.

"The supply situation remains

GOLD COMEX (100 Troy oz.; \$/troy oz.)

Ganes, soft commodities analyst at Merrill Lyncb in New York.

Neveribeless, African producers, wbo are bolding their annual meetconcerns over a possible delay to ing on November 17, said they the Vietnamese coffee harvest remained concerned about low coffee prices in spite of an agreement in place to limit exports. Meanwhile, Mr Celslus Lodder,

tight and I don't expect it to ease head of the International Coffee hefore December," said Ms Jndy Organisation, the producers and

consumers body, predicted sharp growth in risk management instru ments in the market which would bave a key influence on prices.

for US wheat MARKETS REPORT By Laurie Morse in Chicago and Deborah Hargreaves in London US wbeat futures prices continued their slide yester-day, as traders anticipated ample new supplies from southern hemisphere barvests and fears about tha karnal hunt fungus Wheat prices for December delivery tumbled 8 cents, to

Speaking in Bogota, he said the move among consumers to carry lower stocks would make it more important for exporters, traders and processors to resort to sophisticated financial mechanisms to offset price

ing trading at the Chicago Board of Trade - a 40 per cent drop from the contract high and the lowest price the contract has reached in 17 months Wheat contracts for delivery later in 1997, closer to the next US wheat harvest, established all-time lows. "People are concerned about big harvests in Argentina and Australia, and are also worried that the US and [European Union] will resume their wheat subsidy battle," said Mr Jerry Gidel, of Dean Witter Reynolds. Traders said the market continued to he hit hy reports of wheat exports

being rejected due to karnal hunt and other funguses. Maize futures prices also tumbled in Chicago. Traders said the market expected the US Department of Agriculture to boost its US maize

\$3.73 a bushel in mid-morn-

December white sugar futures on Liffe lost almost

\$3 a tonne to tumble through a key support point at \$310 a tonne. Traders said the market was looking extremely weak as prices continued their 'bear' run.

JOTTER PAD to the processor

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE ■ ALUMINIUM, 99,7 PURITY (5 per tonne

Cash

1415-6 231,014

66,231

3 mths 1423-24

- ALUMINIUM AL	TCCA (2 Det. to	an fol
Close	1262-7	1288-90
Previous	1255-65	1280-90
High/low	.200 00	1293/1287
AM Official	1260-65	1287-90
Kerb close	1200 00	1285-90
Open int.	6.387	1200-00
Total daily turnover	705	
EAD (\$ per ton		
Close	754.5-5.5	756-7
Previous	733.5-4.5	740-1
High/low		758/747
AM Official	750-2	756-7
Kerb close		752-3
Open int.	40,323	
Total daily turnover	9,984	
MICKEL (S per t	onna)	
Close	7230-7240	7340-45
Previous	7220-30	7330-35
High/low	1220-30	7415/7330
AM Official	7230-40	7340-45
Kerb close	7230-40	7330-35
	46,138	1330-35
Open int.	13.154	
Total daily turnover		
TIN (\$ per tonne	9	
Close	5915-25	5980-90
Previous	5915-25	5980-90
High/low	5950/5944	6010/5980
AM Official	5945-50	6000-05
herb close		5965-90
Open int.	15,528	
Total daily rumover	2,700	
E ZINC, special hi	igh grade (5 p	er torino)
Close	1046-T	1066-7
Provious	1023 5-24.5	1046-47
High:Tow		1070/1057
AM Official	1045-5 5	1066 S-7.0
Kert close		1066-67
Open int.	77.028	
Open int. Total daily turnover	77.028 47.305	
Total daily turnover	47,305	
Total daily turnover COPPER, grade	47,305 A (\$ per tonn	(D)
Total daily turnover COPPER, grade Close	47,305 A (\$ per tonn 2003.5-5.5	1669-70
Total daily tumover COPPER, grade Close Previous	47,305 A (\$ per tonn 2003.5-5.5 1970-72	1669-70 1940-42
Total daily turnover COPPER, grade Close Previous High/low	47,305 A (\$ per tonn 2003.5-5.5 1970-72 2008-2005	1669-70 1940-42 1984/1937
Total daily turnover COPPER, grade Close Previous High/low AM Official	47,305 A (\$ per tonn 2003.5-5.5 1970-72	1669-70 1940-42 1964/1937 1965-7
Total daily turnover COPPER, grade Close Previous Highylow AM Official Kerb close	47,305 A (\$ per ronn 2003.5-5.5 1970-72 2008.2005 2007.5-8 5	1669-70 1940-42 1984/1937
Total daily turnover COPPER, grade Close Previous High/low AM Official	47,305 A (\$ per tonn 2003.5-5.5 1970-72 2008-2005	1669-70 1940-42 1964/1937 1965-7

92.50 -140 93.90 92.00 698 2.891 91.30 -1.50 93.60 90.00 10.070 23.291 90.50 -1.10 92.05 91.70 193 1.673 66 65 -1 35 91 40 88.50 21 934 58 95 -1 35 91 10 87 80 3,035 12.045 PRECIOUS METALS

LME AM Official C/S rate: 1.6285 LME Closing C/S rate: 1.6277

HIGH GRADE COPPER (COMEY)

Spet 1 6275 3 miles 1 6247 6 miles 1 6222 9 miles 1,6186

Gold(Troy oz) 5 price £ equiv SFr equiv Close 379.60-380.00 379 50-379.90 379.30 233-128 476.325 379.50 233.223 476.768 378.70-379.10 380.10-380 50

Loco Ldn Moan Gold Lending Rates (Vs USS) 1 month3.16 6 months3.34 2 months3.15 12 months3.48 .3.17 300.30 304.45 313.55

978.1 -2.1 37.7 19.90 96.522 381.1 -2.3 383.4 380.5 862 17.550 380.2 +2.7 385.2 382.9 1,246 11,778 385.5 -2.3 387.7 385.0 52 11,091 387.8 -2.3 388.7 388.7 37 4,384 23,309.88,85 PLATINUM NYMEX (50 Troy oz.; \$/troy oz.) 384.0 -14 385.8 383.3 2,509 18,396 386.6 -1.4 386.0 386.0 853 8,125 389.6 -1.4 390.0 389.5 11 972 392.9 -1.4 394.0 394.0 11 136
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 ■ PALLADIUM NYMEX (100 Troy 0.2.; S/troy 0.2.)
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 Total
 116.75 -0.75 117.75 116.50 662 7,584 117.85 -0.75 118.90 -0.75 682 8,151 SILVER COMEX (5,000 Tray oz.; Cents/tray oz.) 478.8 -1.8 482.0 482.0 17 17 480.8 -2.0 488.0 476.0 11,294 64,187 -2.1 493.0 489.0 54 8.618 -2.1 502.5 495.0 144 5.166 CRUDE OIL NYMEX (1,000 banels, \$/borrel) 22.72 -0.74 23.75 22.00 7.391 35.722 CRUDE OIL IPE (\$/barrel)

HEATING OIL NYME M2,000 US galls. C/US galls.) 65.50 -1.96 69.80 66.25 19.226 8,892 66.95 -1.91 70.20 68.60 27.113 40,606 65.90 -1.91 69.90 68.60 10.258 30.295 65.70 -1.96 68.95 65.60 4,375 15,576 63.00 -2.36 66.20 63.00 2.399 8,881 61.50 -0.41 62.50 61.50 592 5,229 65,045 129,408 ■ GAS OIL PE (\$/tonne) Sett Day's price change High Low Yol 216 00 +1 75 221.00 218.00 8.556 29.289 214.00 +075 216.00 213.25 58.55 24.887 210.50 - 213.00 210.00 2154 19.861 205.25 -0.50 207 25 205.25 451 6.996 198.50 -0.50 200 50 195.75 587 5.924 191.75 -0.25 194.00 192.00 124 4.422 21,281 102,385 M NATURAL GAS HYMEX (10,000 mmBu.; \$/mmBu.)

2 795 -0 069 2.880 2.765 22,036 40,689 2.770 -0.058 2 840 2.740 7.619 23,017 2 510 -0.063 2.575 2.495 2.246 13.822 2.330 -0.040 2.380 2.325 850 9.528 2.155 -0.020 2.175 2.135 698 5.702 2.060 -0.030 2.090 2.055 177 4.686 35,274 140,920

Precious Metals continued GRAINS AND OIL SEEDS WHEAT UFFE (5 per tonne) 95.25 -1.00 96.00 95.50 97.15 -0.85 97.95 97.00 98.40 -0.85 99.00 98.35 99.55 -0.95 100.25 99.40 101.00 -1.25 102.00 101.25 Dec 371.25 -8.75 380.50 370.00 6,339 31,894

Mer 388.50 -8.50 374.50 387.00 2.396 16,059

May 338.50 -4.75 363.00 357.50 455 2.336

Jul 348.50 -4.00 352.50 347.00 815 10,282

■ WHEAT CET (5,000bu min; cents/60th bushel) ■ COCOA CSCE (10 tonnes; \$/tonnes) ■ MAIZE C8T (5,000 bu min; cents/56th bushel) ■ COCOA (ICCO) (SDR's/tonne) 266.00 -4.25 270.00 265.50 45,340 138,063 272.50 -4.25 276.50 272.00 17,265 90,349 279.00 -4.50 283.00 276.50 8,636 42,261 283.50 -4.50 288.50 283.25 10,976 33,400 279.50 -3.00 281.00 276.50 351 3,528 276.50 -3.00 280.00 276.75 3,232 27,363 BARLEY LIFFE (C per tonne)

129 1,422 SOYABEANS CBT (5,000bu mile; cents/60b bushel) 667.75 -21.75 689.00 666.00 31,921 26,836 669.00 -21.75 690.50 667.00 37.739 65,362 673.50 -24 00 665 50 672.00 7,477 31,567 678 00 -22.50 700 50 677.00 2,995 16,743 682.50 -20.75 701.50 682.00 3,909 15,128 679 50 -20 50 696 00 679.00 65 1,881 85,324 166,481 SOYABEAN OIL CST (60,000lbs: cents/b)

SOYABEAN MEAL CET (100 tons; \$/ton) ■ POTATOES LIFFE (£/torpre) ■ FREIGHT (BIFFEX) LIFFE (\$10/index point) Oct

1282 -1 1280 1280 1360 +22 1363 1349 1310 +22 1316 1298 FUTURES DATA
All futures data supplied by CMS.

67.00 -3.00 70.90 67.00 15.313 8,883 64.50 -2.43 67.90 64.35 14.462 27,114 63.00 -2.13 65.90 62.90 4.562 13.013 62.80 -1.68 65.25 62.90 848 4.567 63.50 -1.18 65.40 63.50 234 2.337 66.30 - 66.35 66.25 382 2.516

86,192 336,492 91 50 -0.50 92.50 91.75 26 329 93.25 -0.50 93.75 93.50 43 773 94.75 -0.50 - - 196 96.00 -0.50 96.25 96.25 60 66 91.50 -0.50 - - 1

| 22.59 | -0.35 | 22.58 | 7,071 | 49,158 | 22.56 | -0.36 | 23.20 | 22.58 | 2,795 | 18,903 | 23.24 | -0.35 | 23.59 | 23.25 | 1,307 | 17,575 | 23.59 | -0.35 | 23.90 | 23.60 | 1,291 | 9,889 | 23.92 | -0.35 | 24.30 | 24.95 | 113 | 1,344 | 13,555 | 103,443 |

219.5 -7.1 228.6 219.1 12.423 39.345
214.7 -7.7 221.7 215.0 3.685 11,020
211.0 -7.9 218.4 210.8 3,033 16.313
208.8 -7.9 218.2 299.5 1,262 9,589
209.1 -7.4 216.0 209.0 727 5,683
208.3 -8.2 214.5 210.0 137 1,340
21,306 88,574 32.5 - - - 2 68.0 +0.5 - - - - - 7 70.0 +0.5 69.5 68.0 23 1.319 79.0 +0.5 - - 17 89.0 +0.5 - - - 17 23 1,338 3 714 49 580 86 457 66 1,985 18 681

That Prices at auctions in the main producing countries this week were generally firm, but in Australia and New Zealand there was no clear advance. The Eastern market indice-tor in Australia clead at 576 cents, just 1 cent higher than a week ago, the western indicator was unchanged at 536 cents; and in New Zealand the man indicator was down 1 cent to 467 cents a kg. Prices nose quite sharply in South Africa, but weakness in the rand has to be taken into account there. Agant from the absence of any reality clear trend in poless, wool offered at auction is being taken up well by the trade, with clearances before than for some time. Sterling strength presents some problems to a UK trade which for some time has been better placed than many competitors on the Continent of Europe.

SOFTS

1463 -19 1488 1460 1.232 5.015 1385 -2 1390 1375 2.124 15.420 1334 +2 1340 1320 472 8.377 1316 +1 1320 1302 439 3.252 1319 +4 1320 1312 57 498 1319 +4 1304 1304 3 133 4304 23277 COFFEE 'C' CSCE (37,500lbs; cents/lbs) 117.20 -1 98 119.90 116.35 5.129 11.958 106.10 -0.20 107.25 105.60 2,006 10.199 103.65 -0.10 104.25 102.90 655 3,712 103.40 +0.40 102.50 102.50 664 1,079 102.25 +0.05 102.25 102.25 141 619 101.95 -0.50 - 107.00 63 409 8.388 20.06

■ COFFEE (ICO) (US cents/pound) ■ WHITE SUGAR LIFFE (\$/tonne) 309.1 -3.6 312.5 308.0 1,094 7,713 305.5 -3.6 309.2 304.9 1,513 12,662 307.3 -3.4 310.4 306.5 526 4,544 309.4 -3.6 312.2 306.8 224 1,706 302.4 -4.4 305.5 303.5 25 1,003 305.2 -4.5 306.6 305.5 13 284 SUGAR '11' CSCE (112,000/bs; cents/fbs) 10.30 -0.17 10.45 10.29 6,300 85,357 10.44 -0.10 10.54 10.42 1,881 22,467 10.39 -0.09 10.48 10.38 423 19,306 10.39 -0.07 10.46 10.38 100 11,184 10.42 -0.03 10.47 10.42 65 3,533 10.42 -0.03 10.46 10.44 103 697 8,000 143,957 ■ COTTON NYCE (50,000lbs; cents/lbs)

72.05 -0.90 73.45 72.00 5.601 24.742 73.54 -0.92 75.39 73.00 2,697 13,768 74.95 -0.95 76.20 74.90 635 6.158 76.45 -0.98 76.74 75.40 527 6.755 76.13 -0.42 76.45 76.40 17 1,275 76.29 -0.01 76.50 76.20 34 4,503 ■ ORANGE JUICE NYCE (15,000lbs; cents/lbs) 106.80 -1.75 107.90 105.25 250 5,208

VOLUME OATA YOLUNE UNIA Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude Oil are one day in arrears, Volume & Open Interest

INDICES Reuters (Base: 18/9/31 = 100) Oct 31 Oct 30 month ago year ago 1868-2 1858.3 1919.4 2121.4 CRB Futures (Base: 1967 = 100) Oct 30 Oct 29 month ago year 241.66 241.11 SGSGI Spot (Base, 1970 = 100)

Oct 30 Oct 29 month ago year ago 210.62 210.17 205.22 182.71

\$224-226 \$237-239 MATURAL GAS (Perice/therm Bacton (Dec) 13.60-3.75 -0.02S Potroloum Argus. Tol.

CTHER Gold (per troy oz) Silver (per troy oz) Pletinum (per troy oz.) Pafladium (per troy oz.) 485.50c \$381.00 Lead (US prod.) 14.80r 277.50 97.98p 122.55p Cattle (live weight) Sheep (live weight) Pigs (live weight)† 93.95p \$262.20 \$319.90

Lon. day sugar (raw) Lon. day sugar (wte) Barley (Eng. 1eed) Matze (US No3 Yellow) Wheat (US Dark North) 82.00p 82.00p 315.0z Rubber (Dec)♥ Rubber (Jan)♥ Rubber (KL RSS No1) \$750.0v 542.5z \$435.0v Cotron Oil (Maley.)§
Copra (Phil)§
Soyabeans (US)
Cotton Outlook'A' index
Wooltops (64s Super) 191.0z 75.75

MEAT AND LIVESTOCK ■ LIVE CATTLE CME (40,000/bs; cents/lbs)

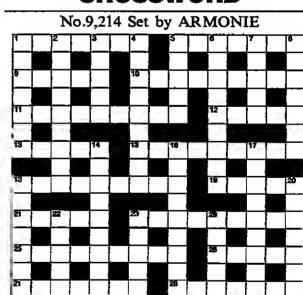
Price change Help Low 941 ext 66.975 -0.175 66.925 66.375 7,466 90.311 63.475 - 63.725 63.200 2,227 18.886 65.250 +0.25 65.350 84.900 1,213 12.326 63.050 +0.175 63.275 62.850 483 5,520 62.525 +0.125 62.800 62.450 128 6,135 65.000 - 65.250 64.950 67 3.105 117.11 84.426 M LIVE HOGS CME (40,000lbs; cents/lbs) 54,400 -0.55 55.150 54.150 5.279 15,016 74,150 -0.8 75.150 73.950 2,639 8,446 69,950 -0.725 70.950 69,900 601 2,924 74,650 -0.8 75.250 74,550 388 3,083 Dec Fob Apr Jun Jul 72.650 -0.475 72.850 72.450 81 Aug 69.175 -0.45 69.700 69.150 82 Total 8,143 PORK BELLIES CME (40,000lbs; cents/lbs) Finb 66.300 -2.25 71.000 88.000 1,523
Mar 68.275 -2.325 71.000 67.850 153
May 68.300 -2.925 71.575 69.250 54
Jul 69.700 -2.275 71.600 69.600 79
Aug 69.000 -2 - 69.000 4

LONDON TRADED OPTIONS (99.7%) LME

COPPER (Grade A) LME COFFEE LIFFE Nov E COCCA LIFFE Dec BRENT CRUDE LONDON SPOT MARKETS CRUDE OIL FOB (per berrel)

+10.0 +10.0

CROSSWORD



1 Be concerned about politi-

being partly drier (5) 6 Cue in hand, playing with-5 Time to stir a rich confec- 7 Dash around Northern 9 Famous books Edward 8 An artist in every performance finally gives pain to the listener 17) acquired (5) 10 Public announcer is one attempting to take possession of private club (4,5)

14 Captivate parent, messing about on the river (9)

sion of private club (4,5)

11 Cleo later cooked a sort of roll (9)

12 Channel Isles in this roll (9) 12 Classically elegant room (5) 12 Classically elegant room (5)
13 Lie about second-class food
17 Hate to fade in no time (9) 13 The army is on time to get the captive (7)

(5)
15 A quiet young attendant, about to finish the supplement (9)
18 Obstruction made back run
18 The army is on time to get the captive (7)
20 Clergyman entering enclosed bar (7)
21 Plunder is common around round pole (9)

19 Hapless daughter, rejected, is to lose heart (5)

21 Expose a saint's blunder (5)

22 Succulent fruit found in a recent development (9)

recent development (9) 25 A criminal catches viral infection in profusion (9) 26 Dash back to get European business (5)

The high point is wheo the first lady gets to lie down 28 Beat the fellow for touching (7)

1 The capacity is fulfilled (7) 2 Refuse carrier made young writer get up (6,3)
3 It is used to wash tender

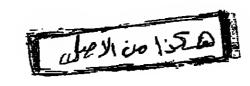
4 Admit soldiers to popular

Solution 9,213

5 Weather Otto welcomed,

out restraint (9)

Welsh town (5)



SWORD

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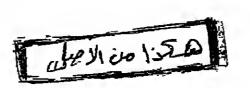
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Lippo Asia Ltd

HVESTMENT TRUSTS - Cont. ALCOHOLIC BEVERAGES **EXTRACTIVE INDUSTRIES - Cont. HOUSEHOLD GOODS - Cont.** Yid Gra P/ 87 18, 11 17, 12 19, 13 19, 14 19, 14 19, 15 10, 10 10, 11 10, 11 10, 4928 41.2 41.2 67.9 440.6 67.9 440.6 67.9 12.0 9.74 下の3分で「アルド・タイド 1/4 日本の人人 1/2 日本の人人人 1/2 日本の人人 Notes Price 200 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 를 나타 보라 를 凝結 PARSOD And Tried & Warrings - Park SDT Care Mr. SDT Care 13. Tr. ---•1<u>0</u> 1028 56 林 林 THE PROPERTY OF THE PROPERTY O - 510 64 क्षेत्रक्ष्मिक्षका । १८ हिन्दु क्षेत्रका । १९१० । १९१० - 1106 45 ENGINEERING Formation (1)

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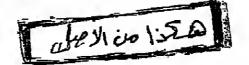
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Footsie regains its poise in late trading

MARKET REPORT

The UK market yesterday made a brave attempt to regain lts poise following Wednesday's quarter of a percentage point rise in base rates, but there was no hiding the fact that inflation is now

back as an issue for investors. Strategists continued to discuss the implications of the chancellor's move and many believe a give-away hudget later this month is now more likely, particularly after a new opinion poll showed the Labour party with a commanding 28 percentage point lead. Howavar, it was concerns

some 11.6 points down on the hack of those concerns, although Wednesday's fall in the US equity

tre stage.

market also played ita part in denting sentiment. Mr Richard Jaffrey, group econ-Prior to vesterday's increase higher inflation was an area of speculation hy individual econo-

on the market agenda." However, it was not all doom and gloom and some continued to believe in the underlying to enter the fray.

about the inflationary pressures strength of the market. One such in the economy that moved cenoptimiet is Mr Philip Wolsten-The FTSE 100 index opened Lynch. He believes the market will continue ateadlly ahead because, "profits growth will be London's fortunes. enough to offset p/e (price/sarnings ratio) contractions brought

by tighter monetary policy". omist at Charterhouse bank, sald: strangth, together with an element of position covering hy bears, saw the early weakness of the market reduced by late mornmists. But hy raising hase rates the chancellor has put inflation ing. However, volumes were initially low - a clear indication of traders' continued caution and the general unwillingness of some of the leading institutions

sluggish US economic data down at the finish. helped trigger a turnaround in

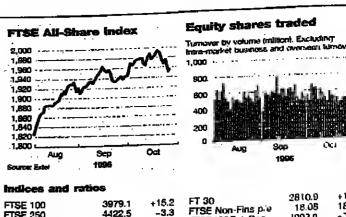
A firm futures contract, which was trading at a premium to fair down on Wednesday's 720.8m value, also belped the cash mar-That feeling of underlying ket shake off some of its recent gloom. Footsie moved steadily ahead to close at the hest level of the day, although dealers suggested a further advance had heen checked by continued nervousness about inflation.

The leading index finished at 3,979.1, a gain of 15.2 on the day. overweight in the sector. Asda recovering from a low of 3,951.9. The FTSE 250 continued to lag marketshare data.

That all changed in the after- behind and closed 3.3 down at noon. The early firmness on Wall 4,422.5. Long-dated gilts also croft, UK strategist at Merrill Street following the release of came off their lows, but were still

> With activity having picked up in the afternoon, volume at the 6pm count was 659.5m shares, shares. The value of customer husiness transacted on Wednesday was £1.3hn.

There was renewed interest in the food retailers, which analysts suggest is a defensive sector in the new climate on interest rates. Earlier this week. Charterhouse Tilney suggested investore go advanced on favourable AGB



	FTSE 350 1982.7 +5.6 FTSE All-Share 1956.90 +4.88 FTSE All-Share yield 3.80 3.79	
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TRADING VOLUME

■ Major Stocks Yesterday

emp & Col. I.T.

Broker boost for GenCos

By Peter Jnhn, Lisa Wnod and Ramraj Gogna

A powerful showing from the UK generators placed them among the best Footsie stocks on the day as one of their hrokers took a hard look at their performance and followed it up with some enthusiastic research.

Both National Power and PowerGen shrugged off the general weakness in the electricity sector, with UBS talling clients that worries over tbs companies were exagger-

UBS believes arguments about competition from a unjustified. It adds that the generators are in any case unlikely to suffer a loss of margin as they will increasingly be able to cut costs an "overweight" stance on through huying cheaper

The broker points out that hoth have underperformed, hut prefers PowerGen on the basis that the new management is focusing on shareholder value and the differences between the two of the group's electronics

companies have narrowed. UBS electricity analyst Mr lain Turner added: "On an enterprise value hasis, PowerGen Is 30 per cent cheaper than National Power and the market does not seem to have appreclated

It has put a 730p a share

and a 528p a share target on National Power. PowerGen shares rose 18 to 510p while National Power lifted 131, to

The food retailing sector, a popular choice for defensive investors at a time of intersat rate rises, performed well, with Asda, the hest stock in the FTSE 100, rising 41 to 1171 p on trade of 21m shares, the heaviest volume in the market.

This was partly because of monthly figures from AGB Research which suggested that, in the month to Octo- European ber. Asda's total sales were growing at the fastest rate of all the main food retailers. Safaway, which rose 10 to 3641/2p, was also said to be

In addition, UBS upgraded its forecasts for Asda from £335m to £340m this year second "dasb for gas" are and from £375m to £380m next year. UBS also reiterated its buy stance.

Earlier this week. Charterhouse Tilney recommended

Cookson, the industrial materials group, fell 10¹/₂ to FT 30 h 226¹/₂p, with ABN Amro Open Hoare Govett downgrading its profit forecasts for the next two years mainly because of the performance division.

On Wednesday, NatWest Securities also trimmed its forecasts.

Shell Transport, one of four hig companies to report this week, disappointed with Its figures - but only at the margin.

price target on PowerGen 1007%p, continuing a slide which has taken the price down from a recent closing peak of 1056p as the market reacted to figures slightly below the consensus of ana-

lysts' forecasts. However, one specialist said if the effect of exploration charges, redundancy and stoppages were added back, the picture was much as expected.

More significantly, Shall revealed it now has no net deht and the market is poised for naws about significant restructuring of the refining operations as well as a joint venture with Texaco.

It will hold a big presentation in New York on Decemher 13 and analysts said investors may hang fire until then.

Body Shop hardened 41/2 to 200p after results at the top end of the range, while King-

described as dull figures for the Far East from Seagram. a hig competitor. In addition, marketmakers bave hasn defensive after speculation that LVMH might fund its £1.58hn acquisition of a majority atake in DFS, the

fisher hounced 61/2 to 6531/2p.

Thorn softened 5 to to 346'4p

following its announcement

that it was to challenge a

Wisconsin ruling on rental

casts unchanged, moved the stock from a "hold" to a

"huy" hecause it said the

outlook painted by the group

was rosigr than it had

thought and recent price

increases in Europe appeared to be attcking.

Guinness fell 5 to 440p

after what one analyst

purchase transactions.

expected.

	Oct 31	Oct 30	Oct 29	Oct 28	Oct 25	Yr ago	"High	'Low
	2810.9	2799.1	2919.3	2839.4	2834.1	25,7,7	2885.2	2668.9
v. yield	4.06	4.07	4.03	4.01	4.01	4,12	4.22	3.76
o nel	18.99	16.95	17,10	17.22	17.20	15.52	17.46	15.80
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Equity I	pargains	t		- 27	247	28,510	32,5	51 2	28,340	30,836
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	o unita-ri		nines e				-	-		

four hig companies to report	■ London market d	lata	
this week, disappointed with its figures - but only at the		52 Week highs and lows Total Highs 62	LIFFE Equity options Total contracts 41,409
margin.	Total Falls 758 Same 1,299	Total Lows 131	Cails 24,480 Puts 16,929
The sbares fell 13 to	Oct 31 'Data based on Er	quity shares listed on the Lo	ndon Share Service,

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or fill in the coupon.

So if you want to stop fishing, call the

American duty free shopping not gone down too well. He chain, hy selling part of its said the company would holding in Guinness. However, analysts said this was unlikely as LVMH had a

strong balance sheet. Pilkington hardsned 114 to Stakis hardened one 171p, in spite of a fall in firstpenny to 99 p after it conhalf profits, as had heen firmed a £222m rights issue to buy the Metropole hotel BZW, which laft its fore-

Healthcars group Eadis Holdings fell 51's to 121's on a profits warning.

Printing specialist Wacs fell sharply after warning that 1996 profits would he "substantially lower than current market expectations". The shares were down 65 to 69%p.

Insurer Commercial Union spiked up 9% to 648%p just hefore the close of trading on the hack of an optionsrelated trade carried out hy one US hroker.

Pharmacouticals leader Zensca fell 24 to 1672p on continued profit-taking as overseas earners remained out of favour in the light of the UK rate increase and the strength of starling.

Chemicals group Cnurtaulds rose 16 to 456p with BZW reiterating Its positive vicw on the group.

Airport operator BAA shed 91/4 to 4971/2p in the wake of a report suggesting it could face a big tax bill under a Lahour government. The press report said BAA

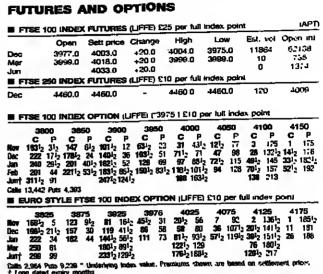
could have to pay more than Labour plans for a windfall levy on privatised utilities. However, some analysts said BAA was not regarded as a prime target for the levy. Perkins Foods softened 2

to 84p following lts announcement of a one-forsix rights issue at 74 pence per share, raising £15.5m to belp fund the acquisition of the Dutch Disselkoen Group. One analyst sald that the market had not been expecting a rights issue and it had

have been better off using deht rather than equity to finance the purchase

Grampian TV added 27% to 3271/2p on very thin trading with speculation continuing about a takeover hid. Scnttish TV is the most likely contender, according to analysts. Other potential taksover candidates also hardened, including Border. which rose 51 to 3061 p. and Yorkshire Tyng Tees which increased 25 to 12671/2p. Scot-

tish fell 1 to 731/2p. Mondas, a husinesa software company closed at 901/2. a 151/2p premium to its offer price. Jardinerie Interiors, which was floated at 114p. closed at 125p.



ezene		MOKE.				Close				_	P/E
price		сар		996		price		Net		Grs	net
Р	up	(Fur3)	High	LOW/	Stock	P	+/-	div.	cov.	γ·α	1161
63	F.P.	7.55	44	4	†Beachcroft	4		-		-	13.
§135	F.P.	47.1	16212	15212	Charles Taylor	16112		142	0,3	3.3	51.
	F.P.	9.87	16212	15712	TDeep Sea Leisure	15712			-	-	
150	F.P.	29.4	16912	15912	Deltron Electro	15912	-1	W2 75	2,9	2.2	15.
5146	F.P.	35.8	246	148	TBec Retail Sys	170	+412	-	-	•	
- 8	F.P.	11,4	316		Eurasia Mining	305	_	-	-		
§80	F.P.	24.B	9212	9013	Finess First	9012		PAA-	-		28.
100	F.P	101,5	11312	10112	†Geo Inter Med	10112	-2	-	-		
5	F.P.		127	111/2	Hartstone 8%	121			-	-	
§100	F.P.	248	9912	99	Hithcare Reform	99l ₂		-	-	-	
•	FP.	1,867	429	358	Imperial Tobacco	3591	-4	W20.0	25	7.0	7.
5	F.P.	54.8	177	164 ¹ 2	Intercute Telecm -	16412	-1	-	-		
	F.P.	11.0	13212	1245	†Jardinerie Ints	125			-	-	
§285	F.P.	138.8			John O Sports	298 ¹ 2	+1	LA.3	2.5	1.8	28.
§140	F.P.	33.6	16012	14512	Levendon	15712		R3.4	3.8	27	12.3
72	F.P.	27.8	7912	7315	Lottus Road	75		-	-	•	
•	F.P.	429			Lorrond Undrwiting	130		-	-	-	
§10	F.P.	4.23	124	114	Mears Group	114	-4	ND.2	-	21	
	F.P.	919.3	£16ł1		Malennum Chem	£12\f	-1 _B	Q60c		3.0	
-	F.P.	5.46	9012		†Mondas	9012	"	-	-	-	
5154	F.P.	19.6	2115		Oriental Rest	20512	+12	-		-	23.
170	F.P.	1,009	177	18712	Thistie Hotels	16712	75	R3,7	25	28	18.
\$250	F.P.	192.1	302		Ultra Elctn	29512	-	FW6.5	2.3	2.7	20.0
5	F.P.	102.3	62		Victory Corp	64			-		

	Oct 30	% cbg	0ct 29	Year ago	Gross din yield %	P/E ratio	52 w	reek Low
ald Milnes Index (31)	1885.39	+0.3	1878.97	1723.25	1,56	-	2520,73	1722.93
Regional Indices								
trica (13)	2424,77	-0.8	2445,33	2272.74	3.14	35.60	3553.86	2272 74
ustralasia (6)	2132.19	-9.2	2136 90	2224.34	253	21.24	2927.34	2005 75
outh America (12)	1701.32	+0.9	1686 52	1496 98	079	64.37	2186.39	1488.94

	0ct 30	% cbg	0ct 29	Year ago	Gross din yield %	P/E ratio	52 w	reek Low
Milnes Index (31)	1889,39	+0.3	1878.97	1723.25	1.56	-	2520,73	1722.00
egional Indices								
a (13)	2424,77	-0.8	2445,33	2272.74	3.14	35.60	3553.86	2272 74
miasia (6)	2132.19	-9.2	2136 90	2224.34	253	21.24	2927.34	2005 75
America (12)	1701.32	+0,9	1686 52	1496 98	0.79	64.37	2186.39	1488.94

	Oct 31	Day's choe%	Oct 30	Oct 29	Oct 28	Year	Drv. yield%	Net	P/E	Xd adj.	Total Return
FTSE 100	3979.1				4025.3			2.03			1656.13
FTSE 250	4422.5	+0.1	4425.8	4434.7	4443.1	3873.7	3.52	1.50			1803.18
FTSE 250 ex ff	4463.5				4482.8			1.52			1824.02
FTSE 350	1982.7				2002.8			1.83			1685.97
FTSE 350 Higher Yield	1882.5				1899.8 2112.9			1.82			1349.27
FTSE 350 Lower Yield FTSE SmallCap	2167.99				2177.97			1.58			1462.04
FTSE SmallCep ex IT	2170.58				2178.38			1.65			1818.15
FTSE All-Share	1956.90	+0.2	1952.02	1963.50	1975.88	1721.68	3.80	1.91	17.27	72.82	1689.29
■ FTSE Actuaries Ind	ustry	Secto Day's	rs			Year	Drv.	Net	D/E	Xd adj	Yotal
	Oct 31		Oct 30	Oct 29	Öct 28		yield%		ratio	ytd	Fletum
10 MINERAL EXTRACTION(24)	3848.64				3910.05			1.63			1680.25
12 Extractive Industries(6)	4241.19				4201.63			2.66			1264.08
15 Oil. Integrated(3) 16 Oil Exploration & Prod(15)	3965.71 2867.42				4044.96			1.45 1.71			1777.18 1737.46
20 GEN INDUSTRIALS(275)	2050.18				2076.32			1.71	17.50	76.13	1141.96 1011.48
21 Building & Construction(34) 22 Building Matts & Merchs(29)	1187.60				1215.94			1.47			983.91
23 Chemicals(25)	2441.06				2449.79			1.45			1176.88
24 Diversified Industrials(19)	1465.53				1489.51			1.61			844.89
25 Electronic & Elect Equip(36)	2338.28				2340.64			1 48			1233.05
26 Engineering(71)	2843.76				2677.75			2.46			1629.53
27 Engineering, Vehicles(14) 28 Paper, Pokg & Printing(28)	3239.18 2575.48				3284.43 2594.60			1.72			1709.02 1093.10
29 Textiles & Apparel(19)	1169.09				1185.68			1.16			727.33
30 CONSUMER GOODS(82)	3690.34				3769.98			1.93			1386 98
32 Alcoholic Beverages(9)	2736.45				2780.76			1.63			1005.08
33 Food Producers(25)	2558.06	-0.2	2554.21	2568.02	2573.03	2430.44	4.11	1.84			1174.11
34 Household Goods(15)	2729.99				2770.93			2 25			1064.56
36 Health Care(16)	1982.90				2011.55			1.97			1210.41
37 Pharmaceuticals(14) 38 Tobacco(2)	5721.31 3602.33				5891.99 3678.69			2.01 2.13			1973.74 927,66
40 SERVICES(254)											
41 Distributors(30)	2585.97 2918.13				2611 45 2883.95			1.98 2.02			1370.43
42 Leisure & Hotels(25)	3179.02				3177.34			2.03			1729.80
43 Media(45)	4372.15				4420 72			2.04			1600.28
44 Retailers, Food(15)	2034.67				2003.85			2.29			1315.72
45 Retailers, General(45) 47 Breweries, Pubs & Rest.(21)	2132.21				2181.67 3119.60			1.98			1239 42
48 Support Services(50)	3135.78 2601.00				2509.53			2.26			1520 53 1670.33
49 Transport(23)	2531 10				2590.49			1.12			1075.40
60 UTILITIES(33)	2330.98	+1.2	2302.93	2302.52	2307.67	2478 34	5.56	1.75			1042.08
62 Electricity(12)	2428.15	+17	2387.16	2368.92	2393.20	2804.07	8.78	2.21	9.32	429.17	1314 83
64 Gas Distribution(2)	1298.15				1298.27		9.23	0.83			710.31
66 Telecommunications(8) 98 Water(11)	2003.25 2181.71				1989.25 2118.53		4.03 6.44	1.53 2.29			930.47
		_									1222.60
69 NON-FINANCIALS(668)	2048.36				2068.86		3.81	1.82			1587.41
70 FINANCIALS(103)	3290.89				3319.74 4791.87			2.36			1448-22
71 Benks, Retail(8) 72 Banks, Merchant(6)	4744.83 3717.99				3721.46			2.71 2.81			1586.21 1196.84
73 Insurance(21)	1551.38				1560.70			2.27			1201.15
74 Life Assurance(7)	3765.72	-0.1	3763.62	8780.54	3834 00	8310.68	4.13	1.78	16.97	151.01	1801.05
77 Other Financial(20)	2700.76				2679.44			1.79			1566.23
79 Property(41) 80 INVESTMENT TRUSTS(127)	1648.42				1659.15			1.26			1031,78
89 FTSE All-Share(898)	3143.22 1956.90				3168.33 1875.88			1.12			1108.70 1689.29
TSE Fledgling	1227.15				1233.76			0.65			1299.71
TSE Fledging ex IT	1241.26										
Hourly movements											
Open 9.00						14.00	15.00				ow/day
TSE 100 3952.6 3958. TSE 250 4422.2 4421.				57.5 39 17.4 44	57.6 39	982.4 : (16.1 -	2966.6 1418.1		1 39 9 44		3951.9
TSE 350 1972 3 1974	8 1974.	9 1974	4.0 197	73 9 19	73.8 1	975.8	1977.4	1980	9 19	2.5 · 82.7 ·	l415.7 1972.1
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	Орин	8.00	19.00	11.00	12.00	13.00	14.00	19,00	16.10	_ CHOSSE	Previous	Change				
Bldg & Costron	1172.5	1166.4	1165.4	1164.1	1162.3	1182.2	1155.9	1155.1	1156.4	1157.6	1173.4	-15.0				
Pharmaceuticls	5582.9	5596.8	5591.0	5581.5	5584.7	5581.8	5592.0	5510.6	5633.2	5649 0	5631.4					
Waler	2123.1	2124.5	2125.7	2124.5	2125.4	2129.8	2129 0	2137.0	2141.4	2147 1	2121.8					
Barks, Retail	4770.8	4783.8	4766.6	4769.0	47 6 5.8	4773.8	4788.4	4797.8	4803.4	4805.4	4777 7					
For further inform	ation on	the FISE	Actuarie	s Share	Indices o	iesse cor	ntaci FTS	E Interna	137.0 2141.4 2147 1 2121.8 +25.3							
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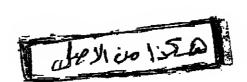
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1	FINANCIAL TIMES FRIDAY NOV		33
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d	Scophild 715 - 3: 772 9222 0.7 - Billing 11:50 +1.1 to 845 53.50 220	for heavy and medium duty trucks and trailers keep businesses on the road to exceptional performance. **Rockwell** **Rockwell** **Particulation** **Particulation	A Minima Carta C
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1989 Low Shock
21% 14% Crassish
22% 22% Conferx
11% B% Crisish
11% Crisish
12% 13% Crosspiration
61 40% Crisish
22% 43% Cultion
72% 44% Cultion
72% 44% Cultion
12 10% Carrent in
55% 50% Crisish
15 10% CV Red
16% 0% Crisish
22% 16% Crisish
23% 20% Crisish
23% 20% Crisish
23% 20% Crisish

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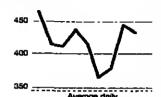
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Dow flat as tech stocks move higher

Most US share indices were flat in mid-session trading. although the technology sector continued to show strength on the heels of the declines seen in the early part of this month, writes Lisa Bransten in New York. At 1 pm, Dow Jones Industrial Average was 1.12 higher



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at 5,994.35, the Standard & Poor's 500 rose 0.40 at 701.30. and the American Stock Exchange composite added 1.62 at 566.91. Volume on the NYSE came to 267m shares.

Bonds provided support for sbares, firming in morning trading ahead of today's figures on October employment business activity.

Technology abares were one area of relative strength. The technology-rich Nasdaq composite advanced 5.78 at 1,212.01 and the Pacific Stock Exchange technology index gold find. was 0.6 per cent stronger.

All of the four largest companies on the Nasdaq posted gains, although there were losses among some of the more volatile interoet-related companies. Netscape products in Canada.

makes Internet software, lost \$2%, or 5 per cent, at \$44. US Robotics, a computer modem manufacturer, shed \$2%, or 4 per cent, at \$68% and C/net, an Internet content company, fell by \$1%, or 8 per

cent. to \$15%. Elsewhere, The Gap rose \$1%, or 5 per cent, to \$28% after announcing that its board of directors had approved a buy-back of up to

Pbarmacia & Upjohn fell and the shares hit SEr251, \$214, or 6 per cent, to \$351/4 after it reported third-quarter earnings were even with the period a year ago, and warned 1997 profits would be about 10 cents a share below expectations.

Meanwhile. Centocor. the US biotechnology company, added \$2, or 7 per cent, at \$28% after reporting a loss of 2 cents a ahare, a cent less than analysts had expected. Shares in the company had fallen nearly \$10 since the start of the month as investors anticipated poor results from the company.

mid-session with the TSE-300 composite index 5.17 higher by noon at 5.595.98 in volume of 52.7m shares.

Bre-X Minerals fell for the third straight day, down 45 cents to C\$21.95 as Indonesia's director general of mining was reported as saying that hie government was still withholding contracts of work related to the Busang

Molson picked up 5 cents to C\$20.15. Its 40 per cent owned Molson Breweries reached an interim agreement with Coors Brewing over the licensing of Coors

Mexico rebounds

almost 1 per cent ahead by mid-session as buyers returned to snap up stocks that were thought to have been hit too hard in Wednesday's tumble.

The IPC Index was up 31.00 by mid-session at

In a rebounding construction sector, Tribasa beaded the gainers with a 1 peso rise to 18.50 pesos while Geo rose 1.50 pesos to 35.00 pesos.

SAO PAULO was lower as an airliner crash in a at 5,876.90.

MEXICO CITY rebounded densely populated area of after an initial slide. It was the city. The aircraft, operated by Brazil's TAM airline, was reported to have been carrying at least eight executives of the Unibanco private bank. TAM preferred shares tumbled 24.1 per cent and the Bovespa index was 578

down at 64,584. CARACAS fell 2.2 per cent on profit-taking in spite of Wednesday's approval of the privatisation law reform bill which opened the way to next month's CANTV share offering. The IBC index was investors awaited details of 130.82 weaker by mid-session

Rand helps S Africa ahead

A tururound in the rand. which rebounded from fresh morning lows against the dollar, provoked an avalanche of snpport in Johannesburg for rand hedge stocks and quality blue chips stocks.

industrial sbares were higher, helped by the firmer currency, while golds. regarded as oversold, moved ahead in spite of a weak bullion price and a softer rand

The overall index ended 83.5 up at 6.975.3. industrials gained 84.5 to 6.209.2 and golds rose 24.2 to

Industrial shares led the improvement with some stocks onickly regaining ground lost during the market's rand-inspired decline

on Monday and Tuesday. The banking sector also found favour. Standard Bank regained the R5 lost on Tuesday, rebounding to R180. Nedcor jumped R3 to R68.00 while First National edged no a more modest 5

Anglo American was tar-

cents to R25.75.

geted by futures arbitragenrs, gaining R3.25 to R282.20, while fellow minrose R2.50 to R138.50.

Accolade, then Pharmacia takes a beating Pharmacia & Upjohn

Share price (SKr)

It was a quiet day for most bourses, but individual companies wera rewarded for performance or punished, in some cases severely, for disappointing the pundits. In one case, that of Pharmacia & Upjohn, a morning accolade was followed by an afternoon beating.

STOCKHOLM, originally, said that Pharmacia, the Swedish/US drugs group, had reassured the market, posting earnings in line with expectations after a profit warning which produced a sevare drop in tha ahare price about three weeks ago. There was a parallel story linking the group's doxorublcin bladder cancer drug with a possible BSE treatment

up SKr8 at best. However, an analysts' confaranca call seamed to change tha mood. Mr John Reeve of Paribas said that, owing to a smaller contribution from currency earnings this year, be had trimmed his earnings forecast for the group from US\$2.20 a share to \$1.90. The shares ended SKr13.50 lower at SKr229.50.

One beneficiary of all this was Astra, the other big Swedish drugs group, whose shares rosa SKr5 to SKr302, most of this in the FFr6 to FFr161.50 for a to FFr10.05 ahead of lts

results on November 14. the minority at FFr1.600 a

last 10 minutes of trade. With Volvo B reflecting a better feeling about carmakers and SKr2.50 higher at SKr186.50, the Affarsvärlden General index rose 8.6 to 2,139.3.

PARIS put up the best

WYN

senior bourse showing after French bonds responded to a combination of a record September unemployment rate of 12.6 per cent, a 5 basis point intervention rate cut and European Union acceptance of the French government's plan to use a special France Télécom dividend towards reducing its 1997 public deficit.

The CAC-40 indax rose 15.75 to 2,140.51 in turnover of FFr7.25bn. The big index winner was Lagardére, up profit warning last week, at 3,725.3.

StA foreign

Share price & index (rebased)

1996

Among technology stocks.

TDK lost Y70 to Y6.680. Mit-

subishi Electric fell Y11 to

Y659 after a 1996 intraday

low of Y655, Oki Electric fell

Y8 to Y634 and Fanuc, which

lost Y150 to Y3,650, also

volume of 23.97m shares.

San Miguel and Petron, up

respectively.

two-day gain of 7 per cent as worries over its Thomson acquisition subsided. Among the losers, Euro Disney shed 50 centimes, or 4.7 per cent,

FRANKFURT improved a little in the afternoon, encouraged by gentle recoveries in the dollar, bunds and the Dow. The Dax index, after an intraday low of 2,655.96, closed 6.68 higher at an Ibis-indicated 2,671.40.

The automotive sector was

mixed, with the truckmaker

and engineer MAN down

another DM5 to DM371 on the problems at its end of the industry. However, Volkswagen, named by Merrill Lynch as

A former favourite was not so fortunate. SAP, the computer aoftware major

Elsewhere, LVMH ross another FFr28 to FFr1,171 following Wednasday's bld for a majority in DFS of the US and Roussel-Uclaf closed FFr25 higher at FFr1,353 on reports that Hoechst, its German parent, might buy out

its Global Focus One stock, rose DM5.80 to DM603.80 after Wednesday's DM4.50

which slumped following a

FTSE Actuaries Share Indices Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Hourly changes FTSE Eurotrack 100 1750.40 1748.45 1747.29 1748.02 1747.30 1748.57 1747.80 1747.44 FTSE Eurotrack 200 1805.58 1802.47 1803.83 1804.32 1804.45 1805.82 1806.17 1806.77

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dropped through tha DM200 preference shares company, closed SFr12 DM8.50 at higher at SFr670 as investors level, the preference shares ahedding DM198.40, down more than 30 per cent from its 1996

ZURICH featured a turbulent ride by Swissair. The shares jumped to an early high of SFr1,008 as Sabena said that It had reached a provisional pay and conditions agreement with Its trades unions, but pulled back to SFr980 as the Belgian airline's pilots staged a short-lived strike in protest. By the close, Swissair was SFr1 weaker at SFr985 as tha market absorbed comments

by Sabena's chief executive that the Swiss flag carrier might writs off its 49.5 per cent stake in the Belgian airline. Swissair said thet no decision would be made before the end of this year.

The broad markat made little progress and the SMI index closed just 2.2 higher

1766.58 1772.46 1821.67 1820.24 . Sulzer, the technology

took the planned spin-off of its Elma Electronic subsidiary as a sign that the company was willing to restructure its operations. Adecco, an outperformer its from Manpower in the US, gave up SFr11 to SFr355.

Among second-liners, Stratec put on SFr65 to SFr1,645. UBS, which initiated coverage of the stock with a posttive recommendation, said that it was one of a small group of medical technology companies distinguished by powerful sales and profit

MILAN was lifted at the close by strength in the lira and bonds. The Comit index eased 1.28 to 603.85, but the real-time Mibtel index fin-

isbed 38 higher at 9,626. Tim, the cellular telephone company, rose L90 to L3,128, encouraged by nine-month

Singapore Telecom rose 14

cents to \$\$3.28 on rumours

that its weighting in key

to buy a 49 per cent stake in Stet Mobile Holding, which provided a potential foothold

in France. Stet slipped L43 to L5,259 following reports that its managing director, Mr Ernesto Pascale, was under investigation in a corruption inquiry.

Eni, the energy company, accounted for almost 25 per ceot market's trading vol-ume, edging down L5 to

AMSTERDAM seezawed near the close, ending with the AEX index just 0.07 lower at 577.02. Royal Dutch was a weakening influence, the shares falling Fl 5.80 to Fl 280.20 after third-quarter results which were seen as disappointing.

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There were no apparent surprises from the paper, office supplies and printing equipment group KNP BT. but a third-quarter profits decline still left the shares down 60 cents at Fl 37.40.

ISTANBUL fell 2 per cent on profit-taking in stateowned companies and the energy sector, and the IMKB-100 indax finished 1,686 weaker at 82 006 after reaching an all-time intraday high of 85,753 during the morning.

Written and edited by Willia

Nikkei takes its losses into third straight day

A bout of index selling just before the close extended TOKYO's losing streak to a third day with the Nikkei avarage breaking down through the 20,500 level, writes Gwen Robinson.

The 225 index fell 214.81 to 20,486.86 after moving between 20,449.99 and 20,738.57. The broader Topix index of all first-section stocks declined 12.33 to 1,550.55 and the capitalweighted Nikkel 300 lost 2.64 to 290.44.

Volume rose 252m shares to an estimated 280m. Declines led advances by 748 to 308 with 171 unchanged and, in London, the ISE/Nikkei 50 index rose 2.87 to

Traders noted continued selling of blue chips by foreign investors, particularly high-tech issues, on con-cerns that the recent strength of the dollar against the yen would hurt their

yen-denominated assets. The forthcoming long weekend in Japan, where markets will be closed next Monday, also dampened investor activity. However, Y949. Salling also hit caranalysts argued that the makers, Toyota falling Y40 main factor in Thursday's to Y2,690 and Suzuki closing drop in stocks, a late-after-noon surge in futures-led Y30 at Y1,160. selling, did not reflect sentiment. Investors, assured of continuing low interest rates, were continuing to redirect their funds toward

the booming bond market. The slow trading, the professionals added, was due mainly to uncertainty over the domestic political eltuation and the US presidential election next week. The LDP, which emerged as the dominant party from the October 20 general election. is trying to cobble together a coalition before an expected parliamentary session next week to confirm the prime

minister. Most industry sectors lost say that foreign investors ground on the broad range of index-linked selling.

chip etocks moved up sharply at the close, leaving the composite index 7.57 higher st 1168.31. Tenaga picked up 30 cents to M\$10.10, pulling the index up

Sime UEP, the property developer, added 30 cents to M\$6.95, off a high of M\$7.05 as investors turned their sttention back to the recently neglected sector.

Proton rose 20 cents to S\$7.35 on news that it had bought a controlling stake in Lotus, the British sports car

KARACHI climbed on news that the International Monetary Fund planned to resume payments of a stalled standhy loan to Pakistan. Late profit-taking cut the gains, but the KSE 100 index 'year results to \$\$1.60.

closed 10.61 hlgher at 1,455.85, after 1,469.61. COLOMBO closed higher on small investor speculation thet next Wednesday's

friendly. The all-share index put on 4.58 to 608.48. Commercial Bank rose SRs8 to SRs110 and Hatton National Bank by SRs10 to

budget would be markat-

SINGAPORE featured a tumble in foreign shares of Singapore Airlines to their lowest for almost a year on selling by overseas funds

after downboat comments by the chief executive. The foreign shares, most widely followed by fund managers, lost 20 cents at S\$12.40, taking thair loss

since Monday's poor balf-

HONG KONG was caught between optimism after

strongest parformers.

regional indices might be increased. The Straits Times Industrial indax was 0.79 easier at 2,083.23.

Wednesday's surge in prices and caution ahead of fresb US economic data. The Hang Seng index finished 72.09 higher at 12,477,56 in turnover that eased to HK\$6.3bn. Property stocks were the

Cheung Kong rose HK\$1 to HK\$62, SHK Properties gained 75 cents to HK\$88 and New World Development advanced 70 cents to HK\$45. SmarTone Telecommunications Holdings, the mobile

telephone operator which

HK\$16.50, compared with its HK\$17.25 issue price.

SHANGHAI's hard currency B share index ended at a record closing low on heavy selling by foreign investors disillusloned by poor corporate performances and Beljing's repeated reaffirmation of a ban on domestic investors trading the B shares. The index fell 0.226 to 47.077 points, below the previous record closing low

of 47.13 points on June 7. DHAKA soared in a further celebration of its own illiquidity. The DSE index rose 162.67 or 5.8 per cent to 2,986,29. It has now climbed more than 50 per cent since mid-October and bas almost quadrupled over the past six

marked new lows for the year at Y633 and Y3,630 Register Now for the Early Bird Discount Japan Airlines and All Nippon Airways both ended at their 1996 lows. JAL. which had just announced poor first-half earnings results, fell Y30 to Y650, The 13th Annual while ANA declined Y12 to Risk Management Conference in Osaka, the OSE average dropped 124.59 to 21,236.65 in An End User's Forum MANILA rose 1.3 per cent, lifted by bargain bunting in blue chips with good nine month earnings. The composite index rose 36.70 to 2,964.00. Ayala Land, which reported a 34 per cent rise in nine-month profits, saw its B shares 50 centavos higher at Other winners included peso to 47.50 pesos and 20 centavos to 7.70 pesos respectivaly. Turnover was heavy at 3.6bn pesos, prompting some analysts to KUALA LUMPUR'S blua January 29 to February 1, 1997 Loews Ventana Canyon Resort Tueson, Arizona REGISTER NOW! If you are interested in learning the latest in risk management techniques or fixed income/equity derivative portfolioapplications, this is a conference you should attend! To receive your invitation or to acquire more information, call 1-800-OPTIONS. Call now, space is limited! CBOT CBOE LIFFE CME The World Indias @432... 216.48 0.0 196.51 155.83 169.64 186.76 -0.2 2.11 216.49 189.35 156.14 169.99 187.18 220 11 190.22 190.26

FT/S&P ACTUARIES WORLD INDICES The FT/SSP Actuaires World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The Indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries, NatWest Securities Ltd. was a co-founder of the Indices.

REGIONAL MARKETS -	WEDNESDAY OCTOBER 30 1996							TUESDAY OCTOBER 29 1996 DOLLAR INDEX								
Figures in parentheses	US	Day's	Pound			Local	Local	Gross	ĽŞ	Pound			Local			Year
show number of fines	Dollar	Change	auerling	Yen	DM	Currency	% chg	Div.	Dollar	Sterling	Yen	DM	Currency 5	2 week5	2 week	890
of stock	Index	%	Index	Index	index	Index	on day	Yleid	Index	Index	Index	Index	Index	High	Low	(approx)
Austraka (78)	211.98	0.5	192.53	152.59	166.11	176.08		4.27	210.77	184.08	162.01	165,49	177.17	216.14	179.98	182.09
Austria (24)	180.38	0.0	163.83	129.85	141.35			1.99	180.35		130.07	141.60	141.51	195.04	168.36	169.54
	.221.00	0.0	200.72	159.08	173.18			3.94	220.93	203.44	159.35	173.47	169.86	221.98	193.45	194.39
Braz4 (28)		-0 1	166 00	131.57	143.23			1.77	193.03	168.54	132.01	143,71		189,70	123.97	135.30
Canada (116)		6.0	165.24	130.97	142.57	176.71	0.5	2.04	180.53		130.21	141.75	175.88	181.84	138.65	
Denmark (30)		0.3	302.16	239.49	260.71	261.77	-0.1	1.76	331.71	305.45	239.24	260.45	261.88	336.30	276.69	282.18
	£17 06	-0.1	197.14	150.25	170.08		-0.4	2.43	217.30	200.10	156.73	170,62	206.35	229.98	171.73	
France (93)	201.36	0.3	182.88	144.95	157.79			3.02	200.71	184.82	144.76	157.59	160.80	202.03	167.70	173.89
Germany (581,		0.4	184.87	130.67	142.25			1,74	180.79	166.48	130.39	141.95	141.95	181.85	157.72	157.89
Hong Kong (59)		1.7	421.23	333.86	363.44			3.32	456.24	420.12	329,06	358.23		470.69	354.67	371.69
Indonesia (27)	.203.79	0.0	185.09	146,70	159.70	291.04	0.0	1.73	203.68	187.72	147.03	160.07	291.14	_	-	_
Ireland 16		0.5	284.64	225.81	245.58			3.33	312.01	287.31	225.04	244.99	270.69	313.41	241.27	241.27
Rally (58)		-1.2	68.52	54.31	59.12	85.35		2.43	76.35	70.30	55.06	59.85	86.50	84.53	67.22	70.57
Japan (460)	.138.69	-05	125.94	89.82	108.66			0.77	139.29	128.26	100.46	109.37	100.46	164.68	137.95	139.10
Malaysia (107)		-0.5	521.96	413.88	450.35			1.18	577.31	531.80	416.38	453.29	559.18	587.74	425.77	464.54
Mmuco (27)	141.92	-1.S	1037.12	822.01	894.83	9950.63		1.38	1162.57	1070.53	838,49	812.83	10061,31	1325.65	791.99	984,30
Netherland (19)		-0.5	282.11	223.60	243.41	239.76		3.06	312.03	287.33	225.05	245.00	241.34	314.85	252.71	253.12
Now Zealand (15)		0.3	81.84	64.60	70.61	87.78		4.05	88.76	82.68	64.76	70.50	67.59	94.35	75.84	82.14
Norway (35)		0.3	241.02	181.03	207.95		-0.1	2.21	284.69	243.74	190.91	207.83	229.49	268.77	222 24	226.33
Philippines (22)	.184.39	1.4	167.47	132,73	144,49	241.53	1.4	0.66	181,85	197,45	131.18	142.76	238.18	_	_	_
Singapore (43)	.385.20	1.2	349.85	277.29	301.85	249.94	8.0	1.07	390.73	350.58	274.59	298,94	247.91	465.21	381.94	368.40
South Africa (44)	326.17	-05	296.23	234.79	255.59	337.95	0.7	2.27	327.68	301.74	236.34	257.29	335.73	437.76	314.20	356.33
Span (37)		-0.7	170.43	135.09	147.05			3.25	188.95	173.99	136.28	148.36	182.25	180.08	146.53	146.53
	390.36	-0.9	354 54	281.00	305 89	378.48		2.29	393.93	362.74	284.12	309.31	382.15	400.14	284,18	313.29
Switzerland (37)	.244.18	0.3	221.76	175.76	191.33	189,12	-0.2	1.56	243.43	224.16	175.57	191,14	189,48	254,34	219.29	220.93
Thadand (45)	.112.53	-2.2	102.21	81.01	68.18	111.37	-2.2	3.08	115.03	105.93	82.97	90.32	113.91	193.88	112,17	159.40
United Kingdom (213)		0.7	236.84	187.72	204.35	236.84	-0.7	3.98	258.99	238.49	186.80	203,38	238,48	261.17	222.29	223.42
USA (623)	284 83	-0.1	259.69	205.03	223.20	284.83	-0.1	2.09	285.00	262,43	205.56	223.77	285.00	289.37	238.22	238.67
	260.85	0.0	236.91	187.77	204,41	218.27	0.0	2.08	260.94	240.28	188.20	204.88	219.36	264.65	217.17	217.62
Europe (718)		0.2	203.51	181.38	175.86	181.14	-0.5	3.00	223.66	205,97	161,33	175.63	182.00	225.29	193.02	193.05
Nordic (136)	333.70	-0.5	303.07	240.21	281.49	284.22	-0.7	2.20	335.37	308.82	241.88	263.33	286.12	339,67	261.13	282.82
Pacific Basin (876)	154 69	-0.2	140 49	111.35	121.22	112.38	-0.3	1.25	154.97	142.70	111,77	121.68		177.01	148.95	150.04
Euro-Pacific (1594)		0.0	189.69	132.11	143.82	142.07	-0.4	2.14	183.46		132.34	144.07	142.62	190.57	167.52	
North America (739)		0.0	253.14	200.83	218.41	277.75	0.0	2.09	278.76		201.09	218.88		282.57	232.28	232.67
Europe Ex. UK (505)		0.0	181,49	143.85	156.59	164,43	-0.3	2.42	199.92		144.19	156.97	164,83	201.22	172.58	172.59
Pacific Ex. Japan (396)		0.8	268.62	212.90	231.77	255.46		2.91	293.54		211.71	230.48		299.79	243.59	252.68
World Ex. US (1809)		0.0	168.43	133.50	145.33	147.18	-0.3	2.13	185.39	170.71	133.71	145.57	147.88	181.55	168.49	168.77
World E. UK (2219)		-01	192.84	152.84	166.38	181.77	-0.2	1.91	212.50		153.27	169.85		216.41	168.97	167.09
World Ex. Japan (1962)		0 i	234.12	185.56	202.00	242.21	-0.1	2.45	257.51		185.72	202.18			218,69	
and and and and a specific to				.00.00	202.50	2-2-2	-0.1	4	497.491	201.12	100.72	202.18	272.41	400.37	2 10.00	218.69

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